



FY 2026 Proposed Budget



FY 2026 Proposed Budget

Table of Contents

Introduction	1
FY 2026 All Funds Summary	3
Revenue Analysis	15
General Fund Summary	20
Fire Department	28
Police Department	33
Infrastructure	39
• Transportation	40
• Environmental/Public Works (EPW) Facilities Services	43
• EPW – Fleet Services	46
• EPW – Water Utility	48
• EPW – Stormwater Utility	52
• EPW – Solid Waste Utility	55
Community Services	59
• Economic Development	60
• Community Development	63
• Resident & Business Services	67
• Parking Services	70
• Cultural Arts Center	73
• Historic Assets	77
• Recreation & Parks	80
Planning, Performance, and Innovation	88
• Human Resources	89
• Communications	92
• Special Events	95
• Information Technology	100
Finance Department	103
Administration	108
Capital Improvements	117

FY 2026 Proposed Budget

The City of Roswell, Georgia, is proud to present the **Fiscal Year 2026 (FY 2026) Budget**, which outlines the City's financial plan for the period **January 1, 2026, through December 31, 2026**.

This budget reflects Roswell's continued dedication to fiscal responsibility, operational excellence, and community investment. It serves as both a financial roadmap and a strategic guide to help deliver the high-quality services that residents, businesses, and visitors expect.

The FY 2026 Budget represents more than just numbers on a page—it's a reflection of Roswell's vision, priorities, and shared commitment to excellence. Through careful financial planning, collaboration, and data-informed decision-making, the City will continue to provide exceptional services and invest in projects that enhance Roswell.

Our mission is simple but powerful: to provide our residents with an exceptional quality of life. Guided by the vision to be the #1 Family Community in America, this budget aligns with the City's six strategic imperatives—Economic Development, Infrastructure Investment, Best-in-Class Safety, Service Excellence, Stewarding with Integrity, and being a Top Place to Work.

Roswell Strategic Imperatives



Priorities for the 2026 Budget development

The FY 2026 Budget was built intentionally around the City’s established priorities for 2026, ensuring that funding decisions directly advance the goals set by the Mayor and Council.

During the budget development process, each department was asked to clearly define how its requests supported the strategic imperatives—whether through enhancing public safety, improving infrastructure, or delivering better resident services.

The City of Roswell continues to uphold strong fiscal policies and conservative financial management practices. The FY 2026 Budget uses recurring revenues to fund ongoing operations and reserves one-time revenues or prior-year fund balances for capital improvements or one-time initiatives.

Roswell’s financial strategy also maintains healthy reserves to ensure stability during economic fluctuations or unforeseen events. Any funds above the reserve level are reinvested in maintaining and improving City assets such as roads, parks, and public facilities. This balanced approach allows the City to plan responsibly for both short-term service delivery and long-term capital investment—ensuring that today’s decisions support the Roswell of tomorrow.

	2025 Progress...	...2026 Priorities
Streamline Planning Process	<ul style="list-style-type: none">✓ Establish Strategic Framework✓ Decompress Decision Making✓ Improve Organizational Alignment	<ul style="list-style-type: none">○ Build 3-5 Yr Strategic Road Map○ Improve Boards & Commissions Alignment
Improve Project Management Discipline	<ul style="list-style-type: none">✓ Formalize PM Structure & Process✓ Communications: Structure & Process	<ul style="list-style-type: none">○ Improve Precision○ Communications: Build Trust
Enhance Service Delivery	<ul style="list-style-type: none">✓ Initiate Monthly Business Reviews✓ Formalize Performance Standards✓ Establish Dept KPI's & Financial Fcsts	<ul style="list-style-type: none">○ Streamline Community Development○ Enhance Key Corridor Areas○ Facilities Investments – Op & Cap Ex○ Historic Assets Activation
Strengthen & Align Internal Support Services	<ul style="list-style-type: none">✓ Establish PPI Team✓ Overhaul Human Resources Dept✓ Fleet Strategy – Phase I	<ul style="list-style-type: none">○ Finance Dept Transformation○ Fully Leverage Procurement○ Strengthen Analytical & Decision Support Systems○ Fleet Strategy – Phase II

Timeline of the Budget Process

Summer/Fall 2025: Departments submit initial operating and capital requests.

October 1, 2025: Budget Workshop – Departmental presentations to the Mayor and Council

October 14, 2025 – 7:00 PM: Proposed Budget Presentation

October 20, 2025 – 6:00 PM: First Budget Reading – Council meeting to present and discuss the proposed FY 2026 Budget.

October 27, 2025 – 7:00 PM: Second Budget Reading and Budget Adoption.

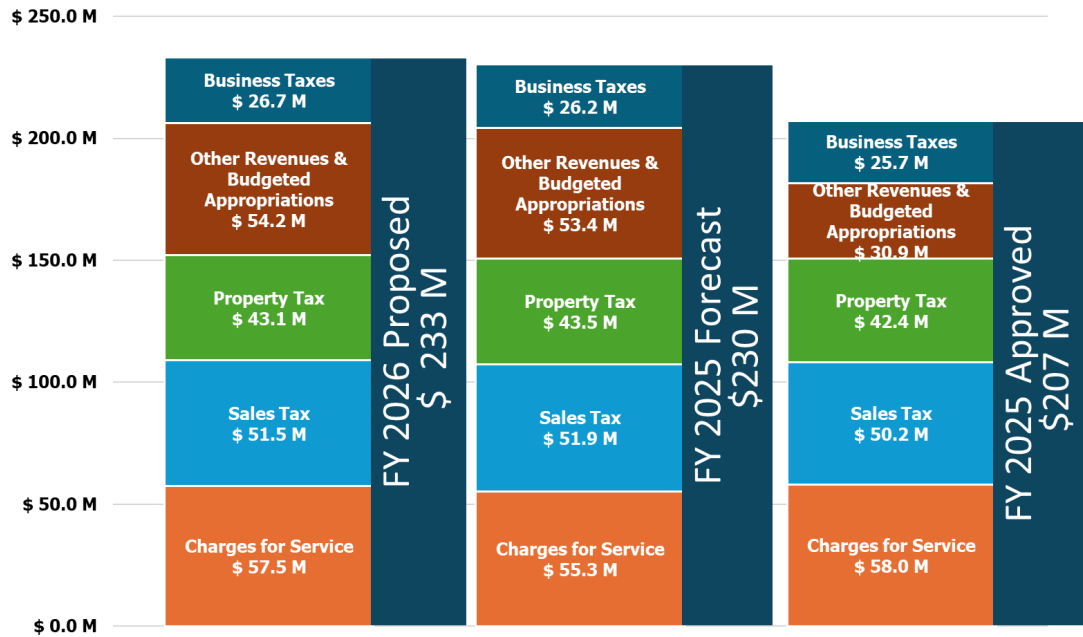
January 1, 2026: Fiscal Year 2026 begins.

The proposed budget is available on the City’s website at roswellgov.com/budget, and a hard copy is viewable during business hours in the Finance Department at City Hall.

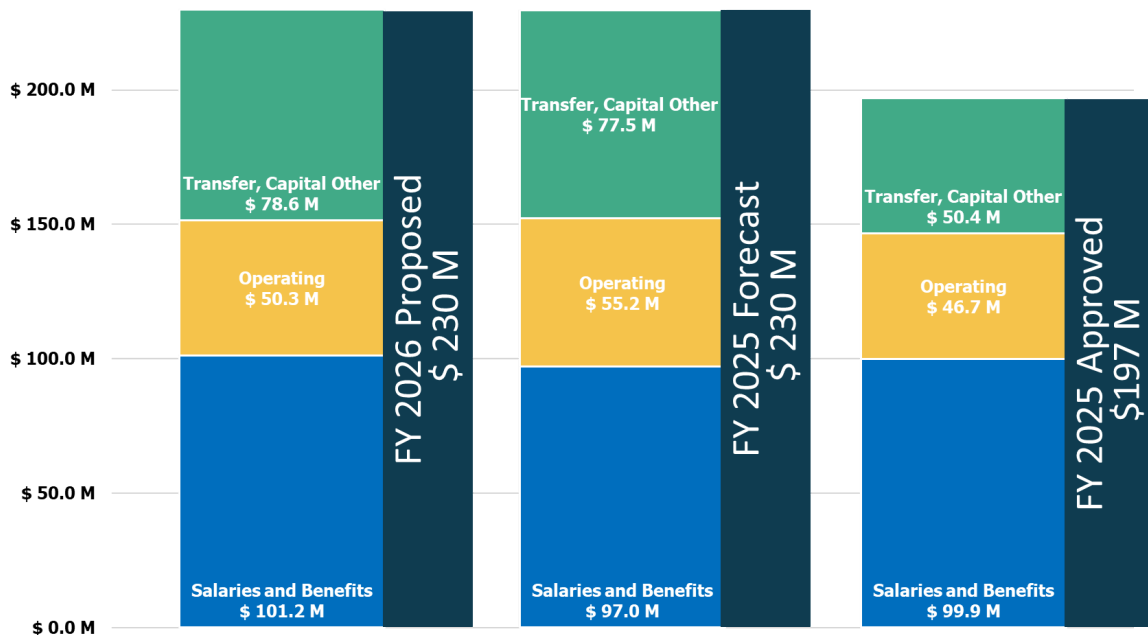
All Funds Summary

This section includes Source of Funds and Use of Funds; details on Revenues by Fund, Type, then Line Item; and details on Use of Funds by Fund, Type, then by Line Item.

All Funds – Source of Funds



All Funds – Use of Funds



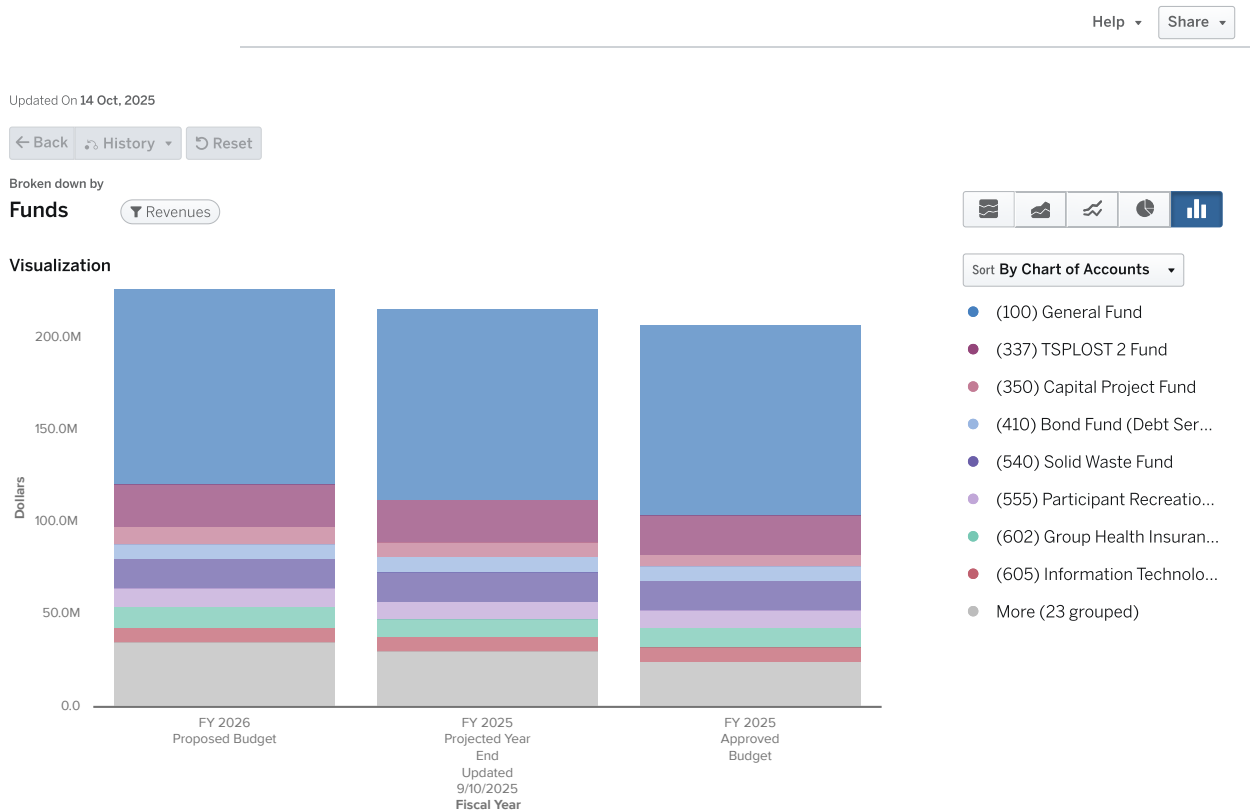
Revenues

Overview of all funds are shown with FY 2026 Proposed on left, then projected forecast for how the City will end FY 2025, and FY 2025 Approved.

Shown as all current year revenues by fund (graph and table) and by type (graph and table).

Budgeted Appropriations is not shown as a revenue source, except in the chart above. The City follows sound financial practices by using ongoing revenues to fund day-to-day operations. When the fund balance or savings from prior years exceed any reserve, those funds or budgeted appropriations may be directed toward capital projects or one time uses to maintain and improve the City's facilities, infrastructure, and other assets.

Current Year Revenues by Fund



Current Year Revenues by Fund

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(100) General Fund	\$105,117,713	\$102,944,024	\$103,027,244
(337) TSPLOST 2 Fund	\$23,200,000	\$22,780,886	\$21,188,000
(540) Solid Waste Fund	\$15,654,500	\$16,219,376	\$15,408,800
(602) Group Health Insurance Fund	\$11,284,111	\$9,225,676	\$10,729,570
(555) Participant Recreation Fund	\$9,882,265	\$9,556,222	\$9,940,884
(410) Bond Fund (Debt Service)	\$8,156,843	\$8,306,869	\$8,165,396
(605) Information Technology Fund	\$8,105,475	\$7,840,172	\$7,834,762
(350) Capital Project Fund	\$9,549,281	\$7,983,779	\$6,206,640
(505) Water and Sewer Fund	\$5,781,800	\$5,572,840	\$5,977,300
(507) Stormwater Utility Fund	\$4,885,700	\$4,880,706	\$4,846,700
(360) Public Facilities Authority	\$12,050,000	\$0	\$0

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(215) E-911 Fund	\$3,160,756	\$3,469,730	\$3,426,681
(603) Risk Management Fund	\$2,206,001	\$2,240,042	\$2,213,400
(604) Fleet Services Fund	\$2,346,198	\$2,116,729	\$2,066,682
(275) Hotel/Motel Fund	\$1,802,421	\$1,688,945	\$1,747,471
(601) Workers' Compensation Fund	\$1,247,000	\$1,186,130	\$1,183,000
(336) TSPLOST Fund	\$0	\$1,536,843	\$1,350,000
(335) LMIG Resurfacing Grant	\$0	\$2,567,260	\$0
(221) Federal Grant Fund	\$0	\$2,046,469	\$0
(291) Special Events Fund	\$571,233	\$590,306	\$600,953
(230) Impact Fees Fund	\$455,000	\$428,272	\$570,000
(225) CDBG Grant	\$390,000	\$1,012,230	\$32,295
(280) Auto Rental Excise Tax Fund	\$420,000	\$422,808	\$415,000
(226) American Rescue Plan Act Fund	\$0	\$456,765	\$0
(245) Tree Bank Fund	\$100,000	\$152,850	\$150,000
(290) Leita Thompson Fund	\$62,000	\$58,806	\$69,252
(210) Confiscated Assets Fund	\$0	\$117,239	\$0
(240) Soil and Erosion Control	\$28,000	\$24,768	\$21,200
(213) Opioid Settlement Proceeds	\$0	\$30,647	\$0
(220) State Grant Fund	\$0	\$15,753	\$0
(771) Scholarship Endowment Fund	\$25	\$33	\$100
TOTAL	\$226,456,323	\$215,473,173	\$207,171,330

Current Year Revenues by Type

Help ▾ Share ▾

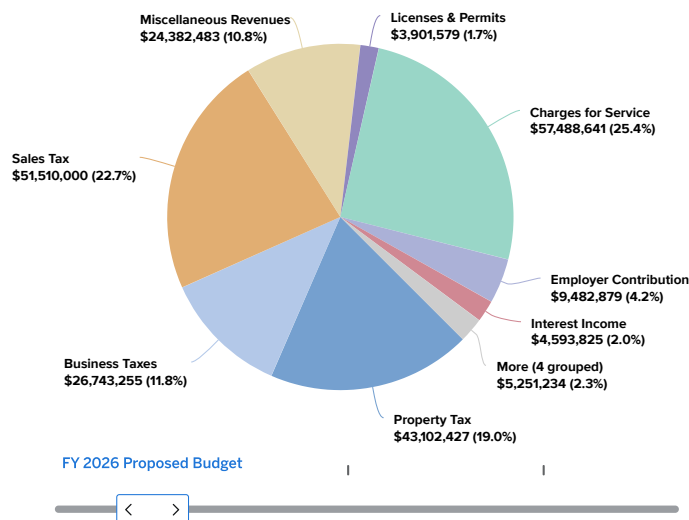
Updated On 14 Oct, 2025

← Back ↺ History ▾ ↻ Reset

Broken down by

Revenues

Visualization



Sort By Chart of Accounts ▾

- Property Tax
- Business Taxes
- Sales Tax
- Miscellaneous Revenues
- Licenses & Permits
- Charges for Service
- Employer Contribution
- Interest Income
- More (4 grouped)

Current Year Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Property Tax			
(311100) Real Property - Current Year	\$36,891,935	\$36,317,670	\$36,246,620
(311110) Public Utility	\$340,898	\$340,073	\$320,718
(311200) Real Property - Prior	\$0	\$348	\$0
(311300) Personal Property - Current	\$968,365	\$986,054	\$1,070,798
(311305) Personal Property - Prior	\$0	-\$317	\$0
(311310) Motor Vehicle	\$74,229	\$77,202	\$91,859
(311315) Title Ad Valorem Tax (Vehicle)	\$3,750,000	\$4,510,775	\$3,700,000
(311340) Intangibles (Reg & Recrd)	\$600,000	\$678,639	\$600,000
(311600) Real Estate Trans (intang)	\$275,000	\$326,337	\$270,000
(319110) Property - Penalty & Interest - Real	\$202,000	\$279,866	\$125,000
PROPERTY TAX TOTAL	\$43,102,427	\$43,516,647	\$42,424,995
Business Taxes			
(311710) Electric Franchise Taxes	\$4,905,600	\$4,671,356	\$4,370,180
(311730) Gas Franchise Taxes	\$1,116,434	\$1,006,634	\$950,000
(311750) TV Cable Franchise Taxes	\$300,000	\$519,764	\$750,000
(311760) Telephone Franchise Taxes	\$50,000	\$26,806	\$70,000
(314104) Hotel/Motel Unrestricted	\$668,408	\$723,435	\$646,864
(314105) Hotel/Motel TCT	\$779,809	\$657,323	\$754,675
(314106) Hotel/Motel TPD	\$334,204	\$281,710	\$323,432
(314200) Alcoholic Beverage Excise Tax	\$825,000	\$902,053	\$900,000
(314300) Local Option Mixed Drink Excise Tax	\$550,000	\$603,682	\$600,000
(314400) Auto Rental Excise Tax	\$420,000	\$422,808	\$415,000
(316101) Business & Occupation Tax	\$6,790,000	\$6,695,661	\$6,900,000
(316102) Insurance Occupation Tax	\$135,000	\$108,398	\$105,000
(316200) Insurance Premium Tax	\$9,618,800	\$9,357,280	\$8,649,640
(316300) Financial Institution Tax	\$250,000	\$249,415	\$220,000
BUSINESS TAXES TOTAL	\$26,743,255	\$26,226,323	\$25,654,791
Sales Tax			
(313100) Local Option Sales Tax	\$31,010,000	\$30,840,990	\$30,242,000
(313200) TSPLOST	\$20,500,000	\$21,084,869	\$20,000,000
SALES TAX TOTAL	\$51,510,000	\$51,925,859	\$50,242,000
Miscellaneous Revenues			
(371004) Gas South Affinity Program	\$9,000	\$10,242	\$7,200
(371005) Private Donations/contrib	\$0	\$617,500	\$0
(371006) Special Events Sponsorship	\$89,500	\$99,385	\$90,000
(381110) Leita T. - Rent Income	\$62,000	\$58,806	\$69,252
(383100) Reimbursement From Insura	\$550,000	\$351,071	\$250,000
(389105) Tree Bank Funds	\$100,000	\$152,850	\$150,000
(389400) Miscellaneous	\$0	\$9,751	\$0
(389600) Recording of Abatement	\$0	\$10,232	\$0
(389999) Over And Short	\$0	-\$5,183	\$0
(392100) Sale Of Assets	\$240,000	\$513,912	\$235,000
(392300) Sale Of Abandoned Property	\$0	\$593	\$0
(393000) Proceeds - Long-term Liability	\$0	\$480,906	\$0
(393100) Gen Obligation Bond Proce	\$12,050,000	\$0	\$0
(331370) Match-State Grants	\$0	\$6,667	\$0
(391201) Operating Transfer In	\$9,347,407	\$4,296,701	\$4,302,546

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(391250) Capital Transfer In	\$1,934,576	\$5,710,973	\$5,646,640
(391251) Capital Contribution	\$0	\$17,670	\$0
MISCELLANEOUS REVENUES TOTAL	\$24,382,483	\$12,332,076	\$10,750,638
Licenses & Permits			
(323122) Apartment Livability Inspections	\$339,702	\$0	\$0
(323121) Fire Inspection and Fees	\$554,925	\$438,885	\$709,825
(321110) Alcohol, Beer, Wine License	\$747,802	\$580,928	\$580,000
(321130) Liquor Pouring License	\$20,000	\$35,594	\$30,000
(321291) Massage Parlor Fees	\$200	\$700	\$400
(321292) Solicitor Fees	\$300	\$438	\$300
(321295) Precious Metal Dealer Fee	\$3,300	\$3,283	\$2,800
(322210) Zoning And Land Use	\$40,000	\$78,756	\$40,000
(322230) Sign Permits	\$11,100	\$10,508	\$10,000
(322240) Small Cell Technology Permit	\$11,040	\$11,112	\$2,000
(322905) Photo and Film Fees	\$10,000	\$21,026	\$30,000
(322991) Special Events Fee	\$3,700	\$4,434	\$1,500
(322994) Personal transp veh fee	\$700	\$791	\$400
(322995) Fireworks Permits	\$0	\$200	\$0
(323120) Building & Inspection Fees	\$1,980,810	\$1,796,490	\$2,412,500
(323190) Soil Erosion Fees	\$3,000	\$4,152	\$5,000
(323902) Grading Permits	\$175,000	\$307,419	\$200,000
(323903) Soil Erosion Grading Permit	\$0	\$775	\$0
LICENSES & PERMITS TOTAL	\$3,901,579	\$3,295,491	\$4,024,725
Fines & Forfeitures			
(351921) Opioid Settlement Payments	\$0	\$30,202	\$0
(351171) Municipal Court Fines	\$1,100,000	\$977,913	\$1,000,000
(351172) Municipal Court Probation	\$25,000	\$28,505	\$10,000
(351174) Munis Admin Fee	\$32,000	\$30,689	\$33,000
(351175) Court Related - Other	\$3,000	\$5,057	\$5,500
(351176) Diversion Fee	\$1,400	\$1,868	\$2,500
(351300) Confiscation	\$0	\$3,272	\$0
(351310) D.E.A. Funds	\$0	\$23,296	\$0
(351940) School Zone Speeding Fines	\$650,000	\$287,593	\$300,000
FINES & FORFEITURES TOTAL	\$1,811,400	\$1,388,395	\$1,351,000
Intergovernmental			
(331150) Indirect Federal Funding	\$0	\$160,653	\$0
(331363) Rec & Parks Federal Grants	\$0	\$35,000	\$0
(331364) Fire Federal Grants	\$0	\$596,738	\$0
(331365) Police Federal Grants	\$0	\$79,451	\$0
(331366) Env & PW Federal Grants	\$0	\$549,275	\$0
(331367) Trans Federal Grants	\$0	\$174,087	\$0
(331368) Match - Federal Grants	\$0	\$36,618	\$0
(331369) CDBG Revenue	\$390,000	\$1,012,230	\$32,295
(334366) Env & PW State Grants	\$0	\$9,086	\$0
(334367) Trans State Grants	\$0	\$2,567,260	\$0
(336010) Alpharetta Fire Payments	\$158,524	\$212,389	\$148,737
(336011) Intergovernmental	\$78,378	\$73,852	\$60,000
(336015) Intergov - Fulton Co	\$0	\$1,223,520	\$0
INTERGOVERNMENTAL TOTAL	\$626,902	\$6,730,158	\$241,032
Charges for Service			
(344150) Transfer Station	\$75,000	\$54,793	\$0

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(341200) Recording Fees	\$0	\$99	\$0
(341323) Recreation Impact Fees	\$50,000	\$67,222	\$90,000
(341324) Trans Impact Fees	\$200,000	\$98,243	\$200,000
(341325) Public Safety Impact Fees	\$75,000	\$86,338	\$100,000
(341426) 3% Admin Impact Fees	\$8,000	\$8,949	\$16,000
(341905) Other/Misc. Fees	\$100,000	-\$133,297	\$60,000
(341910) Election Qualify Fees	\$0	\$11,840	\$5,000
(341915) Charging Station Fees	\$5,100	\$4,816	\$3,500
(342101) Special Police Ser- Ot	\$0	\$52,324	\$0
(342120) Accident Reports	\$26,750	\$29,301	\$28,000
(342130) False Alarm Fees	\$132,000	\$128,770	\$130,000
(342140) Expungement Fees	\$0	\$5,366	\$0
(342310) Fingerprinting Fees	\$10,880	\$10,727	\$13,700
(342500) E911 Charges	\$2,400,000	\$2,484,768	\$2,450,000
(342920) Mountain Park	\$105,957	\$104,849	\$105,957
(342921) National Park Service	\$47,967	\$47,967	\$41,232
(343210) Lake Charles - Spec Assess	\$17,000	\$0	\$17,000
(344111) Residential Refuse Collect	\$9,854,000	\$9,894,933	\$9,825,000
(344112) Commercial Refuse Collect	\$5,450,000	\$5,459,226	\$5,328,000
(344160) Solid Waste Recycling Fees	\$135,000	\$156,278	\$135,000
(344162) Large Item Fees	\$50,000	\$53,471	\$50,000
(344191) Dumpster Set Up Fees	\$500	\$267	\$800
(344210) Water Charges	\$4,865,000	\$4,223,186	\$4,920,000
(344215) Reconnect Fees	\$300	\$315	\$300
(344216) Meter Fees	\$70,000	\$194,733	\$128,000
(344217) Water Service Stop Fees	\$40,000	\$39,317	\$20,000
(344218) Capacity Fees	\$31,500	\$435,000	\$150,000
(344255) Sewerage Charges	\$340,000	\$451,201	\$412,000
(344261) Stormwater Utility	\$4,801,700	\$4,803,076	\$4,801,700
(344700) Utility Bill Late Charges	\$385,000	\$424,519	\$305,000
(345410) Parking Charges	\$422,704	\$38,396	\$2,200,000
(345610) Telecommunication Charges	\$245,175	\$414,100	\$250,000
(346400) Background Check Fees	\$16,700	\$17,613	\$16,000
(347201) Auditorium Rental Fees	\$1,025,000	\$776,491	\$779,800
(347202) Other Rental Fees	\$787,080	\$490,940	\$558,000
(347501) General Programs	\$0	\$355,926	\$410,358
(347502) Special Events Vendor Fees	\$148,097	\$150,681	\$147,000
(347503) Athletics	\$3,296,070	\$3,356,881	\$2,800,000
(347504) Tennis	\$623,808	\$333,017	\$586,593
(347505) Swimming	\$421,260	\$277,805	\$383,000
(347506) Gym & Physical Fitness	\$2,149,388	\$1,877,172	\$1,842,467
(347507) Dance, Drama, & Music	\$801,074	\$703,173	\$710,280
(347508) Arts & Crafts	\$815,838	\$687,041	\$680,719
(347509) General Instruction Programs	\$824,710	\$608,520	\$651,238
(347510) Rec & Parks Contributions	\$0	\$494	\$0
(347512) Rec & Parks Miscellaneous	\$0	\$19,008	\$0
(347513) Senior Adult Center	\$299,698	\$92,781	\$75,000
(347514) Adult Aquatics Center	\$5,100	\$7,061	\$5,000
(347906) Recreation Admin Fee	\$0	\$405,024	\$1,050,000
(349300) Bad Check Fees	\$0	\$1,162	\$0
(341702) Indirect Cost E911	\$235,084	\$237,432	\$237,432

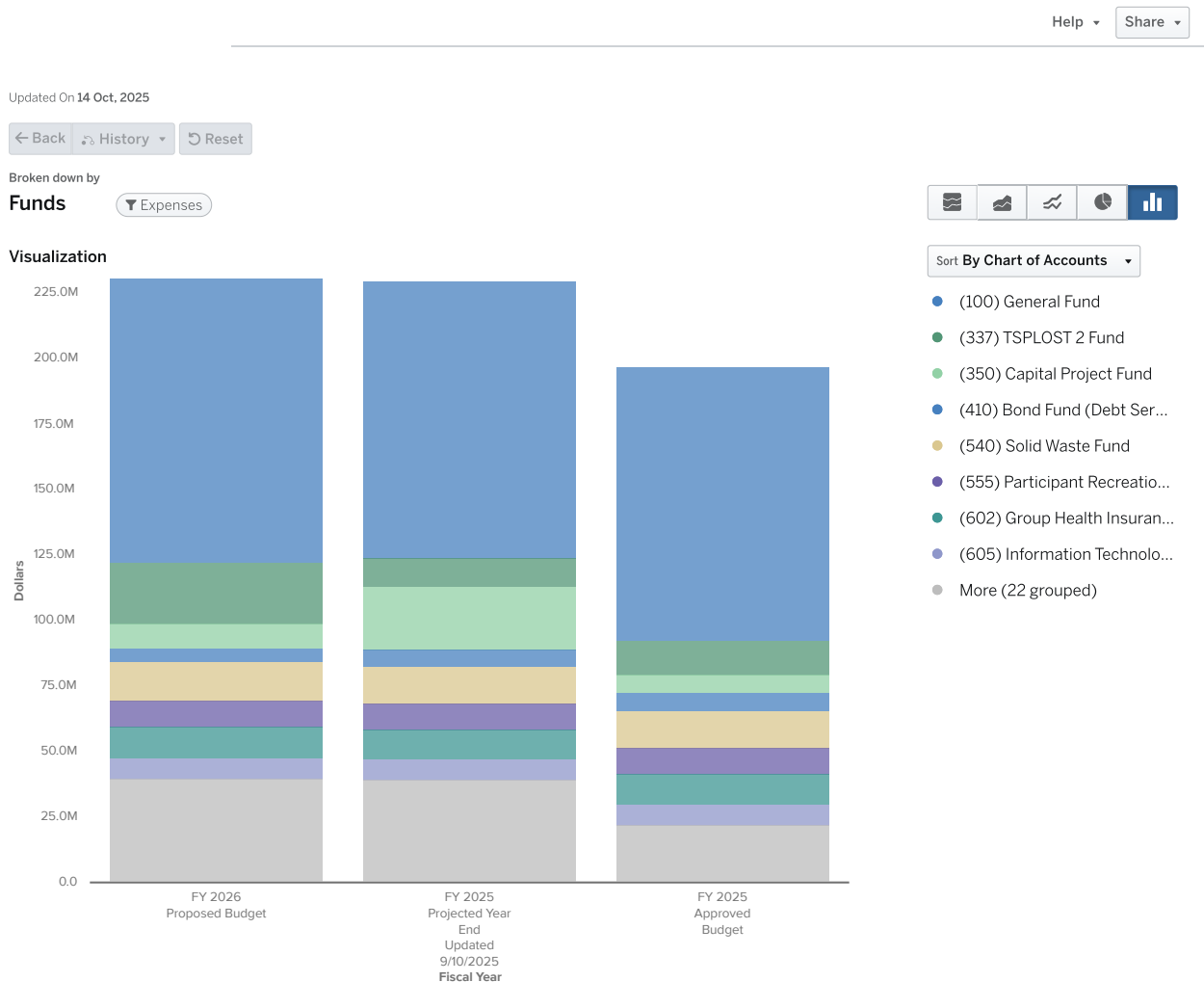
	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(341703) Indirect Cost Water Fund	\$518,170	\$485,378	\$485,378
(341704) Indirect Cost Solid Waste	\$1,352,981	\$1,287,733	\$1,287,733
(341705) Indirect Cost Rec Participation Fund	\$761,778	\$646,400	\$646,400
(341706) Indirect Cost Stormwater	\$614,750	\$549,578	\$549,578
(341707) Indirect Cost Garage	\$195,846	\$191,270	\$191,270
(341750) Fleet Service Charges	\$2,346,198	\$2,066,682	\$2,066,682
(341751) Information Technology Charges	\$8,105,475	\$7,832,762	\$7,834,762
(341805) Risk Claims Payments	\$2,200,001	\$2,213,000	\$2,205,000
CHARGES FOR SERVICE TOTAL	\$57,488,641	\$55,322,116	\$57,985,879
Employee Contribution			
(341826) Dental-Employee	\$193,525	\$0	\$0
(341835) Group Health-Employee	\$998,407	\$0	\$0
(389500) Employee Hc Contribution	\$0	\$896,036	\$890,962
EMPLOYEE CONTRIBUTION TOTAL	\$1,191,932	\$896,036	\$890,962
Employer Contribution			
(341820) HSA Contribution-Employer	\$0	\$11,713	\$0
(341825) Dental-Employer	\$388,546	\$301,531	\$312,271
(341827) Basic Life-Employer	\$0	\$145,300	\$0
(341829) Disability-Employer	\$0	\$137,489	\$0
(341834) Group Health-Employer	\$8,616,187	\$7,443,860	\$8,583,659
(341837) Empl Assist Program-Employer	\$0	\$10,416	\$0
(341839) Benefits Admin Assessment	\$478,146	\$211,126	\$633,378
EMPLOYER CONTRIBUTION TOTAL	\$9,482,879	\$8,261,434	\$9,529,308
Interest Income			
(361000) Interest Revenues	\$4,593,825	\$5,578,636	\$4,076,000
INTEREST INCOME TOTAL	\$4,593,825	\$5,578,636	\$4,076,000
Lease Proceeds			
(393500) Capital Lease Program	\$1,621,000	\$0	\$0
LEASE PROCEEDS TOTAL	\$1,621,000	\$0	\$0
TOTAL	\$226,456,323	\$215,473,173	\$207,171,330

Expenses

Overview of all funds are shown with FY 2026 Proposed on left, then projected forecast for how the City will end FY 2025, and FY 2025 Approved.

Shown as all expenses by fund (graph and table) and by type (graph and table).

Use of Funds by Fund



Use of Funds by Fund

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(100) General Fund	\$107,893,874	\$105,920,532	\$104,450,441
(337) TSPLOST 2 Fund	\$23,200,000	\$10,701,272	\$12,998,448
(540) Solid Waste Fund	\$15,191,057	\$14,118,422	\$14,365,596
(350) Capital Project Fund	\$9,549,281	\$23,760,156	\$6,806,640
(602) Group Health Insurance Fund	\$11,858,695	\$10,983,634	\$11,521,058
(555) Participant Recreation Fund	\$9,770,820	\$9,928,432	\$9,942,750
(605) Information Technology Fund	\$8,083,895	\$8,133,534	\$7,881,067
(410) Bond Fund (Debt Service)	\$5,079,548	\$6,764,748	\$6,764,749
(505) Water and Sewer Fund	\$6,505,496	\$5,249,461	\$5,775,044

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(507) Stormwater Utility Fund	\$4,716,687	\$4,295,999	\$4,603,778
(360) Public Facilities Authority	\$12,050,000	\$0	\$0
(215) E-911 Fund	\$3,684,252	\$3,541,391	\$3,720,697
(336) TSPLOST Fund	\$0	\$9,263,974	\$0
(604) Fleet Services Fund	\$2,337,688	\$2,360,822	\$2,094,175
(603) Risk Management Fund	\$2,151,828	\$2,125,340	\$2,222,888
(275) Hotel/Motel Fund	\$2,554,592	\$1,386,378	\$1,401,539
(230) Impact Fees Fund	\$2,213,326	\$1,847,505	\$1,300
(601) Workers' Compensation Fund	\$1,203,540	\$978,397	\$1,200,595
(221) Federal Grant Fund	\$0	\$2,814,483	\$0
(291) Special Events Fund	\$571,233	\$572,229	\$600,953
(226) American Rescue Plan Act Fund	\$0	\$1,654,446	\$0
(335) LMIG Resurfacing Grant	\$0	\$1,563,934	\$0
(280) Auto Rental Excise Tax Fund	\$475,000	\$415,000	\$415,000
(225) CDBG Grant	\$390,000	\$741,581	\$32,295
(245) Tree Bank Fund	\$418,500	\$399,840	\$146,803
(314) 2023 Bonds - Rec/Park/Paths	\$393,095	\$0	\$0
(290) Leita Thompson Fund	\$87,934	\$69,449	\$79,198
(220) State Grant Fund	\$0	\$74,702	\$0
(210) Confiscated Assets Fund	\$0	\$62,516	\$0
(771) Scholarship Endowment Fund	\$25	\$33	\$100
TOTAL	\$230,380,366	\$229,728,209	\$197,025,114

Use of Funds by Type

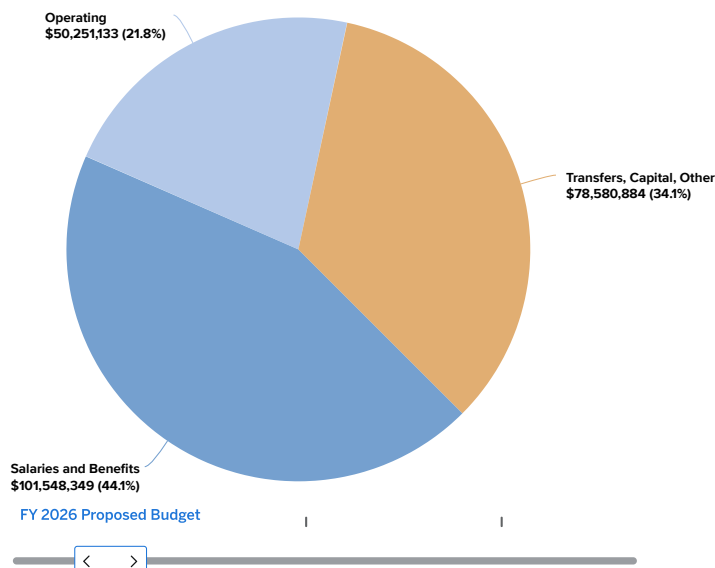
Help Share

Updated On 14 Oct, 2025

← Back ↺ History ↺ Reset

Broken down by
Expenses

Visualization



Sort By Chart of Accounts ▼

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Use of Funds by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$57,547,259	\$52,164,599	\$52,127,071
(511101) Budgeted Salary Savings	-\$896,750	-\$74,868	-\$1,083,302
(511102) Budgeted Salary Contingency	\$647,769	\$1,561,691	\$4,173,917
(511110) Elected Officials	\$196,000	\$185,285	\$196,000
(511105) Part Time Employees	\$967,826	\$705,348	\$773,490
(511115) Firefighter's Fees	\$1,397,916	\$2,661,736	\$2,707,503
(511200) Temporary Employees	\$1,645,328	\$1,656,944	\$1,798,927
(511250) Seasonal Employees	\$446,510	\$505,969	\$481,000
(511300) Overtime	\$784,344	\$1,250,496	\$737,153
(512500) Tuition Reimbursements	\$50,000	\$52,519	\$49,875
(512600) Unemployment Insurance	\$25,000	\$36,727	\$25,000
(512902) Employee Wellness Program	\$55,000	\$96,024	\$117,000
(512100) Group Insurance	\$9,302,572	\$8,415,317	\$8,908,875
(512200) Social Security (FICA)	\$3,910,277	\$3,689,420	\$3,837,723
(512300) Medicare	\$914,501	\$862,862	\$897,568
(512400) Defined Benefit Retirement	\$5,059,919	\$5,492,168	\$5,000,000
(512401) Deferred Compensation	\$308,220	\$298,723	\$282,362
(512402) Defined Contribution Retirement	\$5,861,398	\$4,611,972	\$5,500,657
(512700) Workers' Compensation	\$950,000	\$589,129	\$933,000
(512903) HSA Contributions	\$550,000	\$809,504	\$800,000
(512904) Employee Assistance Program	\$33,725	\$32,546	\$35,410
(512905) Base Life Insurance	\$201,136	\$181,199	\$202,800
(512907) Disability Insurance	\$173,868	\$172,460	\$195,300
(512908) Dental Insurance	\$582,100	\$439,634	\$505,800
(512920) Other Benefits	\$15,000	\$14,508	\$15,000
(553100) Group Insurance Contribution	\$9,577,431	\$9,406,874	\$9,515,748
(554100) Workers Comp Contribution	\$1,242,000	\$1,183,000	\$1,183,000
SALARIES AND BENEFITS TOTAL	\$101,548,349	\$97,001,784	\$99,916,877
Operating			
(521201) Professional Services	\$6,632,343	\$6,672,924	\$4,847,917
(521202) Legal	\$645,844	\$947,559	\$900,000
(521203) Animal Control	\$262,485	\$258,663	\$254,840
(521300) Technical Services	\$484,131	\$449,570	\$489,365
(521400) Contract Services	\$6,926,918	\$7,507,092	\$7,285,267
(522110) Disposal	\$2,043,000	\$1,859,789	\$1,967,000
(522130) Custodial	\$154,011	\$53,446	\$40,716
(522140) Maintenance - Grounds	\$980,433	\$658,877	\$438,141
(522205) Repairs And Maintenance	\$5,077,316	\$6,002,143	\$4,781,880
(522210) Vehicle Repair	\$284,850	\$259,933	\$250,668
(522310) Rental Of Land And Buildings	\$105,402	\$113,881	\$189,665
(522320) Rental Of Equipment And Vehicles	\$246,055	\$558,073	\$224,068
(523220) Postage	\$175,980	\$172,224	\$165,319
(523300) Advertising	\$71,621	\$80,730	\$58,220
(523400) Printing And Binding	\$38,684	\$75,768	\$91,134
(523500) Travel	\$317,169	\$114,844	\$158,920
(523600) Dues And Fees	\$238,978	\$164,397	\$166,581
(523700) Education And Training	\$264,106	\$246,150	\$146,771

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(523701) Roswell U	\$5,100	\$3,793	\$5,091
(523800) Licenses	\$9,046	\$11,070	\$11,039
(523852) Instruction Fees	\$2,395,511	\$2,560,769	\$2,251,390
(531105) Supplies	\$1,813,740	\$1,883,309	\$1,904,637
(531115) Recreation Supplies	\$890,625	\$842,459	\$968,555
(531130) Officials Expenses	\$3,000	\$3,009	\$3,000
(531131) Mayor's Expenses	\$77,000	\$111,631	\$7,000
(531140) Water Line/Meter Maint Supplies	\$494,100	\$439,055	\$439,055
(531240) Bottled Gas	\$18,515	\$13,786	\$11,915
(531310) Hospitality And Events	\$31,753	\$25,094	\$35,430
(531315) Food	\$21,725	\$10,192	\$6,200
(531400) Books And Periodicals	\$65,117	\$47,917	\$59,068
(531605) Machinery And Equipment-Operating	\$484,053	\$1,396,450	\$573,568
(531610) Furniture/Fixtures-Operating	\$32,255	\$32,233	\$17,470
(531625) Dumpster - Equipment Op	\$110,000	\$75,987	\$90,000
(531710) Vietnam Memorial Bricks	\$0	\$539	\$0
(531720) Uniforms	\$411,049	\$318,986	\$333,187
(522206) Repairs & Maintenance - Technology	\$383,660	\$495,755	\$467,294
(522220) Vehicle Fleet Rate	\$2,346,198	\$2,066,682	\$2,066,682
(523100) Property And Liability Insurance	\$1,432,673	\$1,462,180	\$1,515,470
(523210) Communication Services	\$1,867,881	\$1,871,437	\$1,752,573
(523810) Software Licenses, Fees, and Maintenance	\$4,482,211	\$4,292,667	\$3,874,016
(523901) Bank Fees / Charges	\$127,153	\$69,244	\$431,203
(523902) Sanitation Services	\$186,207	\$186,714	\$179,832
(523903) Service Fees-Leases	\$0	\$35,797	\$0
(531120) Vehicle Parts And Supplies	\$854,000	\$857,095	\$608,787
(531150) Computer Supplies	\$3,500	\$17,394	\$6,000
(531210) Water / Sewerage	\$544,510	\$492,063	\$636,558
(531215) Stormwater Fees	\$1,014,243	\$1,018,193	\$1,009,608
(531220) Natural Gas	\$192,275	\$166,814	\$172,670
(531230) Electricity	\$3,843,841	\$3,618,188	\$3,547,297
(531250) Oil	\$35,100	\$32,098	\$39,779
(531270) Gasoline/ Diesel	\$1,071,160	\$1,126,358	\$1,153,412
(531615) Computer Equipment-Operating	\$31,500	\$490,087	\$24,500
(531620) Communication Equipment-Operating	\$7,107	\$22,800	\$30,000
(539999) Special Events Contra	\$16,000	\$16,000	\$0
OPERATING TOTAL	\$50,251,133	\$52,309,908	\$46,688,758
Transfers, Capital, Other			
(541100) Sites (land)	\$0	\$2,173,553	\$0
(541200) Site Improvements	\$3,055,000	\$2,873,471	\$1,484,000
(541210) Recreation Facilities	\$685,000	\$2,553,812	\$0
(541300) Buildings	\$11,058,691	\$5,081,572	\$0
(541415) Road Improvements/ Sidewalks	\$22,400,000	\$23,047,564	\$11,898,448
(541420) Water Lines	\$1,581,287	\$789,818	\$1,019,897
(542100) Machinery	\$773,000	\$1,662,068	\$397,080
(542200) Vehicles	\$3,301,000	\$6,514,673	\$3,228,679
(542300) Furniture And Fixtures	\$0	-\$63,300	\$0
(542400) Computer Equipment	\$0	\$19,720	\$0
(542500) Communication Equipment	\$0	\$15,000	\$45,000
(543000) Consulting Contracts	\$0	\$3,052	\$0

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(551110) Indirect Costs	\$3,678,609	\$3,397,791	\$3,397,791
(551300) Information Technology Charges - Internal	\$8,120,800	\$7,855,489	\$7,831,762
(552400) Risk/Liability Contribution	\$2,200,001	\$2,217,000	\$2,205,000
(611350) Transfers Out - Cap Projects	\$5,293,705	\$2,676,535	\$2,830,428
(611351) Transfer Out - Fed Grant	\$0	\$13,037	\$0
(611354) Transfer Out - E911	\$677,340	\$900,000	\$900,000
(611355) Transfer Out - Participant Rec	\$645,318	\$746,229	\$746,229
(611357) Transfer Out - General Fund	\$1,245,408	\$1,061,864	\$1,061,864
(611360) Transfer Out - Group Insurance	\$25,000	\$25,000	\$25,000
(611361) Transfer Out - Fleet Capital	\$1,895,576	\$2,816,212	\$2,816,212
(611366) Operating Transfer Out-SpEvnts	\$218,636	\$380,300	\$380,300
(611367) Operating Transfer Out -StateG	\$0	\$20,000	\$0
(572000) Payments To Other Agencies	\$25	\$15,033	\$100
(572010) Payments To Local Nonprofits	\$357,705	\$446,926	\$0
(579001) Contingency Operating	\$1,450,593	\$1,667,085	\$744,000
(579003) Contingency - Tree Program	\$0	\$30,000	\$0
(579004) Fuel and Utility Contingency	\$25,000	\$250,000	\$0
(579020) Matching Grant Fund Contingency	\$0	\$140,000	\$0
(579025) Insurance Deductibles	\$350,000	\$400,159	\$350,000
(581100) Principal- Long Term Debt	\$3,687,087	\$4,547,224	\$4,670,281
(581200) Principal - Capital Lease	\$1,666,359	\$1,804,990	\$241,279
(582100) Interest - Long Term Debt	\$3,926,527	\$4,081,419	\$4,074,875
(582200) Interest - Capital Lease	\$263,217	\$253,221	\$71,254
TRANSFERS, CAPITAL, OTHER TOTAL	\$78,580,884	\$80,416,517	\$50,419,479
TOTAL	\$230,380,366	\$229,728,209	\$197,025,114

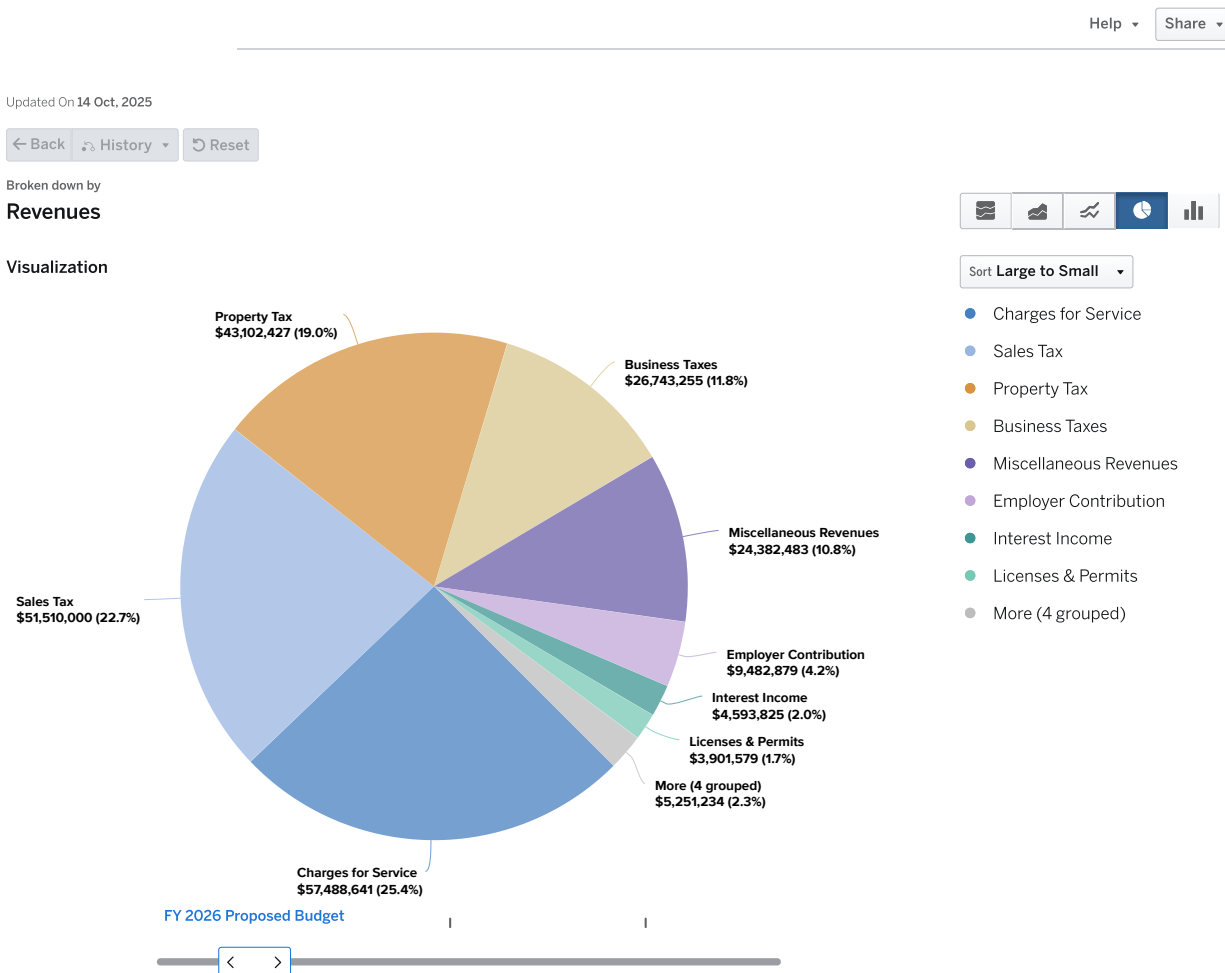
Revenue Analysis

Revenue analysis and trend data is evaluated by City staff early in the budget process and updated through the budget process and city staff based on updated information.

Revenue Trends for FY 2026

As shown in the tables below, the current year revenues for FY 2026 have been proposed at **\$226.4 M** for all funds. This is an **increase of \$19.2 M** from the prior full fiscal year approved budget.

Revenues for All Funds by Type



Detail for Majority of Revenue Categories

The information provided below is on a majority (85.5%) of the total revenue collected by the City of Roswell.

On the following charts, information is included from FY 2026 Proposed, FY 2025 Projected Year End, updated 9/10/2025, and the FY 2025 Approved Budget from left to right.

Charges for Services by Line Item

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back History ▾ Reset

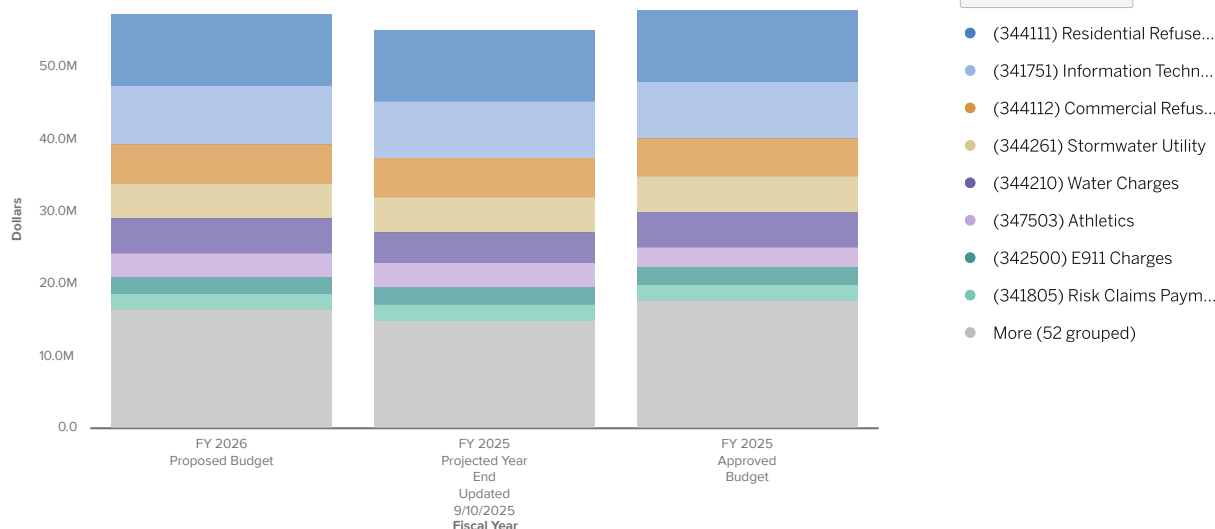
Broken down by

Charges for Service



Sort Large to Small ▾

Visualization



Charges for Service (External and Internal):

The largest source of revenue for the City in FY 2026 is Charges for Service, which represents **27.5%** of the total revenue budget. Revenue projections are **\$57.5 M** for FY 2026. Charges for Services include sanitation services, impact fees, mandated E-911 fees, storm water utility fees, water billing revenues, indirect costs (internal) and other similar revenue sources.

Revenue projections for Charges for Services are based upon historical actual revenues, current customer numbers, minor rate adjustments, and economic factors.

Rate increases approved with the FY 2026 Proposed Budget include:

Water Fund

- 6% increase approved in FY 2024 based on a Rate Study in that year.

Parking Fees

- Continued operation in January for Canton Street, Elizabeth Way, and East Alley
- Parking Deck on Green Street is expected to become operational by May 2026.
 - Assumes a conservative occupancy rate between 20-30% and conservative resident to non-resident ratio of 50%-50%
 - Assumes free parking for residents.

The Recreation Participation Fund charges for service revenue for FY 2026 is \$9.2 M. The department will continue to develop the best offering of programs for our residents.

Sales Taxes:

As the second largest source of revenues in FY 2026 for the City, sales tax represents **24.6%** of the total revenue budget.

Revenue projections are **\$51.5 M** for FY 2026, of which **\$20.0 M** is T-SPLOST revenue. T-SPLOST is a 3/4th penny tax that was approved by voters twice and will be used for transportation projects throughout the City (distributed from Fulton county at a rate of 15.81%).

The FY 2026 General Fund budget for sales tax revenue is proposed at **\$31.0 M**, which is a **0.5% decrease** over the LOST revenue projected within calendar year 2025. The distribution of local option sales tax (LOST) was negotiated during calendar year 2022 by local lawmakers and the resulting rate for 2026 is 7.9314%, which is down from 8.0645% in 2024. FY 2026 revenue projections for sales tax were based on a projection of consumer spending within Fulton County, the distribution of LOST, and the economic forecasts for the Atlanta region.

Sales Tax by Account



Property Taxes:

Property Taxes are the third largest source of revenue for the City, representing **20.5%** of the total revenue budget. Revenue projections for FY 2026 total **\$43.1 M** which is an increase of **\$0.7 M** from the FY 2025 Approved Budget.

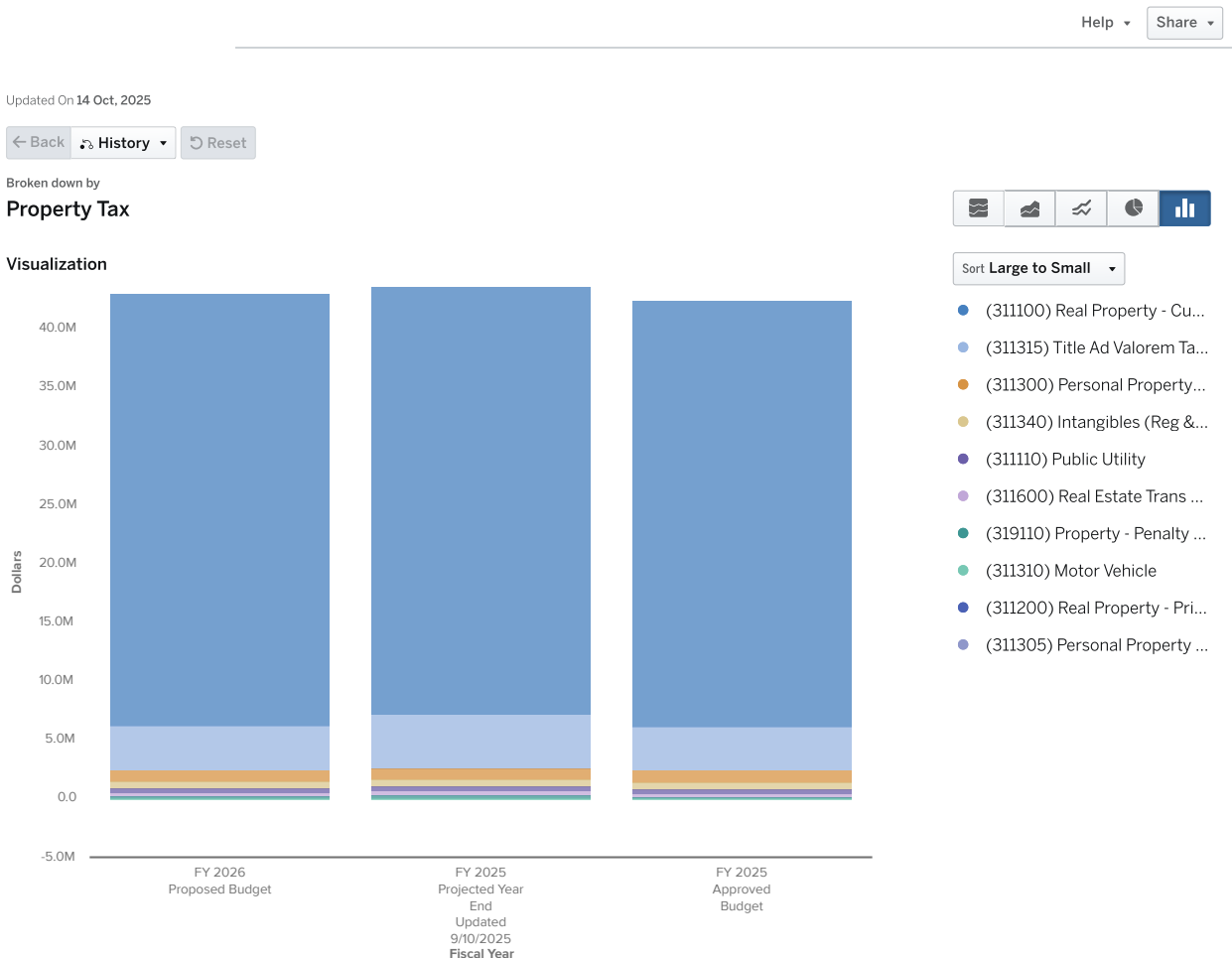
The City determines the local millage rate and the Fulton County Tax Assessor sets the property digest values. FY 2026 property tax revenue projections are initially based upon an estimated growth of 2%. The City of Roswell website has additional information on [Property Taxes](https://www.roswellgov.com/government/departments/finance/property-taxes) (<https://www.roswellgov.com/government/departments/finance/property-taxes>).

The approved millage rate for FY 2025 was 4.949 mills, with a component of 4.049 for maintenance and operations and 0.900 mills for servicing bonded indebtedness.

The FY 2026 millage rate will be reviewed and set after the digest is received from Fulton County. The proposed budget includes an estimate of property tax revenues for FY 2026 based upon tentative millage rate of 4.949 mills.

A new Tax Allocation District (TAD) was approved by Roswell Mayor and Council in 2024 to be submitted to Fulton County for consideration. The impact of this TAD is pending the implementation at this time.

Property Taxes by Account

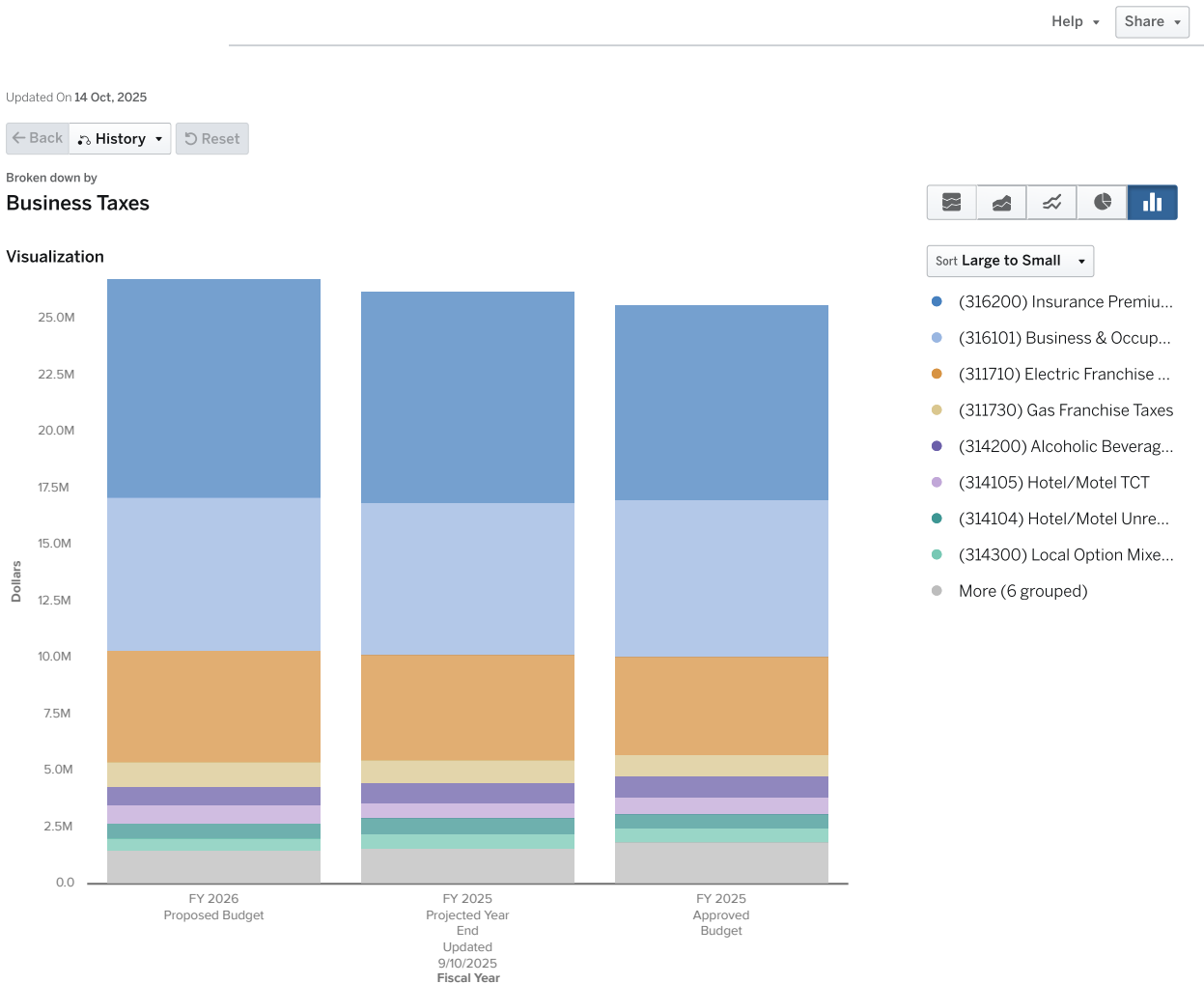


Business Taxes:

The fourth largest source of revenue for the City is Business Taxes. These includes revenues such as Franchise, Alcohol, Insurance, and Occupation Taxes. Business taxes represent **12.8%** of the total revenue budget. Revenue projections are **\$26.7 M** for FY 2026, which is an increase of **\$1.1 M** from the FY 2025 Approved Budget.

Revenue projections for Business Taxes are based upon historical trends of the various revenue accounts within the category.

Business Taxes by Account



General Fund

The General Fund is the City's primary operating fund and the largest source of day-to-day service delivery.

Summary of General Fund for FY 2026

This is a summary of the sources and planned use of funds within Roswell's General Fund. The Reserve is 25% of recurring operating and is recalculated with each budget.

Fund Balance	\$ 28,513,300	+
Reserve	(\$ 25,737,139)	-
Net Balance	\$ 2,776,161	+
General Fund Revenue	\$ 105,117,713	+
Operating Expense	(\$ 103,579,169)	-
Capital Available	<u>\$ 4,314,705</u>	=

General Fund Comparison of Current Year Revenues and Expenditures

This chart shows the City's revenues and expenditures for the current year, including one-time costs, such as capital projects. The City follows sound financial practices by using ongoing revenues to fund day-to-day operations. When General Fund's fund balance, or savings from prior years, exceeds the required reserve, the additional funds are directed toward capital projects to help maintain and improve the City's facilities, infrastructure, and other assets.

Help ▾ Share ▾

Updated On 14 Oct, 2025

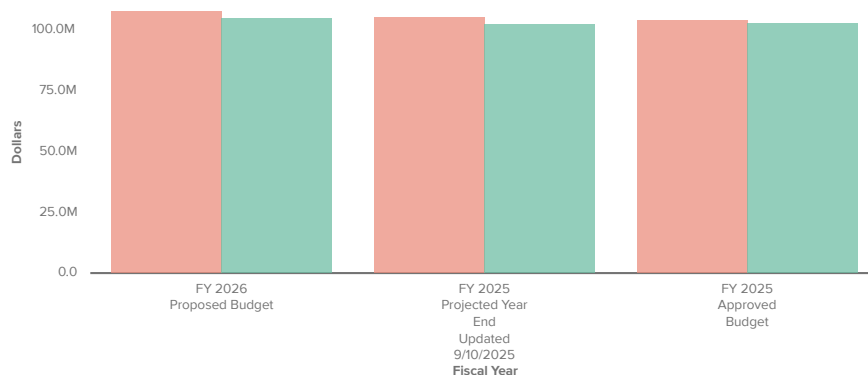
← Back ↺ History ▾ ↺ Reset

Broken down by

Types

▼ General Fund

Visualization



Bar Chart Line Chart Pie Chart

Sort Large to Small ▾

● Expenses
● Revenues

Current Year Revenues - General Fund

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

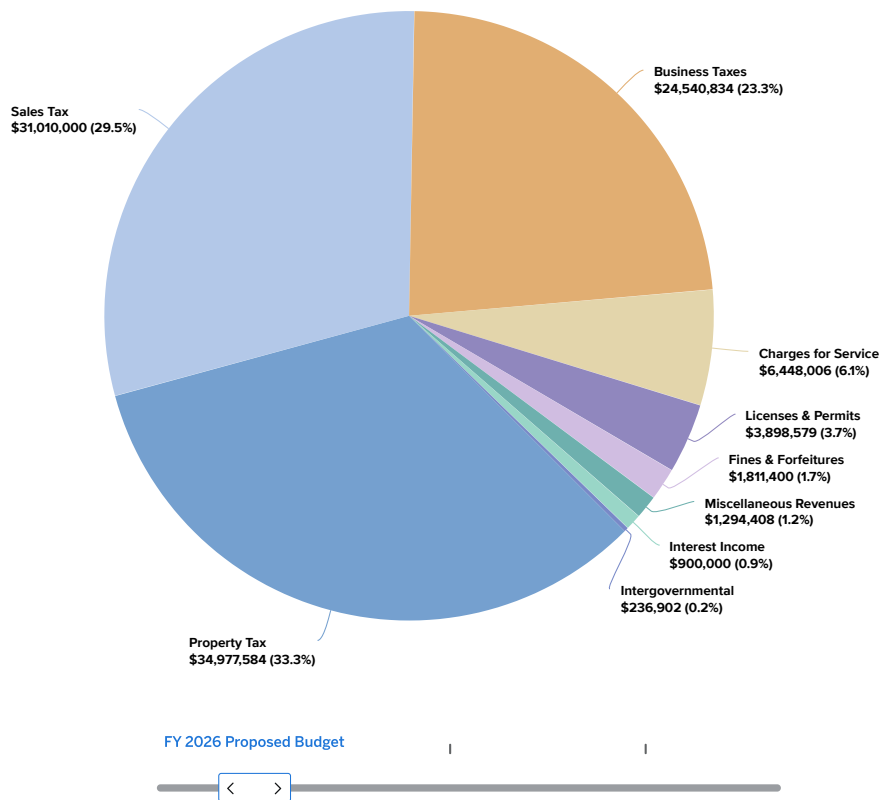
Revenues ▾ General Fund

Visualization



Sort Large to Small ▾

- Property Tax
- Sales Tax
- Business Taxes
- Charges for Service
- Licenses & Permits
- Fines & Forfeitures
- Miscellaneous Revenues
- Interest Income
- Intergovernmental



The primary revenues in General Fund include Property Tax, Sales Tax, Business Tax, and Charges for Service.

- Property Tax
 - Based on tentative Millage Rate of 4.949 (4.049 mills for operations and 0.9 mills for debt)
 - Title Ad Valorem Tax (Vehicle) - the market on vehicle sales may be volatile in the upcoming year
- Sales Tax
 - Based on Roswell's distribution of sales in Fulton County and economic conditions.
- Business Taxes, primarily made up of Insurance Taxes, Occupation Tax, Franchise Fees and Alcohol Taxes
- Charges for Service includes internal charges for administration of other funds including Water, Solid Waste, etc. and external charges such as Building Permit and Inspections, Apartment Inspection Fees (new fee), Parking Charges, etc.

General Fund Current Year Revenues by Account

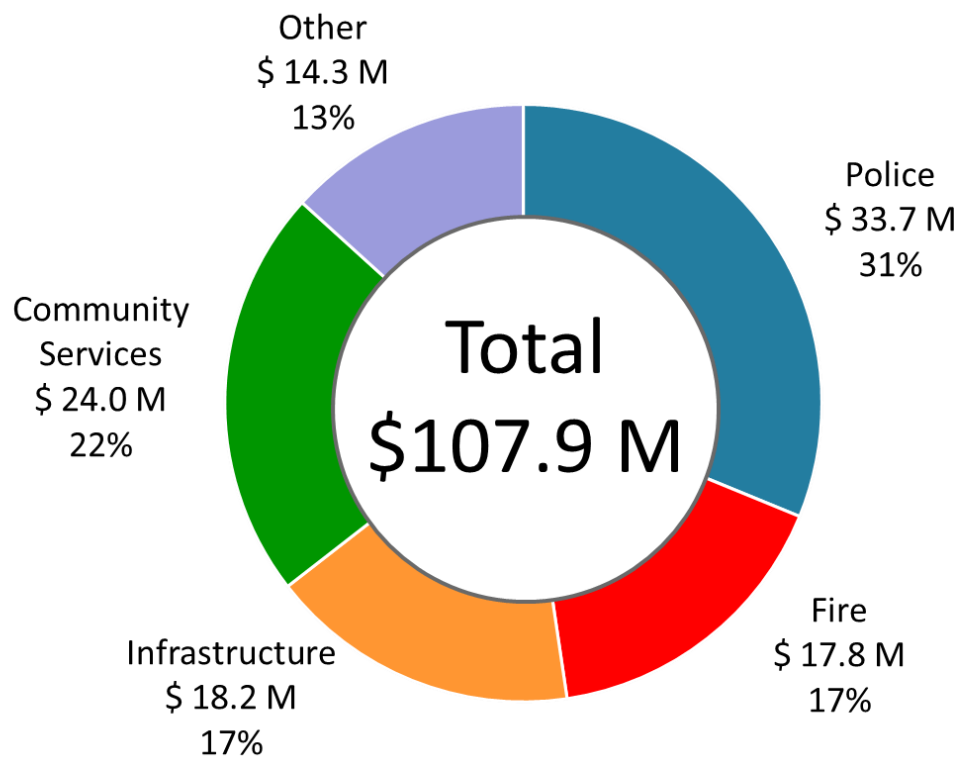
	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Property Tax			
(311100) Real Property - Current Year	\$29,020,687	\$28,392,983	\$28,392,983
(311110) Public Utility	\$278,904	\$278,229	\$262,394
(311200) Real Property - Prior	\$0	\$217	\$0
(311300) Personal Property - Current	\$792,263	\$792,263	\$876,068
(311305) Personal Property - Prior	\$0	-\$301	\$0
(311310) Motor Vehicle	\$60,730	\$61,994	\$75,154
(311315) Title Ad Valorem Tax (Vehicle)	\$3,750,000	\$4,510,775	\$3,700,000
(311340) Intangibles (Reg & Recrd)	\$600,000	\$678,639	\$600,000
(311600) Real Estate Trans (intang)	\$275,000	\$326,337	\$270,000
(319110) Property - Penalty & Interest - Real	\$200,000	\$270,600	\$125,000
PROPERTY TAX TOTAL	\$34,977,584	\$35,311,736	\$34,301,599
Business Taxes			
(311710) Electric Franchise Taxes	\$4,905,600	\$4,671,356	\$4,370,180
(311730) Gas Franchise Taxes	\$1,116,434	\$1,006,634	\$950,000
(311750) TV Cable Franchise Taxes	\$300,000	\$519,764	\$750,000
(311760) Telephone Franchise Taxes	\$50,000	\$26,806	\$70,000
(314200) Alcoholic Beverage Excise Tax	\$825,000	\$902,053	\$900,000
(314300) Local Option Mixed Drink Excise Tax	\$550,000	\$603,682	\$600,000
(316101) Business & Occupation Tax	\$6,790,000	\$6,695,661	\$6,900,000
(316102) Insurance Occupation Tax	\$135,000	\$108,398	\$105,000
(316200) Insurance Premium Tax	\$9,618,800	\$9,357,280	\$8,649,640
(316300) Financial Institution Tax	\$250,000	\$249,415	\$220,000
BUSINESS TAXES TOTAL	\$24,540,834	\$24,141,048	\$23,514,820
Sales Tax			
(313100) Local Option Sales Tax	\$31,010,000	\$30,840,990	\$30,242,000
SALES TAX TOTAL	\$31,010,000	\$30,840,990	\$30,242,000
Miscellaneous Revenues			
(371004) Gas South Affinity Program	\$9,000	\$10,242	\$7,200
(371006) Special Events Sponsorship	\$0	\$40,060	\$22,500
(383100) Reimbursement From Insura	\$0	\$273,481	\$0
(389400) Miscellaneous	\$0	\$9,311	\$0
(389600) Recording of Abatement	\$0	\$10,232	\$0
(389999) Over And Short	\$0	-\$5,048	\$0
(392100) Sale Of Assets	\$40,000	\$28,662	\$35,000
(392300) Sale Of Abandoned Property	\$0	\$593	\$0
(391201) Operating Transfer In	\$1,245,408	\$1,061,870	\$1,061,864
MISCELLANEOUS REVENUES TOTAL	\$1,294,408	\$1,429,403	\$1,126,564
Licenses & Permits			
(323122) Apartment Livability Inspections	\$339,702	\$0	\$0
(323121) Fire Inspection and Fees	\$554,925	\$438,885	\$709,825
(321110) Alcohol, Beer, Wine License	\$747,802	\$580,928	\$580,000
(321130) Liquor Pouring License	\$20,000	\$35,594	\$30,000
(321291) Massage Parlor Fees	\$200	\$700	\$400
(321292) Solicitor Fees	\$300	\$438	\$300
(321295) Precious Metal Dealer Fee	\$3,300	\$3,283	\$2,800
(322210) Zoning And Land Use	\$40,000	\$78,756	\$40,000
(322230) Sign Permits	\$11,100	\$10,508	\$10,000

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(322240) Small Cell Technology Permit	\$11,040	\$11,112	\$2,000
(322905) Photo and Film Fees	\$10,000	\$21,026	\$30,000
(322991) Special Events Fee	\$3,700	\$4,434	\$1,500
(322994) Personal transp veh fee	\$700	\$791	\$400
(322995) Fireworks Permits	\$0	\$200	\$0
(323120) Building & Inspection Fees	\$1,980,810	\$1,796,490	\$2,412,500
(323902) Grading Permits	\$175,000	\$307,419	\$200,000
LICENSES & PERMITS TOTAL	\$3,898,579	\$3,290,565	\$4,019,725
Fines & Forfeitures			
(351921) Opioid Settlement Payments	\$0	-\$444	\$0
(351171) Municipal Court Fines	\$1,100,000	\$977,913	\$1,000,000
(351172) Municipal Court Probation	\$25,000	\$28,505	\$10,000
(351174) Munis Admin Fee	\$32,000	\$30,689	\$33,000
(351175) Court Related - Other	\$3,000	\$5,057	\$5,500
(351176) Diversion Fee	\$1,400	\$1,868	\$2,500
(351940) School Zone Speeding Fines	\$650,000	\$287,593	\$300,000
FINES & FORFEITURES TOTAL	\$1,811,400	\$1,331,181	\$1,351,000
Intergovernmental			
(336010) Alpharetta Fire Payments	\$158,524	\$212,389	\$148,737
(336011) Intergovernmental	\$78,378	\$73,852	\$60,000
INTERGOVERNMENTAL TOTAL	\$236,902	\$286,241	\$208,737
Charges for Service			
(341200) Recording Fees	\$0	\$99	\$0
(341426) 3% Admin Impact Fees	\$8,000	\$8,949	\$16,000
(341905) Other/Misc. Fees	\$100,000	\$108,378	\$60,000
(341910) Election Qualify Fees	\$0	\$11,840	\$5,000
(341915) Charging Station Fees	\$5,100	\$4,816	\$3,500
(342120) Accident Reports	\$26,750	\$29,301	\$28,000
(342130) False Alarm Fees	\$132,000	\$128,770	\$130,000
(342140) Expungement Fees	\$0	\$5,366	\$0
(342310) Fingerprinting Fees	\$10,880	\$10,727	\$13,700
(342920) Mountain Park	\$88,008	\$86,900	\$88,008
(343210) Lake Charles - Spec Assess	\$17,000	\$0	\$17,000
(345410) Parking Charges	\$422,704	\$38,396	\$2,200,000
(345610) Telecommunication Charges	\$245,175	\$414,100	\$250,000
(346400) Background Check Fees	\$16,700	\$17,613	\$16,000
(347201) Auditorium Rental Fees	\$910,000	\$776,491	\$779,800
(347202) Other Rental Fees	\$787,080	\$489,690	\$558,000
(349300) Bad Check Fees	\$0	\$292	\$0
(341702) Indirect Cost E911	\$235,084	\$237,432	\$237,432
(341703) Indirect Cost Water Fund	\$518,170	\$485,378	\$485,378
(341704) Indirect Cost Solid Waste	\$1,352,981	\$1,287,733	\$1,287,733
(341705) Indirect Cost Rec Participation Fund	\$761,778	\$646,400	\$646,400
(341706) Indirect Cost Stormwater	\$614,750	\$549,578	\$549,578
(341707) Indirect Cost Garage	\$195,846	\$191,270	\$191,270
CHARGES FOR SERVICE TOTAL	\$6,448,006	\$5,529,518	\$7,562,799
Interest Income			
(361000) Interest Revenues	\$900,000	\$783,342	\$700,000
INTEREST INCOME TOTAL	\$900,000	\$783,342	\$700,000
TOTAL	\$105,117,713	\$102,944,024	\$103,027,244

Use of Funds by Service in General Fund

This chart includes Operating and Capital from General Fund. Amounts are expressed in millions (M).

- Public Safety Funding is 47% of the General Fund.
 - Police -Operating \$33.7 M
 - Fire -Operating \$17.6 M & Capital \$0.2 M
- Community Services, includes Recreation -Operating \$23.6 M & Capital \$0.4 M
- Infrastructure, includes Transportation - Operating \$14.4 M & Capital \$3.8 M
- Other includes
 - Planning, Performance, and Innovation \$3.0 M
 - Finance \$3.6 M
 - Legal and Administration - Operating \$6.3 M & Contingency \$1.4 M



General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

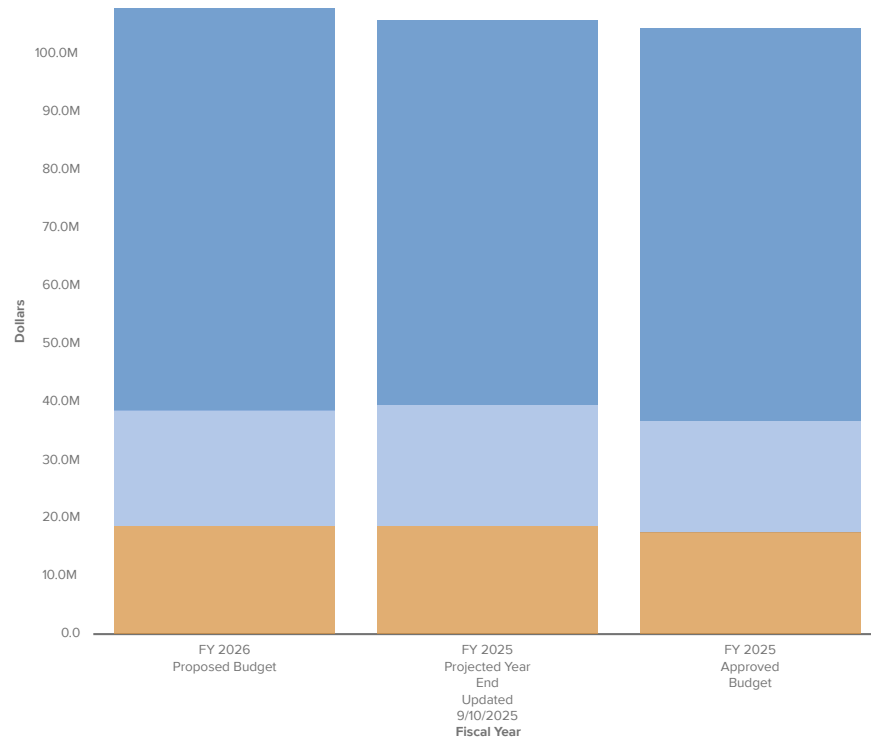
Expenses ▾ General Fund



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



- Excludes Capital and any one-time expenses in 2025
- Forecast includes any budget amendments with recognized source of revenue in revised budget
- No Headcount Reduction
- Strategic addition of personnel, primarily Year 4 of Firefighters
- Police - highest starting pay, fully staffed, well funded, well trained, well equipped, well led

General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$45,301,140	\$40,900,580	\$40,633,210
(511101) Budgeted Salary Savings	-\$773,741	-\$51,360	-\$868,284
(511102) Budgeted Salary Contingency	\$647,769	\$1,281,303	\$3,434,272
(511110) Elected Officials	\$196,000	\$185,285	\$196,000
(511105) Part Time Employees	\$682,528	\$504,054	\$499,792
(511115) Firefighter's Fees	\$1,397,916	\$2,661,736	\$2,707,503
(511200) Temporary Employees	\$218,469	\$167,277	\$314,415
(511250) Seasonal Employees	\$24,377	\$20	\$0
(511300) Overtime	\$423,052	\$795,339	\$387,861
(512500) Tuition Reimbursements	\$50,000	\$52,519	\$49,875
(512200) Social Security (FICA)	\$3,003,918	\$2,816,749	\$2,932,075
(512300) Medicare	\$702,529	\$658,763	\$685,751
(512400) Defined Benefit Retirement	\$4,209,304	\$4,564,901	\$3,961,305
(512401) Deferred Compensation	\$252,209	\$241,057	\$225,684
(512402) Defined Contribution Retirement	\$4,765,771	\$3,748,756	\$4,422,499
(512920) Other Benefits	\$15,000	\$14,508	\$15,000
(553100) Group Insurance Contribution	\$7,214,881	\$6,986,934	\$7,096,093
(554100) Workers Comp Contribution	\$878,154	\$832,978	\$832,978
SALARIES AND BENEFITS TOTAL	\$69,209,276	\$66,361,399	\$67,526,029
Operating			
(521201) Professional Services	\$2,604,668	\$4,143,545	\$2,753,800
(521202) Legal	\$645,844	\$947,559	\$900,000
(521203) Animal Control	\$262,485	\$258,663	\$254,840
(521300) Technical Services	\$157,836	\$253,166	\$347,990
(521400) Contract Services	\$1,528,907	\$1,738,808	\$1,382,803
(522110) Disposal	\$48,000	\$51,543	\$82,000
(522130) Custodial	\$130,845	\$45,724	\$17,550
(522140) Maintenance - Grounds	\$511,878	\$248,287	\$259,160
(522205) Repairs And Maintenance	\$1,609,994	\$1,403,217	\$1,369,277
(522210) Vehicle Repair	\$16,200	\$1,221	\$0
(522310) Rental Of Land And Buildings	\$65,400	\$55,922	\$152,000
(522320) Rental Of Equipment And Vehicles	\$64,000	\$41,574	\$36,600
(523220) Postage	\$174,280	\$170,754	\$163,744
(523300) Advertising	\$66,700	\$48,367	\$40,740
(523400) Printing And Binding	\$37,684	\$66,148	\$72,634
(523500) Travel	\$249,984	\$61,804	\$86,670
(523600) Dues And Fees	\$94,013	\$63,240	\$17,438
(523700) Education And Training	\$169,469	\$167,207	\$51,552
(523800) Licenses	\$5,302	\$8,059	\$7,336
(523852) Instruction Fees	\$94,000	\$36,863	\$26,000
(531105) Supplies	\$1,382,547	\$1,451,808	\$1,391,661
(531115) Recreation Supplies	\$57,047	\$49,047	\$58,470
(531130) Officials Expenses	\$3,000	\$3,009	\$3,000
(531131) Mayor's Expenses	\$77,000	\$111,631	\$7,000
(531240) Bottled Gas	\$14,015	\$10,739	\$7,915
(531310) Hospitality And Events	\$28,020	\$17,985	\$20,985
(531315) Food	\$10,350	\$4,675	\$4,500

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(531400) Books And Periodicals	\$62,717	\$46,259	\$56,218
(531605) Machinery And Equipment-Operating	\$238,703	\$286,902	\$319,868
(531610) Furniture/Fixtures-Operating	\$30,255	\$31,443	\$15,470
(531710) Vietnam Memorial Bricks	\$0	\$539	\$0
(531720) Uniforms	\$334,449	\$235,517	\$253,987
(522220) Vehicle Fleet Rate	\$1,618,548	\$1,533,048	\$1,533,048
(523100) Property And Liability Insurance	\$3,470	\$5,801	\$15,470
(523210) Communication Services	\$1,064,406	\$964,559	\$963,326
(523901) Bank Fees / Charges	\$46,000	\$13,647	\$359,303
(523902) Sanitation Services	\$185,137	\$185,579	\$178,762
(531120) Vehicle Parts And Supplies	\$0	-\$839	\$0
(531210) Water / Sewerage	\$439,891	\$425,029	\$521,254
(531215) Stormwater Fees	\$1,014,243	\$1,018,193	\$1,009,608
(531220) Natural Gas	\$191,753	\$166,462	\$172,670
(531230) Electricity	\$3,705,529	\$3,477,217	\$3,422,645
(531250) Oil	\$26,110	\$25,499	\$29,648
(531270) Gasoline/ Diesel	\$784,260	\$787,423	\$840,163
(531620) Communication Equipment-Operating	\$7,107	\$12,882	\$24,000
(539999) Special Events Contra	\$16,000	\$16,000	\$0
OPERATING TOTAL	\$19,878,045	\$20,691,727	\$19,231,105
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$6,688,118	\$6,410,915	\$6,391,528
(552400) Risk/Liability Contribution	\$1,664,785	\$1,660,888	\$1,648,888
(611350) Transfers Out - Cap Projects	\$4,314,705	\$2,676,535	\$2,830,428
(611351) Transfer Out - Fed Grant	\$0	\$830	\$0
(611354) Transfer Out - E911	\$677,340	\$900,000	\$900,000
(611355) Transfer Out - Participant Rec	\$645,318	\$746,229	\$746,229
(611360) Transfer Out - Group Insurance	\$25,000	\$25,000	\$25,000
(611361) Transfer Out - Fleet Capital	\$1,760,367	\$2,643,524	\$2,643,524
(611366) Operating Transfer Out-SpEvnts	\$218,636	\$380,300	\$380,300
(611367) Operating Transfer Out -StateG	\$0	\$20,000	\$0
(579001) Contingency Operating	\$1,403,909	\$1,667,085	\$744,000
(579004) Fuel and Utility Contingency	\$25,000	\$250,000	\$0
(579020) Matching Grant Fund Contingency	\$0	\$140,000	\$0
(581100) Principal- Long Term Debt	\$1,220,118	\$1,145,159	\$1,200,528
(582100) Interest - Long Term Debt	\$163,257	\$200,939	\$182,882
TRANSFERS, CAPITAL, OTHER TOTAL	\$18,806,553	\$18,867,406	\$17,693,307
TOTAL	\$107,893,874	\$105,920,532	\$104,450,441

Fire Department

To protect life, property, and enhance the quality of life by providing dynamic services, including emergency response and community risk reduction activities.

2025 Accomplishments

Operational Readiness

- Maintained optimal turnout/response times and ALS (Advanced Life Support) capability (-38 seconds)
- AVL (Automatic Vehicle Location), and traffic preemption systems
- Policy & Procedure Enhancement and Modernization
- Emergency Operations Plan and Department Specific Plans

Workforce Development

- Inspection and Plan Review service delivery enhancements
- Strengthened retention and succession planning to stabilize workforce continuity

Community Risk Reduction

- Enhanced inspection protocol and accountability for sub-standard living and businesses
- Inspection and Plan Review service delivery enhancements
 - Unreasonable Hospitality
- Initiated groundwork for fall call ordinance to reduce unnecessary emergency responses

Innovation & Efficiency

- Qwake Pioneer Program to strengthen safety and accountability
- Laid the foundation for real-time response dashboards to ensure real-time response decision-making
- Reduced pharmaceutical annual costs by approximately \$12,000 through a data-driven approach

Top Priorities

1. Top Place to Work:

- Onboard 30 firefighters and build succession depth

2. Service Excellence:

- Sustain and improve response times
- Transition part-time to full-time staffing
- Strengthen citywide emergency management

3. Stewarding with Integrity:

- Maintain reliable stations and fleet and reduce apparatus accidents and repairs
- Align operational deployment models with dynamic service delivery demand
- Develop data-supported dynamic workforce management strategies

4. Advance "Best Place to Work" Strategy:

- Enhance employee recruitment and retention programs



Top Initiatives

1. 30 Full-Time Firefighters:

- Fund and integrate new positions into operations
 - Supports workforce development

2. Dynamic Work-Force Staffing Model:

- Review and develop staffing metrics to align with service demand
 - Supports efficiency

3. Emergency Operations Center (Summit):

- Prepare for full activation in Q1 of FY 2026
 - Supports operational readiness

4. Recruitment Partnerships:

- Expand beyond Georgia to maximize candidate pool
 - Supports workforce continuity

5. Maintain Optimal Turnout and Response Times:

- Support investments in the part-time to full-time transition, station relocation, AVL, and traffic preemption systems
 - Supports operational readiness

6. Standardize the Equipment List for Fire Engines and Ladder Trucks:

- Achieve mid- and long-term cost savings without compromising efficiency
 - Supports operational readiness

7. Fall-Call Prevention Program:

- Implement a fall-call requirement for businesses and deploy educational programs to reduce unnecessary responses and improve safety outcomes
 - Supports community risk reduction

8. Inspection Efficiency:

- Reevaluate inspector zone assignments to enhance coverage, balance workload, and improve service delivery citywide
 - Supports efficiency

9. Deploy the Qwake Program:

- Strengthen safety and operational performance
 - Supports operational readiness

10. Implement Personalized, Real-Time Data Dashboards:

- Bolsters division-level decision-making and accountability
 - Supports efficiency

Fire Expenditures by Fund

Category	2026
General Fund	\$17,619,986.24
Capital Project Fund	\$148,150.00

Here is a summary of the Fire Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Fire Expenditures by Category

Category	2026
Salaries and Benefits	\$14,045,222.00
Transfers, Capital, Other	\$1,949,884.00
Operating	\$1,773,030.24

This table shows the three main categories of expenditures within the Fire Department across all funds. Click on the table to explore in greater detail.

Fire General Fund Revenues by Type



These revenues do not include any private donations made to the Fire Department. In FY 2025 and FY 2026, there is no budget for private donations to the Fire Department. Additionally, as of the calculation of the FY 2025 EOY Forecast data at the beginning of September, there were no funds received from private donations to the Fire Department.

Fire General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(323121) Fire Inspection and Fees	\$554,925	\$438,885	\$709,825
(336010) Alpharetta Fire Payments	\$158,524	\$212,389	\$148,737
TOTAL	\$713,449	\$651,274	\$858,562

Fire General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Expenses

General Fund

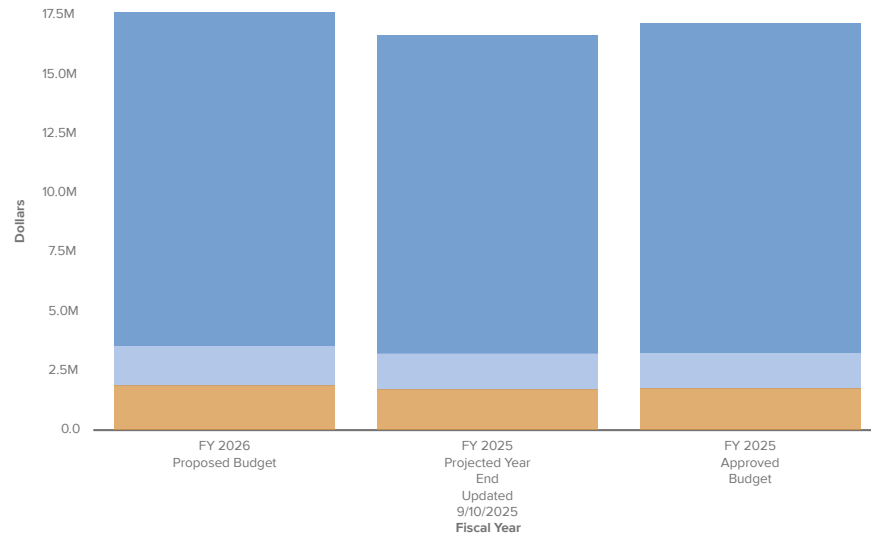
Fire Department



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Fire General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$8,729,393	\$6,830,370	\$7,327,214
(511101) Budgeted Salary Savings	-\$104,393	-\$8,767	-\$222,288
(511102) Budgeted Salary Contingency	\$0	\$175,185	\$460,408
(511105) Part Time Employees	\$145,320	\$138,367	\$138,900
(511115) Firefighter's Fees	\$1,397,916	\$2,661,736	\$2,707,503
(511300) Overtime	\$87,000	\$449,035	\$112,592
(512200) Social Security (FICA)	\$633,964	\$621,616	\$652,510
(512300) Medicare	\$148,267	\$145,380	\$152,607
(512400) Defined Benefit Retirement	\$173,807	\$189,469	\$89,615
(512401) Deferred Compensation	\$59,026	\$54,689	\$46,086
(512402) Defined Contribution Retirement	\$1,194,934	\$862,851	\$1,038,912
(553100) Group Insurance Contribution	\$1,389,452	\$1,114,523	\$1,209,482
(554100) Workers Comp Contribution	\$190,536	\$169,887	\$169,887
SALARIES AND BENEFITS TOTAL	\$14,045,222	\$13,404,342	\$13,883,428
Operating			
(521201) Professional Services	\$30,000	\$25,161	\$21,000
(521300) Technical Services	\$6,111	\$4,999	\$9,396
(521400) Contract Services	\$517,604	\$502,528	\$502,528
(522140) Maintenance - Grounds	\$15,400	\$8,424	\$0

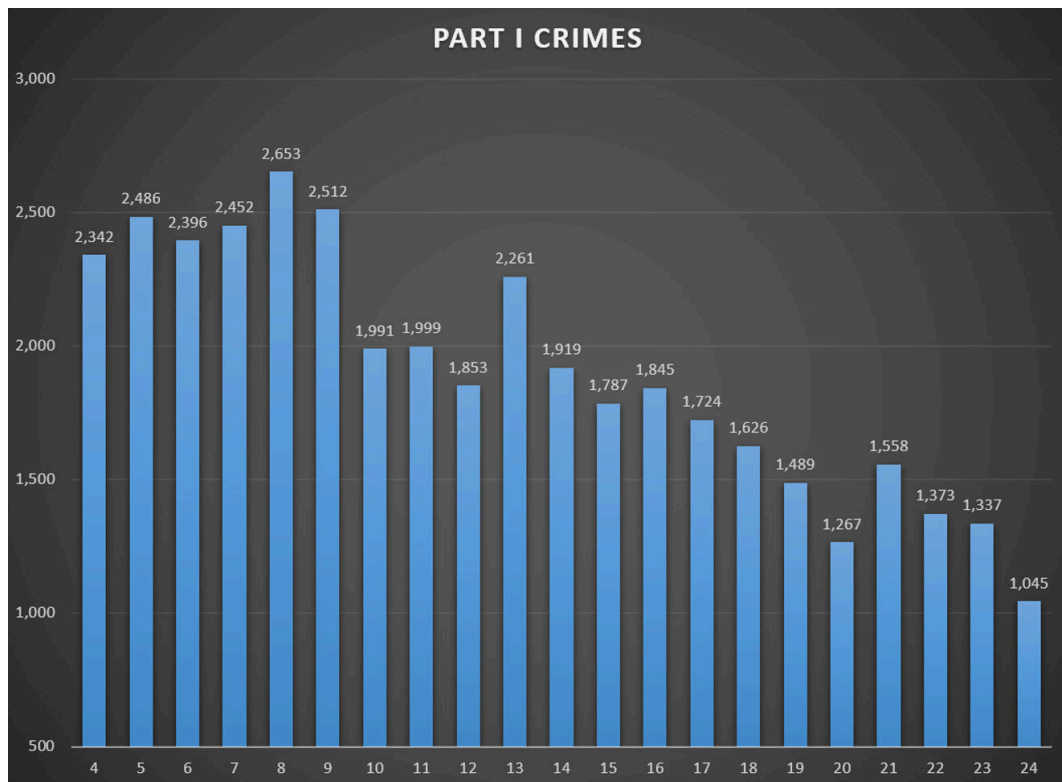
	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(522205) Repairs And Maintenance	\$129,207	\$73,453	\$59,602
(522210) Vehicle Repair	\$0	\$14	\$0
(523220) Postage	\$762	\$3,094	\$1,026
(523400) Printing And Binding	\$150	\$347	\$0
(523500) Travel	\$0	\$1,418	\$0
(523600) Dues And Fees	\$40	\$3,362	\$1,170
(523700) Education And Training	\$20,738	\$23,185	\$535
(523800) Licenses	\$3,877	\$7,652	\$6,306
(531105) Supplies	\$108,882	\$103,896	\$92,023
(531240) Bottled Gas	\$14,015	\$10,329	\$7,915
(531310) Hospitality And Events	\$300	\$1,359	\$0
(531315) Food	\$2,100	\$863	\$0
(531400) Books And Periodicals	\$227	\$378	\$958
(531605) Machinery And Equipment-Operating	\$71,757	\$80,422	\$149,718
(531610) Furniture/Fixtures-Operating	\$5,805	\$10,149	\$4,970
(531720) Uniforms	\$88,103	\$67,358	\$65,622
(522220) Vehicle Fleet Rate	\$435,225	\$411,002	\$411,002
(523100) Property And Liability Insurance	\$3,470	\$3,801	\$3,470
(523902) Sanitation Services	\$2,065	\$2,192	\$2,065
(531210) Water / Sewerage	\$8,699	\$5,876	\$5,978
(531215) Stormwater Fees	\$2,743	\$2,741	\$2,736
(531220) Natural Gas	\$1,966	\$1,658	\$1,512
(531230) Electricity	\$34,828	\$31,484	\$28,728
(531250) Oil	\$3,400	\$1,868	\$2,574
(531270) Gasoline/ Diesel	\$116,300	\$114,672	\$126,374
(531620) Communication Equipment-Operating	\$1,107	\$0	\$0
OPERATING TOTAL	\$1,624,880	\$1,503,685	\$1,507,208
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$934,714	\$817,879	\$817,879
(552400) Risk/Liability Contribution	\$333,570	\$319,369	\$319,369
(611360) Transfer Out - Group Insurance	\$25,000	\$25,000	\$25,000
(611361) Transfer Out - Fleet Capital	\$130,189	\$87,948	\$87,948
(581100) Principal- Long Term Debt	\$466,684	\$431,213	\$454,968
(582100) Interest - Long Term Debt	\$59,727	\$89,582	\$71,443
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,949,884	\$1,770,991	\$1,776,607
TOTAL	\$17,619,986	\$16,679,018	\$17,167,243

Police Department

The Roswell Police Department vows to protect life and property, preserve the peace, and strives to prevent crime, fear, and disorder in the City of Roswell in partnership with all of those who live, work, and travel through our city.

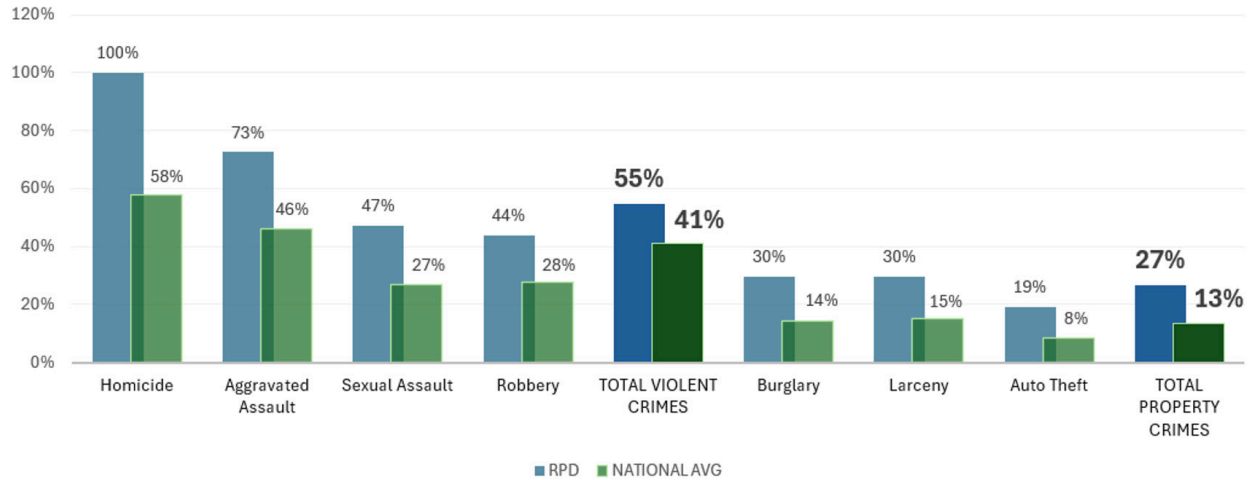
2025 Accomplishments

- 2024 was the lowest Part I Crime level in Roswell in the past 25 years
 - 2025 trending the same
- Became a recognized Statewide leader in our efforts to fight Human Trafficking with:
 - 15 Human Trafficking arrests
 - 8 spas shutdown
 - 4 illicit and 4 noncompliance
 - 12 citations issued
- Crime Clearance Rate better than national average in all categories
- Moved into the Public Safety Headquarters at The Summit
- Completed the design phase of the new 911 Center
- Transitioned to Gracie Survival Tactics Jiu Jitsu for Law Enforcement
- Maintained Zero vacancies for police officers for the past four years
- Improved digital evidence processing time and capacity by 40%
- Hired 13 sworn personnel in 2025
- Increased enforcement in neighborhood and side streets



2004 to 2024

Clearance Rate in 2024



Top Priorities & Initiatives

- Eradicate Human Trafficking
- Slow Down in Roswell
- Best in Class Place to Work
- CAD – Computer Aided Dispatch
- ROCC – Roswell Crime Center
- Service Excellence
- Replace Police Radios

Police Expenditures by Fund

Category	2026
General Fund	\$33,650,022.00
E-911 Fund	\$3,684,252.00
Impact Fees Fund	\$1,008,691.00
Public Facilities Authority	\$500,000.00

Here is a summary of the Police Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Police Expenditures by Category

Category	2026
Salaries and Benefits	\$27,272,674.00
Transfers, Capital, Other	\$7,712,278.00
Operating	\$3,858,013.00

This table shows the three main categories of expenditures within the Police Department across all funds. Click on the table to explore in greater detail.

Police General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

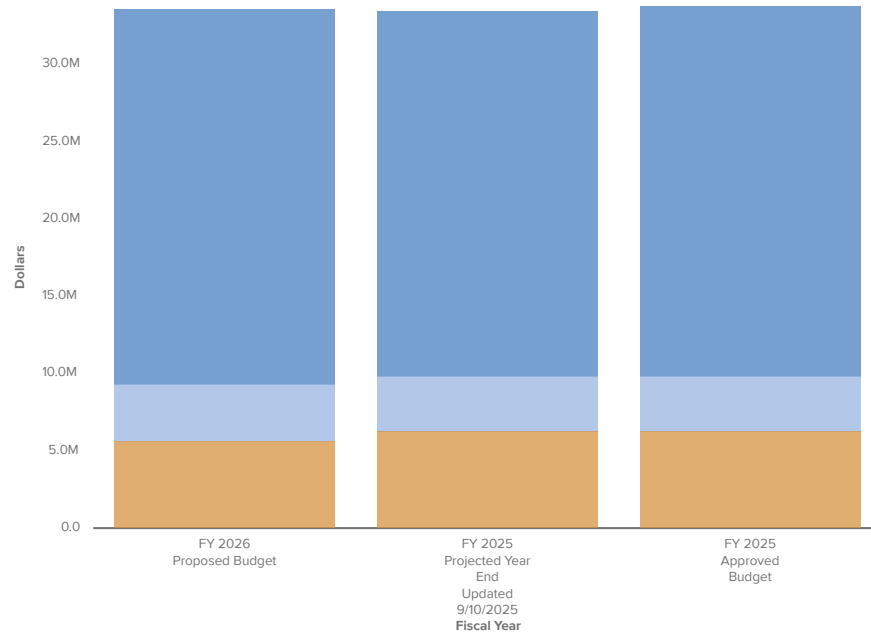
Expenses ▾ General Fund ▾ Police Department



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Police General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$16,490,294	\$15,587,384	\$14,943,122
(511101) Budgeted Salary Savings	-\$430,000	-\$26,458	-\$294,307
(511102) Budgeted Salary Contingency	\$647,769	\$680,101	\$1,787,387
(511105) Part Time Employees	\$50,000	\$25,840	\$0
(511300) Overtime	\$179,280	\$182,553	\$151,980
(512200) Social Security (FICA)	\$1,076,775	\$994,953	\$1,028,470
(512300) Medicare	\$251,826	\$232,692	\$240,532
(512400) Defined Benefit Retirement	\$1,772,298	\$1,940,601	\$1,797,732
(512401) Deferred Compensation	\$92,173	\$87,158	\$87,018
(512402) Defined Contribution Retirement	\$1,526,341	\$1,280,515	\$1,460,187
(553100) Group Insurance Contribution	\$2,351,970	\$2,417,430	\$2,417,430
(554100) Workers Comp Contribution	\$277,398	\$253,599	\$253,599
SALARIES AND BENEFITS TOTAL	\$24,286,124	\$23,656,366	\$23,873,150
Operating			
(521201) Professional Services	\$150,600	\$321,567	\$324,300
(521203) Animal Control	\$262,485	\$258,663	\$254,840
(521300) Technical Services	\$25,925	\$8,940	\$13,391

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(521400) Contract Services	\$3,500	\$1,278	\$1,500
(522205) Repairs And Maintenance	\$35,350	\$26,415	\$43,225
(522210) Vehicle Repair	\$12,000	\$927	\$0
(522310) Rental Of Land And Buildings	\$15,000	\$1,974	\$5,000
(522320) Rental Of Equipment And Vehicles	\$0	\$792	\$0
(523220) Postage	\$6,400	\$2,884	\$2,500
(523500) Travel	\$93,335	\$26,673	\$13,250
(523600) Dues And Fees	\$18,401	\$4,655	\$4,200
(523700) Education And Training	\$91,350	\$33,089	\$27,700
(531105) Supplies	\$342,162	\$314,210	\$390,890
(531310) Hospitality And Events	\$2,000	\$439	\$0
(531315) Food	\$4,000	\$396	\$0
(531400) Books And Periodicals	\$5,000	\$2,394	\$5,000
(531605) Machinery And Equipment-Operating	\$113,100	\$136,930	\$59,900
(531610) Furniture/Fixtures-Operating	\$4,500	\$197	\$500
(531720) Uniforms	\$149,250	\$111,725	\$113,800
(522220) Vehicle Fleet Rate	\$819,153	\$802,319	\$802,319
(523210) Communication Services	\$1,055,026	\$961,805	\$963,326
(531120) Vehicle Parts And Supplies	\$0	-\$839	\$0
(531250) Oil	\$17,560	\$18,133	\$17,926
(531270) Gasoline/ Diesel	\$462,800	\$460,890	\$490,493
(531620) Communication Equipment-Operating	\$6,000	\$12,182	\$24,000
OPERATING TOTAL	\$3,694,897	\$3,508,638	\$3,558,060
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$3,177,309	\$2,934,858	\$2,934,858
(552400) Risk/Liability Contribution	\$531,298	\$515,161	\$515,161
(611351) Transfer Out - Fed Grant	\$0	\$830	\$0
(611354) Transfer Out - E911	\$677,340	\$900,000	\$900,000
(611361) Transfer Out - Fleet Capital	\$1,283,054	\$2,008,083	\$2,008,083
TRANSFERS, CAPITAL, OTHER TOTAL	\$5,669,001	\$6,358,932	\$6,358,102
TOTAL	\$33,650,022	\$33,523,937	\$33,789,312

E-911 Fund

E-911 Fund Revenues and Expenses

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Types

▼ E-911 Fund

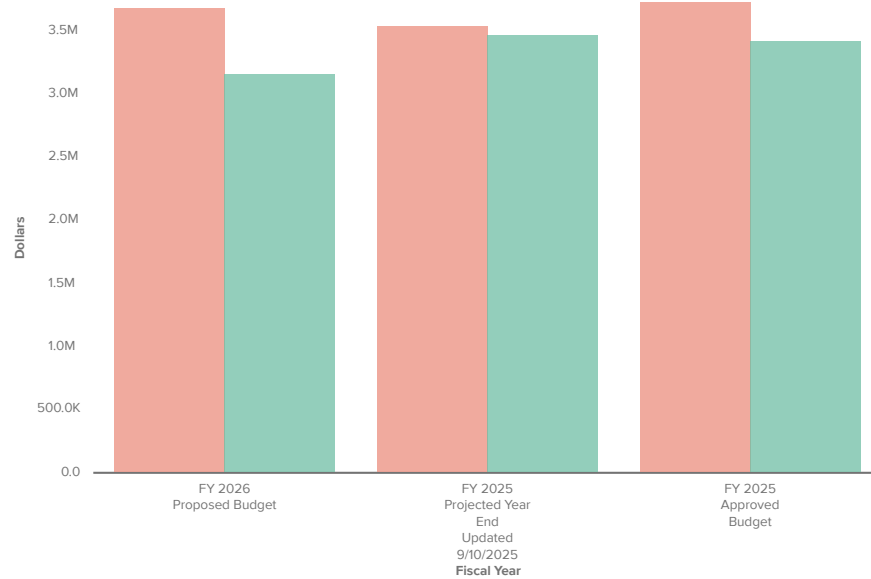


Sort By Chart of Accounts ▾

● Expenses

● Revenues

Visualization



E-911 Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(391201) Operating Transfer In	\$677,340	\$900,000	\$900,000
MISCELLANEOUS REVENUES TOTAL	\$677,340	\$900,000	\$900,000
Charges for Service			
(342500) E911 Charges	\$2,400,000	\$2,484,768	\$2,450,000
(342920) Mountain Park	\$17,949	\$17,949	\$17,949
(342921) National Park Service	\$47,967	\$47,967	\$41,232
CHARGES FOR SERVICE TOTAL	\$2,465,916	\$2,550,684	\$2,509,181
Interest Income			
(361000) Interest Revenues	\$17,500	\$19,046	\$17,500
INTEREST INCOME TOTAL	\$17,500	\$19,046	\$17,500
TOTAL	\$3,160,756	\$3,469,730	\$3,426,681

E-911 Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$1,932,479	\$1,824,258	\$1,844,983
(511101) Budgeted Salary Savings	\$0	\$0	-\$34,565
(511102) Budgeted Salary Contingency	\$0	\$44,953	\$118,893
(511105) Part Time Employees	\$47,096	\$21,977	\$47,096
(511300) Overtime	\$162,192	\$156,446	\$162,192
(512200) Social Security (FICA)	\$132,790	\$123,691	\$132,594
(512300) Medicare	\$31,056	\$28,928	\$31,010
(512400) Defined Benefit Retirement	\$94,711	\$103,246	\$132,998
(512401) Deferred Compensation	\$7,412	\$7,647	\$7,708
(512402) Defined Contribution Retirement	\$201,504	\$161,703	\$192,978
(553100) Group Insurance Contribution	\$366,705	\$383,090	\$383,090
(554100) Workers Comp Contribution	\$10,605	\$10,059	\$10,059
SALARIES AND BENEFITS TOTAL	\$2,986,550	\$2,865,998	\$3,029,036
Operating			
(521300) Technical Services	\$20,000	\$15,111	\$14,000
(521400) Contract Services	\$49,248	\$49,450	\$49,248
(522205) Repairs And Maintenance	\$5,000	\$2,250	\$5,000
(523500) Travel	\$18,500	\$17,120	\$22,500
(523600) Dues And Fees	\$12,857	\$9,310	\$12,400
(523700) Education And Training	\$30,000	\$31,747	\$31,469
(531105) Supplies	\$7,000	\$6,696	\$7,500
(531310) Hospitality And Events	\$2,500	\$2,195	\$2,500
(531400) Books And Periodicals	\$500	\$619	\$500
(531605) Machinery And Equipment-Operating	\$2,000	\$2,532	\$2,500
(531610) Furniture/Fixtures-Operating	\$2,000	\$790	\$2,000
(531720) Uniforms	\$6,000	\$7,000	\$6,000
(522220) Vehicle Fleet Rate	\$7,311	\$0	\$0
(531230) Electricity	\$0	\$3,363	\$8,946
(531270) Gasoline/ Diesel	\$200	\$112	\$0
OPERATING TOTAL	\$163,116	\$148,295	\$164,563
Transfers, Capital, Other			
(551110) Indirect Costs	\$235,084	\$237,432	\$237,432
(551300) Information Technology Charges - Internal	\$299,202	\$289,666	\$289,666
(611361) Transfer Out - Fleet Capital	\$300	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$534,586	\$527,098	\$527,098
TOTAL	\$3,684,252	\$3,541,391	\$3,720,697

Infrastructure

Includes Facilities Services, Capital Project Management, Water Utility, Stormwater Utility, Solid Waste, Fleet Services, and Transportation

Infrastructure Expenditures by Fund

Category	2026
TSPLOST 2 Fund	\$23,200,000.00
Solid Waste Fund	\$15,191,057.40
General Fund	\$14,397,471.60
Public Facilities Authority	\$9,665,000.00
Capital Project Fund	\$8,019,576.00
Other	\$13,994,506.00

Here is a summary of the Infrastructure division in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Infrastructure Expenditures by Category

Category	2026
Transfers, Capital, Other	\$46,502,238.00
Operating	\$21,557,643.00
Salaries and Benefits	\$16,407,730.00

This table shows the three main categories of expenditures within the Infrastructure division across all funds. Click on the table to explore in greater detail.

Transportation Department

Serves the public by planning, designing, operating, & maintaining a high-quality, multi-modal transportation system for the City.

2025 Accomplishments

- **Construction Projects Complete by end of 2025**
 - 2025 Citywide resurfacing
 - SR 140 Landscape Medians
 - SR 92 @ Woodstock Rd/King Rd
- **Current Construction Projects ongoing in 2026**
 - Big Creek Parkway Phase 1
 - Hardscrabble Multi-Use Trail (MUT)
 - King Road MUT
- **Upcoming Construction Projects**
 - Woodstock MUT Phase 1 currently in procurement
 - Riverside Rd Corridor (Q4 2025)
- **Signal preemption on local roads**
- **Fiber installation for Public Safety facilities**
- **Slow Down In Roswell Initiative**
 - Development of Neighborhood Traffic Calming Matrix and Pilot Program
 - Purchase of concrete equipment and hiring members for concrete crew
- **Right of way and easement acquisition**
 - Riverside Rd, Woodstock Rd MUT
- **Initiated inspector training for LDPs** (Land Disturbance Permit)

Top Priorities & Initiatives

- **Slow Down In Roswell**
 - Neighborhood Traffic Calming Pilot Program – 11 neighborhoods - \$400,000
 - Local Road Traffic Calming Matrix – develop traffic calming matrix for local roads
 - Neighborhood Sidewalk Matrix - develop sidewalk matrix for neighborhoods/local roads
- **TSPLOST III**
 - Prepare for TSPLOST III referendum November 2026
- **Service Excellence**
 - Key Corridor Maintenance Plan
- **Project Execution**

Design/Right of Way

- Big Creek Parkway Phase 2
- Woodstock MUT Phase 2
- Old Alabama Rd MUT Phase 1
- Old Alabama Rd MUT Phase 3
- Pine Grove Road Corridor Phase 2
- Green St Activation Plan Phase 2
- Norcross St Bridge Replacement
- Jones Rd MUT
- Big Creek Trail (Reconnecting Communities Grant)
- Gateway – estimated Q2-Q4 2027

Construction

- Big Creek Parkway Phase1
- SR 9 at Riverside Rd/Azalea Rd
- Woodstock Rd MUT Phase 1
- Riverside Rd Corridor Improvements
- Pine Grove Road Corridor Phase 1A
- Etris Rd MUT
- Old Alabama Rd MUT Phase 2
- Pine Grove Road Corridor Phase 1B
- Green St Activation Plan Phase 1
- Cox Road Intersection Improvements

Transportation General Fund Expenditures by Type

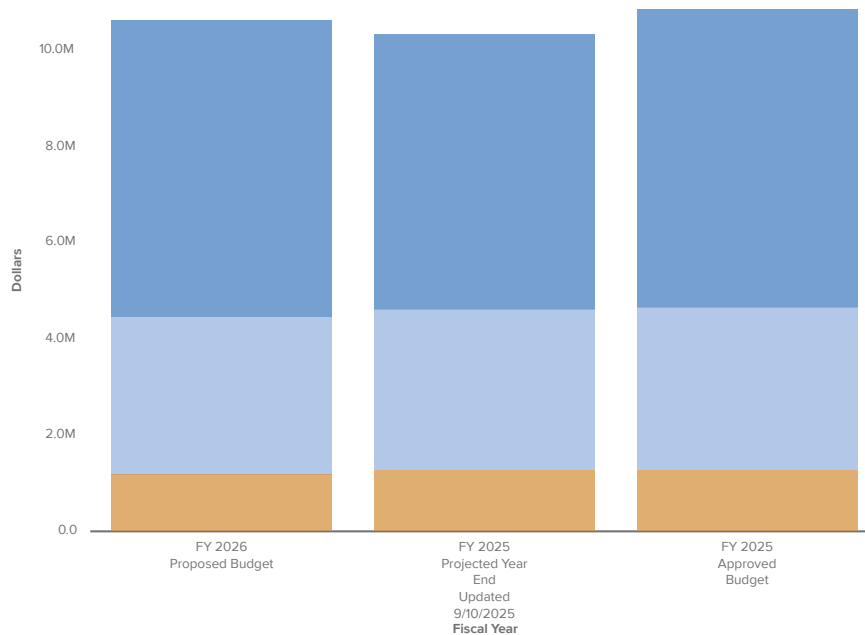
Updated On 14 Oct, 2025

← Back ↻ History ↺ Reset

Broken down by

Expenses ▼ General Fund ▼ Transportation Department

Visualization



Help ▾ Share ▾



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Transportation General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$4,082,512	\$3,564,188	\$3,851,396
(511101) Budgeted Salary Savings	-\$48,991	\$0	-\$69,715
(511102) Budgeted Salary Contingency	\$0	\$83,414	\$239,817
(511105) Part Time Employees	\$0	\$31,986	\$29,456
(511300) Overtime	\$34,000	\$47,197	\$34,000
(512200) Social Security (FICA)	\$252,186	\$229,840	\$253,270
(512300) Medicare	\$58,979	\$53,754	\$59,236
(512400) Defined Benefit Retirement	\$459,859	\$501,296	\$486,953
(512401) Deferred Compensation	\$16,887	\$17,002	\$15,880
(512402) Defined Contribution Retirement	\$373,982	\$259,752	\$341,090
(553100) Group Insurance Contribution	\$757,437	\$766,215	\$766,215
(554100) Workers Comp Contribution	\$177,633	\$165,904	\$165,904
SALARIES AND BENEFITS TOTAL	\$6,164,484	\$5,720,549	\$6,173,502
Operating			
(521201) Professional Services	\$20,000	\$22,614	\$25,500
(521400) Contract Services	\$0	\$40,679	\$24,715
(522110) Disposal	\$30,000	\$32,399	\$52,500
(522205) Repairs And Maintenance	\$51,260	\$45,183	\$83,812
(522210) Vehicle Repair	\$540	\$0	\$0
(522320) Rental Of Equipment And Vehicles	\$2,000	\$3,553	\$9,000
(523220) Postage	\$200	\$258	\$200
(523300) Advertising	\$200	\$0	\$0
(523500) Travel	\$8,000	\$1,386	\$20
(523600) Dues And Fees	\$6,742	\$52	\$120
(523700) Education And Training	\$7,630	\$1,642	\$1,575
(523800) Licenses	\$1,320	\$328	\$830
(531105) Supplies	\$211,052	\$302,124	\$318,540
(531310) Hospitality And Events	\$1,000	\$476	\$700
(531315) Food	\$500	\$0	\$0
(531400) Books And Periodicals	\$798	\$0	\$0
(531605) Machinery And Equipment-Operating	\$13,750	\$12,069	\$29,250
(531720) Uniforms	\$20,300	\$16,678	\$19,735
(522220) Vehicle Fleet Rate	\$189,744	\$158,313	\$158,313
(531210) Water / Sewerage	\$116	\$119	\$127
(531215) Stormwater Fees	\$920,069	\$920,076	\$920,016
(531230) Electricity	\$1,688,491	\$1,685,699	\$1,641,780
(531250) Oil	\$2,840	\$2,193	\$2,244
(531270) Gasoline/ Diesel	\$84,720	\$91,724	\$101,151
OPERATING TOTAL	\$3,261,272	\$3,337,567	\$3,390,128
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$593,284	\$604,559	\$604,559
(552400) Risk/Liability Contribution	\$161,960	\$174,709	\$174,709
(611361) Transfer Out - Fleet Capital	\$90,050	\$142,436	\$142,436
(581100) Principal- Long Term Debt	\$317,993	\$313,715	\$314,146
(582100) Interest - Long Term Debt	\$46,940	\$51,221	\$50,798
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,210,227	\$1,286,640	\$1,286,648
TOTAL	\$10,635,983	\$10,344,756	\$10,850,278

Environmental/Public Works Department

To protect and enhance the environment for our community as we strive to exceed expectations every day with caring and efficient responsiveness.

Facilities Services

2025 Accomplishments

- Hired Facilities Services Supervisor
- Developed first 5-year Facilities Maintenance Master Plan
- Completed City Hall Chiller/Air Handler Unit Project
- Completed City Hall Remodel Project
 - Residential and Business Services Area
- Revised Work Order process to streamline projects/tasks and improve technician efficiency
- Took on more complex projects with inhouse staff, reducing contracted work
- Developed and implemented a process within City for requesting Facility Condition Assessment (Capital) funds for projects
- Conducted Custodial Analysis to determine optimized workload for inhouse staff
- Developed Maintenance and Custodial Evaluation Form and a monthly process for obtaining feedback from City customers
- Updated/Added/Replaced all Standard Operating Procedures (SOPs)

Top Priorities

- Facilities that reflect the City of Roswell Brand
- Provide technicians with specialized training (e.g., Heating, Ventilation, and Air Conditioning (HVAC), electrical, etc.)
- Evaluate energy rates throughout the city
 - Conduct energy audit
 - Implement processes and procedures based on outcomes from energy audit
- Evaluate work order management software to improve efficiency
- Evaluate and improve process for purchasing supplies for city (e.g. paper towels, soap, etc.)
- Update 2025 Facility Condition Assessment report with improved pricing
- Develop multi-year facilities capital budget
- Update succession planning
- Update/Add/Replace all Division Standard Operating Procedures (SOPs)

Top Initiatives

CLEAN, SAFE, RELIABLE, RESPONSIVE – Facilities operation that reflects the City of Roswell Brand

- **Custodial** – increase custodial contract to supplement in house staff
 - 5 days per week – City Hall – City Staff Custodian #1
 - 3 days per week – 911/Range, Wellness Center, Recycling Center – City Staff Custodian #2
 - 5 days per week – RAPSTC, Summit, Hembree - Contract Service
 - 3 days per week – Dobbs, Water Plant – Contract Service
- **Service Contracts**
 - Pest/Termite; Elevators; Fire extinguishers; Alarm services; Security cameras; Generators; Fire systems; Bay Door maintenance
 - Disposal of hazardous shooting range materials
 - Not included in 2025
- **Summit**
 - Management Fee
 - Building Engineer
 - Not included in 2025

Facilities Services General Fund Expenditures by Account



Facilities Services General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$524,420	\$523,548	\$523,276
(511101) Budgeted Salary Savings	-\$6,233	\$0	-\$15,586
(511102) Budgeted Salary Contingency	\$0	\$12,934	\$34,207
(511300) Overtime	\$15,000	\$18,558	\$0
(512200) Social Security (FICA)	\$33,058	\$34,586	\$33,948
(512300) Medicare	\$7,731	\$8,089	\$7,940
(512400) Defined Benefit Retirement	\$55,823	\$60,853	\$35,408
(512401) Deferred Compensation	\$3,026	\$3,799	\$4,379
(512402) Defined Contribution Retirement	\$68,346	\$60,141	\$76,431
(553100) Group Insurance Contribution	\$115,070	\$108,322	\$108,322
(554100) Workers Comp Contribution	\$15,867	\$9,997	\$9,997
SALARIES AND BENEFITS TOTAL	\$832,108	\$840,827	\$818,322
Operating			
(521201) Professional Services	\$0	\$3,035	\$0
(521300) Technical Services	\$81,649	\$114,883	\$179,478
(521400) Contract Services	\$335,360	\$199,127	\$102,000
(522130) Custodial	\$74,000	\$26,187	\$12,800
(522205) Repairs And Maintenance	\$784,066	\$694,394	\$577,213
(522320) Rental Of Equipment And Vehicles	\$8,000	\$7,949	\$0
(523220) Postage	\$50	\$20	\$50
(523600) Dues And Fees	\$0	\$30	\$0
(531105) Supplies	\$210,618	\$222,149	\$134,907
(531605) Machinery And Equipment-Operating	\$10,000	\$1,974	\$5,000
(531720) Uniforms	\$6,000	\$3,381	\$0
(522220) Vehicle Fleet Rate	\$8,835	\$9,194	\$9,194
(523902) Sanitation Services	\$83,882	\$80,826	\$84,405
(531210) Water / Sewerage	\$96,824	\$86,122	\$110,833
(531215) Stormwater Fees	\$26,729	\$31,469	\$27,336
(531220) Natural Gas	\$84,146	\$83,358	\$97,460
(531230) Electricity	\$942,254	\$912,419	\$848,830
(531250) Oil	\$140	\$0	\$0
(531270) Gasoline/ Diesel	\$3,300	\$3,895	\$3,758
OPERATING TOTAL	\$2,755,854	\$2,480,412	\$2,193,264
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$88,079	\$66,537	\$66,537
(552400) Risk/Liability Contribution	\$66,245	\$68,418	\$68,418
(611361) Transfer Out - Fleet Capital	\$19,203	\$12,737	\$12,737
TRANSFERS, CAPITAL, OTHER TOTAL	\$173,527	\$147,692	\$147,692
TOTAL	\$3,761,489	\$3,468,931	\$3,159,278

Fleet Services

2025 Accomplishments

- Paused new vehicle purchases
- Implemented “New and Replacement Vehicle Guidelines”
- Conducted 1st full fleet assessment based on guidelines
- Developed draft of first 5-year Fleet Master Plan
- Surplussed 40 vehicles
- Payoff of certain leases resulted in reduced cost of ownership from \$2.6M → \$1.76M
- Completed Fleet Maintenance Safety Plan
- Updated/Added/Replaced all SOPs

Top Priorities & Initiatives

- **2026 Lease Buy-down**
 - Opportunities to buy down leases will be explored in 2026 to reduce the operational impact of continuing lease payments.
- **Parts strategy**
 - Evaluate options for savings on parts
- **Fleet inventory**
 - Reduce fleet from 520 to 500 and maintain total fleet count of 500
- **Develop Multi-Year Acquisition Strategy**
 - Evaluate vehicle acquisition over next 5 years

Fleet Services Fund Revenues and Expenses



Fleet Services Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(383100) Reimbursement From Insura	\$0	\$50,047	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	\$50,047	\$0
Charges for Service			
(341750) Fleet Service Charges	\$2,346,198	\$2,066,682	\$2,066,682
CHARGES FOR SERVICE TOTAL	\$2,346,198	\$2,066,682	\$2,066,682
TOTAL	\$2,346,198	\$2,116,729	\$2,066,682

Fleet Services Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$576,712	\$569,746	\$566,250
(511101) Budgeted Salary Savings	-\$6,921	-\$1,422	-\$10,865
(511102) Budgeted Salary Contingency	\$0	\$14,220	\$37,373
(511300) Overtime	\$8,000	\$22,184	\$8,000
(512200) Social Security (FICA)	\$35,823	\$36,700	\$37,247
(512300) Medicare	\$8,378	\$8,583	\$8,711
(512401) Deferred Compensation	\$2,536	\$2,492	\$2,397
(512402) Defined Contribution Retirement	\$68,778	\$62,789	\$74,453
(553100) Group Insurance Contribution	\$103,689	\$108,322	\$108,322
(554100) Workers Comp Contribution	\$9,417	\$7,387	\$7,387
SALARIES AND BENEFITS TOTAL	\$806,412	\$831,001	\$839,275
Operating			
(521400) Contract Services	\$20,000	\$17,490	\$20,000
(522130) Custodial	\$850	\$283	\$850
(522205) Repairs And Maintenance	\$15,000	\$16,350	\$10,000
(522210) Vehicle Repair	\$268,500	\$258,135	\$250,518
(523220) Postage	\$75	\$59	\$150
(523600) Dues And Fees	\$0	\$15	\$0
(523700) Education And Training	\$7,500	\$3,538	\$4,800
(523800) Licenses	\$250	\$99	\$250
(531105) Supplies	\$3,500	\$3,789	\$3,500
(531310) Hospitality And Events	\$445	\$176	\$445
(531605) Machinery And Equipment-Operating	\$15,000	\$11,868	\$10,000
(531720) Uniforms	\$9,100	\$6,974	\$9,100
(531120) Vehicle Parts And Supplies	\$854,000	\$857,935	\$608,787
(531250) Oil	\$150	\$401	\$588
(531270) Gasoline/ Diesel	\$8,300	\$24,826	\$8,029
OPERATING TOTAL	\$1,202,670	\$1,201,938	\$927,017
Transfers, Capital, Other			
(551110) Indirect Costs	\$195,846	\$191,270	\$191,270
(551300) Information Technology Charges - Internal	\$105,892	\$104,204	\$104,204
(552400) Risk/Liability Contribution	\$9,793	\$10,052	\$10,052
(611361) Transfer Out - Fleet Capital	\$17,075	\$22,357	\$22,357
TRANSFERS, CAPITAL, OTHER TOTAL	\$328,606	\$327,883	\$327,883
TOTAL	\$2,337,688	\$2,360,822	\$2,094,175

Environmental/Public Works Department

Water Utility

2025 Accomplishments

- Awarded Plant of the Year
 - Fourth straight year and fifth time in 6 years.
- Received FEMA Hazard Mitigation Grant for Emergency Generator at WTP (Water Treatment Plant)
- Completed Large Water Line Replacement Projects using the Water Utility CIP Matrix
 - Bulloch Ave Water Line
 - Lake Drive
 - Rocky Creek Lane
 - Maxwell Road
- Successfully performed 1st in-house water line replacement (Grimes Place)
 - Currently working on second
- Cross trained staff within Division
- Identified 88 unknown service connections
 - Part of Lead and Copper Rule
- Replaced 16 galvanized steel services
- Performed leak detection of half of total system
- Completed Asset Management Plan (needed for WTP Operations Renewal)
- Decommissioned Community Circle Water Tank
- Updated/Added/Replaced all SOPs

Top Priorities & Initiatives

- Develop financial projection tool
 - Assess all water utility rates
 - 5-year projection
 - Evaluate staffing needs
 - Evaluate capitals needs
- Complete 6 Water Line replacement projects based on CIP Matrix
 - Complete 3 in house
- Complete Frank Lewis Drive Water Line Extension Project
- Complete design of new water tank
- Update Water Utility Master Plan (work will be done inhouse)
- Update succession planning
- Update/add/replace all division standard operating procedures (SOPs)

Water Utility Revenues and Expenses

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Types

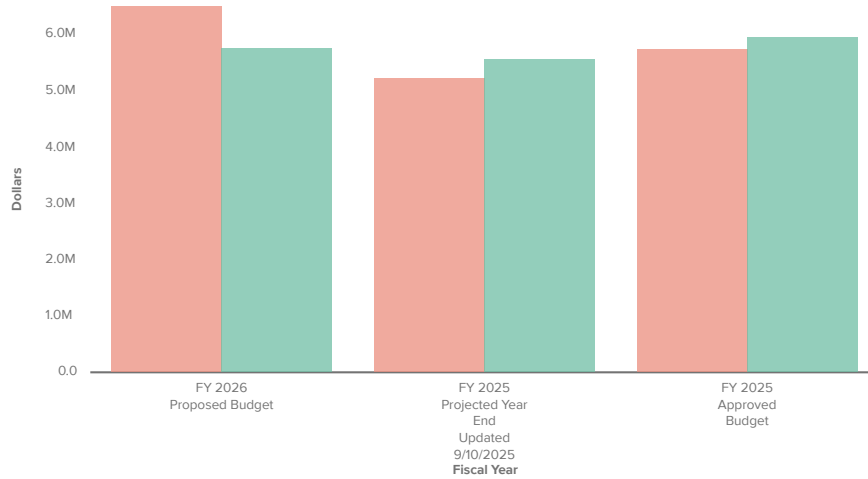
▼ Water and Sewer Fund



Sort By Chart of Accounts ▾

- Expenses
- Revenues

Visualization



Water Utility Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(389999) Over And Short	\$0	\$1	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	\$1	\$0
Charges for Service			
(341905) Other/Misc. Fees	\$0	-\$241,675	\$0
(344210) Water Charges	\$4,865,000	\$4,223,186	\$4,920,000
(344215) Reconnect Fees	\$300	\$315	\$300
(344216) Meter Fees	\$70,000	\$194,733	\$128,000
(344217) Water Service Stop Fees	\$40,000	\$39,317	\$20,000
(344218) Capacity Fees	\$31,500	\$435,000	\$150,000
(344255) Sewerage Charges	\$340,000	\$451,201	\$412,000
(344700) Utility Bill Late Charges	\$385,000	\$424,519	\$305,000
(349300) Bad Check Fees	\$0	\$870	\$0
CHARGES FOR SERVICE TOTAL	\$5,731,800	\$5,527,466	\$5,935,300
Interest Income			
(361000) Interest Revenues	\$50,000	\$45,373	\$42,000
INTEREST INCOME TOTAL	\$50,000	\$45,373	\$42,000
TOTAL	\$5,781,800	\$5,572,840	\$5,977,300

Water Utility Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$1,386,984	\$1,267,630	\$1,368,523
(511101) Budgeted Salary Savings	-\$16,248	\$0	-\$24,138
(511102) Budgeted Salary Contingency	\$0	\$31,593	\$83,031
(511105) Part Time Employees	\$50,400	\$78,816	\$50,400
(511300) Overtime	\$70,000	\$70,487	\$70,000
(512200) Social Security (FICA)	\$92,451	\$87,756	\$95,966
(512300) Medicare	\$21,621	\$20,524	\$22,445
(512400) Defined Benefit Retirement	\$85,826	\$93,560	\$95,948
(512401) Deferred Compensation	\$6,374	\$6,084	\$5,441
(512402) Defined Contribution Retirement	\$134,929	\$110,242	\$146,229
(553100) Group Insurance Contribution	\$255,808	\$267,483	\$267,483
(554100) Workers Comp Contribution	\$17,217	\$20,061	\$20,061
SALARIES AND BENEFITS TOTAL	\$2,105,362	\$2,054,236	\$2,201,389
Operating			
(521201) Professional Services	\$343,072	\$201,613	\$318,072
(521300) Technical Services	\$57,375	\$36,373	\$44,375
(521400) Contract Services	\$60,075	\$41,775	\$40,274
(522110) Disposal	\$15,000	\$12,131	\$15,000
(522130) Custodial	\$7,816	\$2,605	\$7,816
(522205) Repairs And Maintenance	\$143,622	\$228,772	\$133,602
(522320) Rental Of Equipment And Vehicles	\$0	-\$2	\$0
(523220) Postage	\$475	\$571	\$475
(523500) Travel	\$30,560	\$20,513	\$21,750
(523600) Dues And Fees	\$12,442	\$11,576	\$12,411
(523700) Education And Training	\$19,875	\$16,481	\$17,580
(523800) Licenses	\$2,380	\$2,336	\$2,539
(531105) Supplies	\$149,713	\$124,478	\$133,513
(531140) Water Line/Meter Maint Supplies	\$494,100	\$439,055	\$439,055
(531310) Hospitality And Events	\$125	\$133	\$125
(531315) Food	\$900	\$544	\$900
(531400) Books And Periodicals	\$1,700	\$960	\$2,150
(531605) Machinery And Equipment-Operating	\$52,200	\$5,093	\$10,200
(531720) Uniforms	\$12,475	\$10,532	\$12,075
(522220) Vehicle Fleet Rate	\$93,288	\$30,287	\$30,287
(523901) Bank Fees / Charges	\$5,400	\$2,211	\$4,900
(531210) Water / Sewerage	\$98,728	\$61,867	\$110,216
(531230) Electricity	\$131,694	\$130,321	\$108,297
(531250) Oil	\$1,190	\$862	\$1,280
(531270) Gasoline/ Diesel	\$53,300	\$42,881	\$33,948
OPERATING TOTAL	\$1,787,505	\$1,423,967	\$1,500,840
Transfers, Capital, Other			
(541420) Water Lines	\$1,581,287	\$554,579	\$1,019,897
(542100) Machinery	\$86,500	\$160,872	\$0
(551110) Indirect Costs	\$518,170	\$485,378	\$485,378
(551300) Information Technology Charges - Internal	\$209,144	\$322,223	\$322,223
(552400) Risk/Liability Contribution	\$64,075	\$72,104	\$72,104

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(611351) Transfer Out - Fed Grant	\$0	\$12,206	\$0
(611361) Transfer Out - Fleet Capital	\$37,258	\$47,106	\$47,106
(582100) Interest - Long Term Debt	\$116,195	\$116,791	\$126,107
TRANSFERS, CAPITAL, OTHER TOTAL	\$2,612,629	\$1,771,259	\$2,072,815
TOTAL	\$6,505,496	\$5,249,461	\$5,775,044

Environmental/Public Works Department

Stormwater Utility

2025 Accomplishments

- Completed Stormwater Lining/Replacement Projects using the Stormwater Utility CIP Matrix
 - Briarstone
 - Lining, 2,400 linear feet, multiple pipes
 - 235 Spring Creek
 - Bowen @ Hedgegate
 - 12110 Brookfield Club Dr
 - Emergency
 - Ramsdale Drive
 - Northmeadow
 - In construction
 - Stormwater Lining Package
 - 18 pipes, 9 roads
- Received additional funding from GAEPD (Georgia Environmental Protection Division) for City Hall
 - 319(h) Grant
 - No additional funding from the City
- Successfully performed 1st inhouse installation of green infrastructure
 - City Hall bioslopes
- Completed design of Roswell Area Park Regional Stormwater Detention Pond
- Completed design of Founders Park Regional Stormwater Detention Pond
- Will complete construction of Founders Park Regional Stormwater Detention Pond by end of year
- Oversaw 16 commercial stormwater ponds coming into compliance
- Improved Stormwater Plans review process
- Updated/Added/Replaced all SOPs

Top Priorities & Initiatives

- Develop financial projection tool
 - Assess Stormwater rates
 - 5-year projection
- Complete all requirements for second year of MS4 permit
- Complete 25 Stormwater replacement/lining projects based on CIP Matrix
 - Combination of contracted work and inhouse projects
- Bring 15 commercial stormwater ponds into compliance
- Establish Regional Stormwater Facility at Roswell Area Park Pond
- Fill all open vacancies
- Update succession planning
- Update/Add/Replace all Division SOPs

Stormwater Utility Revenues and Expenses

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Types

▼ Stormwater Utility Fund

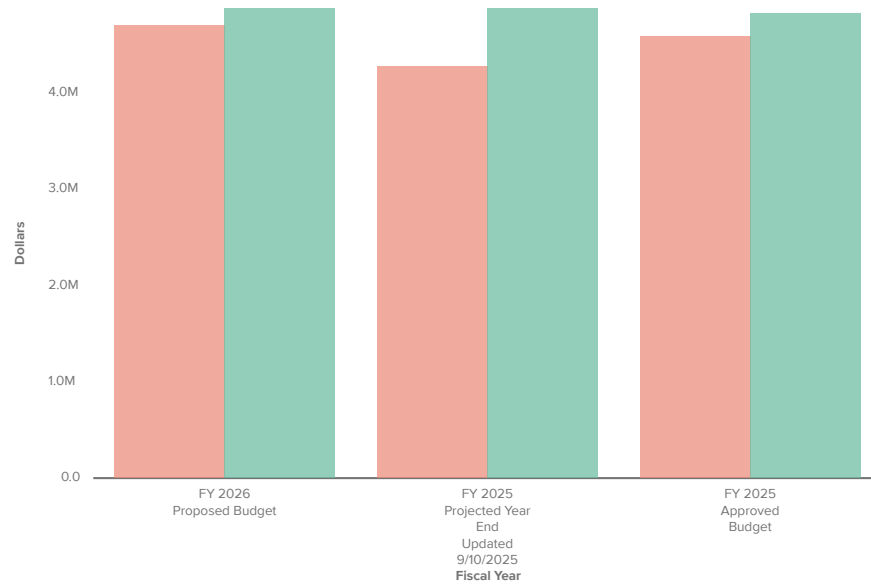


Sort By Chart of Accounts ▾

● Revenues

● Expenses

Visualization



Stormwater Utility Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(389999) Over And Short	\$0	\$1	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	\$1	\$0
Charges for Service			
(344261) Stormwater Utility	\$4,801,700	\$4,803,076	\$4,801,700
CHARGES FOR SERVICE TOTAL	\$4,801,700	\$4,803,076	\$4,801,700
Interest Income			
(361000) Interest Revenues	\$84,000	\$77,628	\$45,000
INTEREST INCOME TOTAL	\$84,000	\$77,628	\$45,000
TOTAL	\$4,885,700	\$4,880,706	\$4,846,700

Stormwater Utility Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$1,247,523	\$1,046,244	\$1,132,789
(511101) Budgeted Salary Savings	-\$14,970	\$0	-\$21,689
(511102) Budgeted Salary Contingency	\$0	\$28,387	\$74,604
(511105) Part Time Employees	\$35,000	\$24,862	\$35,000
(511300) Overtime	\$8,000	\$6,329	\$8,000
(512200) Social Security (FICA)	\$79,084	\$66,928	\$76,180
(512300) Medicare	\$18,496	\$15,653	\$17,817
(512400) Defined Benefit Retirement	\$119,158	\$129,896	\$124,885
(512401) Deferred Compensation	\$5,425	\$4,940	\$4,532
(512402) Defined Contribution Retirement	\$113,123	\$81,615	\$109,005
(553100) Group Insurance Contribution	\$248,854	\$242,404	\$242,404
(554100) Workers Comp Contribution	\$9,090	\$15,840	\$15,840
SALARIES AND BENEFITS TOTAL	\$1,868,783	\$1,663,098	\$1,819,367
Operating			
(521201) Professional Services	\$50,000	\$72,233	\$115,000
(521300) Technical Services	\$45,000	\$35,473	\$36,000
(521400) Contract Services	\$5,000	\$1,974	\$5,000
(522110) Disposal	\$35,000	\$12,131	\$15,000
(522140) Maintenance - Grounds	\$5,000	\$860	\$2,178
(522205) Repairs And Maintenance	\$65,000	\$38,277	\$65,000
(522320) Rental Of Equipment And Vehicles	\$50,000	\$15,792	\$40,000
(523220) Postage	\$700	\$631	\$500
(523500) Travel	\$6,500	\$3,194	\$6,500
(523600) Dues And Fees	\$4,184	\$2,383	\$4,184
(523700) Education And Training	\$5,455	\$3,582	\$5,455
(523800) Licenses	\$439	\$259	\$239
(531105) Supplies	\$154,863	\$88,760	\$134,863
(531310) Hospitality And Events	\$413	\$133	\$125
(531315) Food	\$100	\$264	\$100
(531400) Books And Periodicals	\$100	\$39	\$100
(531720) Uniforms	\$10,675	\$10,888	\$10,675
(522220) Vehicle Fleet Rate	\$61,239	\$51,442	\$51,442
(523901) Bank Fees / Charges	\$5,400	\$2,211	\$4,900
(531250) Oil	\$820	\$533	\$805
(531270) Gasoline/ Diesel	\$8,500	\$11,372	\$12,424
OPERATING TOTAL	\$514,388	\$352,432	\$510,490
Transfers, Capital, Other			
(541200) Site Improvements	\$1,470,000	\$1,379,526	\$1,424,000
(542100) Machinery	\$30,000	\$127,022	\$76,000
(551110) Indirect Costs	\$614,750	\$549,578	\$549,578
(551300) Information Technology Charges - Internal	\$138,002	\$125,716	\$125,716
(552400) Risk/Liability Contribution	\$33,328	\$39,268	\$39,268
(611361) Transfer Out - Fleet Capital	\$47,436	\$59,359	\$59,359
TRANSFERS, CAPITAL, OTHER TOTAL	\$2,333,516	\$2,280,469	\$2,273,921
TOTAL	\$4,716,687	\$4,295,999	\$4,603,778

Environmental/Public Works Department

Solid Waste

2025 Accomplishments

- Implemented new Residential Curbside Recycling and Yard Waste Contract – WastePro
- Implemented new Transfer Station Operations Contract – Seegreen Services
- Opened Transfer Station to Non-Residents
- Opened Transfer Station with drop off for Construction Debris – Residents Only
- Added additional hauler for drop-off at Transfer Station
- Began running Automatic Side Loader (ASL) routes
- Will complete Solid Waste Business Plan Update by the end of 2025
- Updated/Added/Replaced all standard operating procedures (SOPs)

Top Priorities & Initiatives

- Develop financial projection tool
 - Assess all Solid Waste rates
 - 5-year projection
 - Evaluate staffing needs
 - Evaluate Fleet needs
- Complete 6 Water Line replacement projects based on CIP Matrix
 - Complete Transfer Station scale house
 - Add additional outside hauler for drop-off
 - Generate \$120k in revenue from Transfer Station
 - Evaluate need for second attendant
- Evaluate Recycling Center strategy with North Fulton cities
- Update succession planning
- Update/Add/Replace all Division SOPs

Solid Waste Revenues and Expenses

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Types

▼ Solid Waste Fund

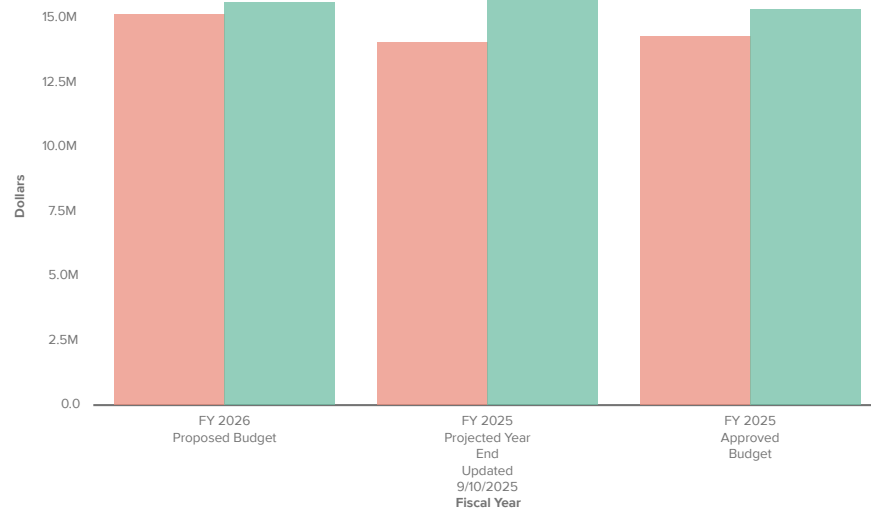


Sort By Chart of Accounts ▾

● Revenues

● Expenses

Visualization



Solid Waste Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(389999) Over And Short	\$0	\$109	\$0
(392100) Sale Of Assets	\$0	\$21,927	\$0
(393000) Proceeds - Long-term Liability	\$0	\$480,906	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	\$502,942	\$0
Charges for Service			
(344150) Transfer Station	\$75,000	\$54,793	\$0
(344111) Residential Refuse Collect	\$9,854,000	\$9,894,933	\$9,825,000
(344112) Commercial Refuse Collect	\$5,450,000	\$5,459,226	\$5,328,000
(344160) Solid Waste Recycling Fees	\$135,000	\$156,278	\$135,000
(344162) Large Item Fees	\$50,000	\$53,471	\$50,000
(344191) Dumpster Set Up Fees	\$500	\$267	\$800
CHARGES FOR SERVICE TOTAL	\$15,564,500	\$15,618,968	\$15,338,800
Interest Income			
(361000) Interest Revenues	\$90,000	\$97,466	\$70,000
INTEREST INCOME TOTAL	\$90,000	\$97,466	\$70,000
TOTAL	\$15,654,500	\$16,219,376	\$15,408,800

Solid Waste Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$2,845,499	\$2,618,797	\$2,696,666
(511101) Budgeted Salary Savings	-\$34,146	\$0	-\$51,475
(511102) Budgeted Salary Contingency	\$0	\$66,613	\$177,067
(511105) Part Time Employees	\$71,502	\$37,863	\$71,502
(511300) Overtime	\$93,100	\$120,742	\$93,100
(512200) Social Security (FICA)	\$184,509	\$172,159	\$185,187
(512300) Medicare	\$43,151	\$40,264	\$43,312
(512400) Defined Benefit Retirement	\$345,069	\$376,164	\$389,220
(512401) Deferred Compensation	\$10,443	\$11,063	\$11,428
(512402) Defined Contribution Retirement	\$214,597	\$167,376	\$223,601
(553100) Group Insurance Contribution	\$659,943	\$694,846	\$694,846
(554100) Workers Comp Contribution	\$196,914	\$190,195	\$190,195
SALARIES AND BENEFITS TOTAL	\$4,630,581	\$4,496,083	\$4,724,649
Operating			
(521201) Professional Services	\$0	\$19,538	\$0
(521400) Contract Services	\$4,258,642	\$3,745,634	\$4,076,192
(522110) Disposal	\$1,945,000	\$1,783,984	\$1,855,000
(522130) Custodial	\$14,500	\$4,833	\$14,500
(522140) Maintenance - Grounds	\$0	\$1,602	\$0
(522205) Repairs And Maintenance	\$3,500	\$7,682	\$3,500
(522210) Vehicle Repair	\$150	\$577	\$150
(522320) Rental Of Equipment And Vehicles	\$2,500	\$80,759	\$2,500
(523220) Postage	\$350	\$164	\$350
(523400) Printing And Binding	\$1,000	\$1,494	\$1,000
(523500) Travel	\$4,000	\$1,909	\$4,000
(523600) Dues And Fees	\$2,193	\$646	\$1,443
(523700) Education And Training	\$2,000	\$790	\$2,000
(523800) Licenses	\$675	\$316	\$675
(531105) Supplies	\$75,325	\$47,662	\$72,825
(531240) Bottled Gas	\$4,500	\$3,047	\$4,000
(531310) Hospitality And Events	\$250	\$119	\$250
(531315) Food	\$700	\$253	\$700
(531400) Books And Periodicals	\$100	\$39	\$100
(531605) Machinery And Equipment-Operating	\$18,000	\$78,382	\$90,500
(531625) Dumpster - Equipment Op	\$110,000	\$75,987	\$90,000
(531720) Uniforms	\$35,350	\$43,127	\$35,350
(522220) Vehicle Fleet Rate	\$565,812	\$451,905	\$451,905
(523901) Bank Fees / Charges	\$18,200	\$8,945	\$16,400
(531210) Water / Sewerage	\$187	\$509	\$0
(531230) Electricity	\$955	\$1,077	\$1,197
(531250) Oil	\$6,830	\$4,804	\$7,458
(531270) Gasoline/ Diesel	\$216,600	\$259,743	\$258,848
OPERATING TOTAL	\$7,287,319	\$6,625,526	\$6,990,843
Transfers, Capital, Other			
(541200) Site Improvements	\$50,000	\$124,125	\$60,000
(542100) Machinery	\$6,500	\$7,150	\$6,500
(542200) Vehicles	\$975,000	\$747,484	\$400,000

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(551110) Indirect Costs	\$1,352,981	\$1,287,733	\$1,287,733
(551300) Information Technology Charges - Internal	\$391,476	\$377,958	\$373,625
(552400) Risk/Liability Contribution	\$199,564	\$212,992	\$212,992
(611361) Transfer Out - Fleet Capital	\$33,140	\$43,866	\$43,866
(581100) Principal- Long Term Debt	\$246,969	\$179,281	\$246,969
(582100) Interest - Long Term Debt	\$17,527	\$16,224	\$18,419
TRANSFERS, CAPITAL, OTHER TOTAL	\$3,273,157	\$2,996,813	\$2,650,104
TOTAL	\$15,191,057	\$14,118,422	\$14,365,596

Community Services

Includes Economic Development, Community Development, Resident & Business Services, Parking Services, Recreation & Parks, Cultural Arts Center, and Historic Assets

Community Services Expenditures by Fund

Category	2026
General Fund	\$23,578,485.35
Participant Recreation F...	\$9,770,820.00
Hotel/Motel Fund	\$1,780,684.00
Capital Project Fund	\$1,381,555.00
Impact Fees Fund	\$770,000.00
Other	\$1,191,458.98

Here is a summary of Community Services in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Community Services Expenditures by Category

Category	2026
Salaries and Benefits	\$20,070,486.00
Operating	\$11,349,195.72
Transfers, Capital, Other	\$7,053,321.61

This table shows the three main categories of expenditures within Community Services across all funds. Click on the table to explore in greater detail.

Economic Development

2025 Accomplishments

- Hill Street Mixed-Use Project
 - Entered into a Land Exchange Agreement providing a transactions framework
- Released RFPs (Request for Proposal) and selected Parking Deck Construction Manager and townhome Builder for the Hill Street project
- Established and launched the Roswell Development Finance Program with adopted ordinance and guidelines
- Completed PBS Aerospace approvals as first preferred developer service program participant
- Drafted Tax Allocation District (TAD) Policies and Procedures for future adoption by Mayor and Council
- Developed a Project Tracking System (Funnel Approach) to evaluate all development projects
- Initiated 3-year business plans for strategic nodes to be used in the Comprehensive Plan
- Established a quarterly reporting framework to improve transparency and accountability in economic development operations

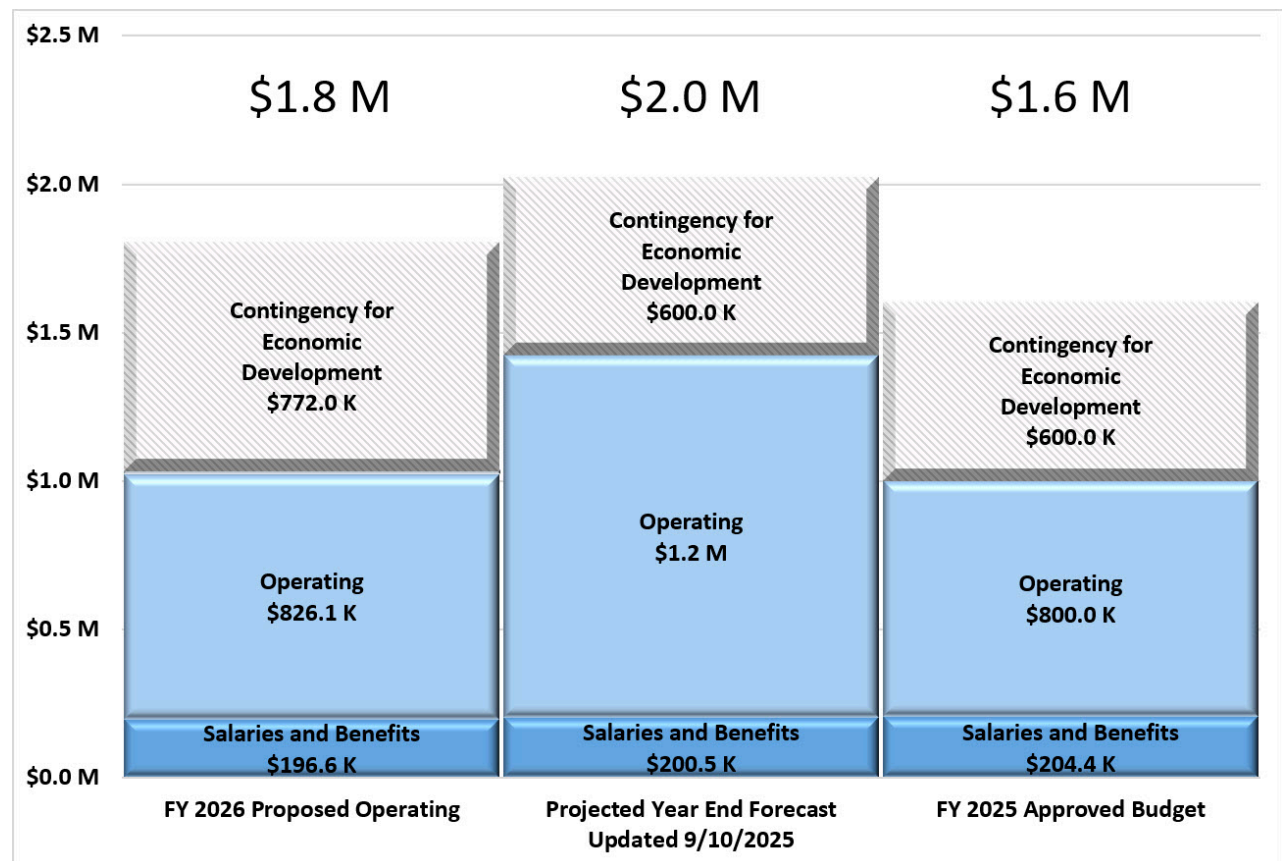
Top Priorities

- **Building Trust with Business Community, Investors and Regional Partners**
 - Developing a team aligned with the goals of the City Council
 - Advancing the City's Comprehensive Plan and economic strategy
- **Coordinate with Community Development to update the Unified Development Code (UDC) in alignment with the 2045 Comprehensive Plan**
 - To ensure that regulations actively support quality growth and reinforce Roswell's competitive position in the region
- **Coordinate with TSPLOST III and TAD Investment Priorities**
 - Leverage the 2045 Comprehensive Growth Plan to inform key infrastructure investments through both TSPLOST III and TAD
- **Aligning policy, forecasting, and investment tools**
 - Ensure that Roswell attracts businesses and developments that enhance community values and deliver long-term economic impact

Top Initiatives

- **Streamline the Development Process**
 - Provide predictability and clarity for investors and businesses
- **Ensure High-Quality Growth in the City**
 - Implement design and development standards while enabling market-driven growth
- **Develop Forecasting Models**
 - Project and monitor growth in the commercial tax base
- **Provide Data-Driven Insight**
 - Support City leadership to guide long-term land use, infrastructure, and financial planning
- **Commercial Redevelopment & Revitalization**
 - Advance strategies to maximize investment and taxable value within the City's TAD and TSPLOST III
 - Increase commercial tax revenues throughout the City
- **Strengthen Partnerships**
 - Expand partnerships with developers, businesses, and community stakeholders
 - Ensure the Economic Development plan delivers measurable benefits to Roswell's economy and resident

Economic Development Expenditures by Category



Economic Development General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$150,577	\$150,069	\$147,351
(511101) Budgeted Salary Savings	-\$1,807	\$0	-\$2,827
(511102) Budgeted Salary Contingency	\$0	\$3,701	\$9,726
(512200) Social Security (FICA)	\$9,224	\$9,453	\$9,564
(512300) Medicare	\$2,157	\$2,211	\$2,237
(512401) Deferred Compensation	\$1,488	\$1,527	\$1,543
(512402) Defined Contribution Retirement	\$22,316	\$20,378	\$23,562
(553100) Group Insurance Contribution	\$12,645	\$13,210	\$13,210
SALARIES AND BENEFITS TOTAL	\$196,600	\$200,548	\$204,366
Operating			
(521201) Professional Services	\$790,000	\$1,824,429	\$800,000
(523300) Advertising	\$7,000	\$0	\$0
(523500) Travel	\$18,000	\$0	\$0
(523600) Dues And Fees	\$4,000	\$0	\$0
(531310) Hospitality And Events	\$5,000	\$0	\$0
(531400) Books And Periodicals	\$0	-\$8	\$0
(522220) Vehicle Fleet Rate	\$1,473	\$0	\$0
(531250) Oil	\$40	\$0	\$0
(531270) Gasoline/ Diesel	\$600	\$0	\$0
OPERATING TOTAL	\$826,113	\$1,824,421	\$800,000
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$6,876	\$0	\$0
(611361) Transfer Out - Fleet Capital	\$6,850	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$13,726	\$0	\$0
TOTAL	\$1,036,439	\$2,024,969	\$1,004,366

The table above does not include the Contingency for Economic Development since its line item can not be separated from other contingency funds held for other City activities or reserves. A category breakdown for the Contingency for Economic Development is listed below.

FY 2025 Approved Budget: \$600,000

FY 2025 EOY Forecast: \$600,000

FY 2026 Proposed Budget: \$772,000

Community Development

2025 Accomplishments

- Digital Transformation of the Enterprise Permit & Licensing System
 - Successful build of program with complete overhaul over 100 work-flows across 8 departments
 - Involved labor diversion of 2 full-time employees across entire department hours of effort
 - On track for October launch as planned
- Launched innovative Comprehensive Growth Plan linking economic, financial and infrastructure planning
- Successful rebuild of the Building, Planning and Engineering departments (complete staffing)
- Recognition by PBS for excellent service under new 'Preferred Developer' program
- Building Department moved from frequently delay permitting to 100% monthly meeting *or exceeding* published turn around time (level-of-service)
- Led unity-building efforts across all Plan Reviewer and Inspection departments through monthly coordination and training meetings (7 divisions/departments)
- Short Term Vacation Rental legislation and implementation coordination across 4 divisions

Top Priorities

- **Improve and Protect the Quality of Life in Roswell**
 - Improve the built environment to drive both property values and market investment
- **Overhaul the Unified Development Code (UDC)**
 - Solve challenges to the usability, effectiveness, and predictability of zoning and development regulations and procedures
- **Improve Support and Compliance for Apartment Safety and Livability Inspections**
 - Transform the apartment inspection cycle from every 3 years to every year by streamlining the services and inspection team to eliminate redundancy

Top Initiatives

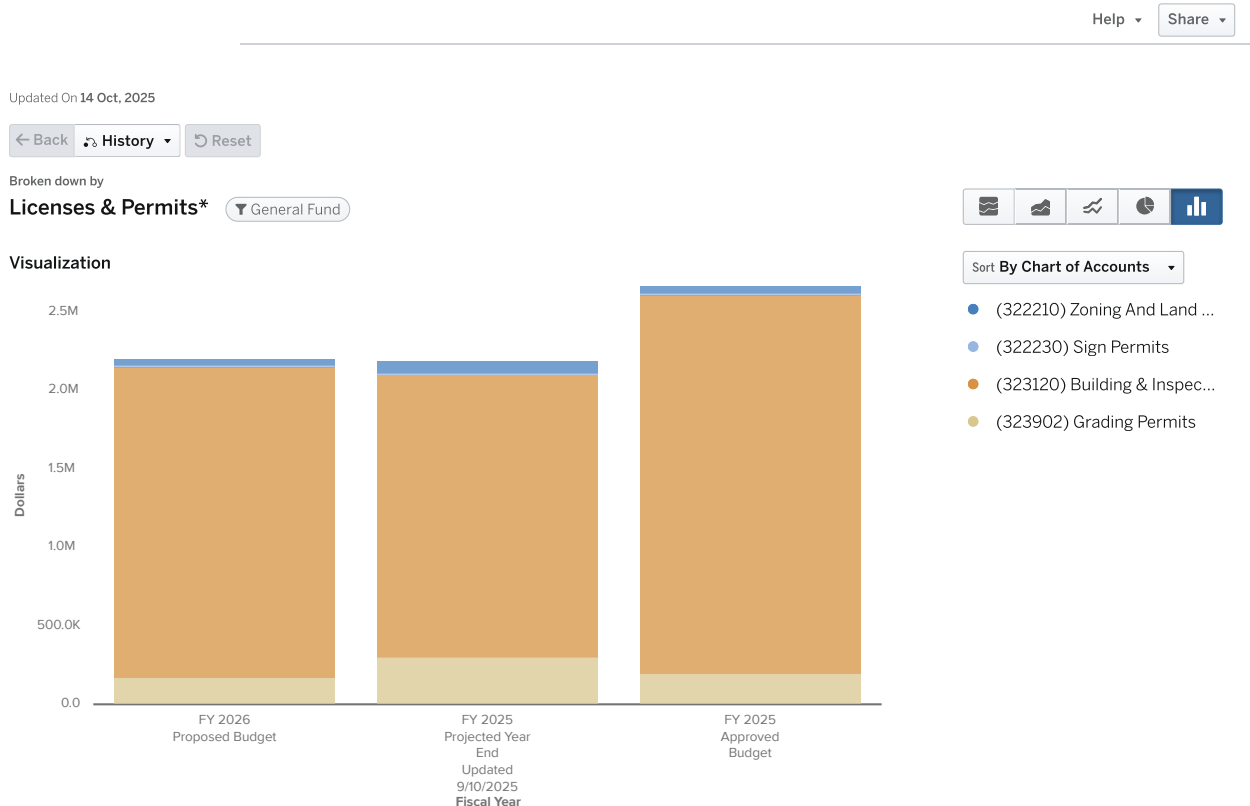
Carry forward from FY25 Mayor Top Priorities

- **Complete the Comprehensive Growth Plan**
 - Complete, adopt and launch the Comprehensive Growth Plan and updated CIE
- **Revise and Align all codes with UDC update**
 - Prepare text amendments for building, property maintenance codes and conflicts in city code of ordinance

New Priorities for FY26

- **Achieve Code Compliance in Commercial Corridors**
 - Create systems to monitor and track nonconforming uses, pro-active compliance, and design and maintenance standards
- **Apartment Safety & Livability Inspections**
 - Increase apartment safety & livability inspections from every 3 years to annually in a self-funded fee-based program
- **Streamline All Permitting Processes**
 - Continuous improvement of systems and workflows with the launch of the Enterprise Permit & Licensing (EPL) system
 - Develop monthly reporting and quality control systems that will monitor efficiency and results of the plan review and permit process across all departments
- **Improve Effectiveness of Boards and Commissions**
 - Train members of volunteer boards and commissions to improve technical knowledge (legal, technical, roles and responsibilities)

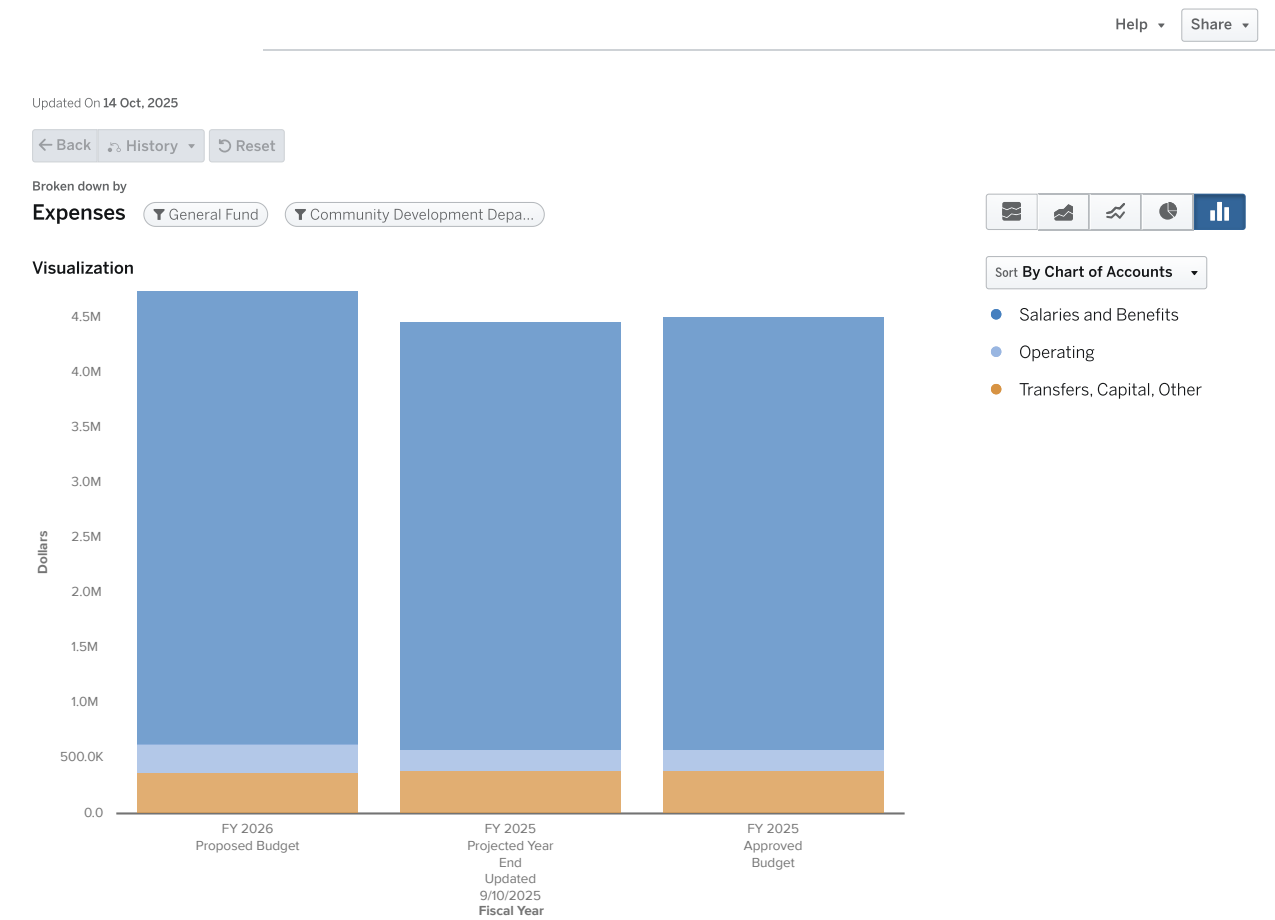
Community Development General Fund Revenues by Type



Community Development General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(322210) Zoning And Land Use	\$40,000	\$78,756	\$40,000
(322230) Sign Permits	\$11,100	\$10,508	\$10,000
(323120) Building & Inspection Fees	\$1,980,810	\$1,796,490	\$2,412,500
(323902) Grading Permits	\$175,000	\$307,419	\$200,000
TOTAL	\$2,206,910	\$2,193,173	\$2,662,500

Community Development General Fund Expenditures by Type



Community Development General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$2,890,386	\$2,649,989	\$2,633,585
(511101) Budgeted Salary Savings	-\$34,684	\$0	-\$50,427
(511102) Budgeted Salary Contingency	\$0	\$66,002	\$173,460
(512200) Social Security (FICA)	\$177,054	\$164,336	\$170,913
(512300) Medicare	\$41,407	\$38,434	\$39,973
(512400) Defined Benefit Retirement	\$226,184	\$246,566	\$188,662
(512401) Deferred Compensation	\$12,908	\$12,316	\$12,217
(512402) Defined Contribution Retirement	\$316,628	\$248,367	\$303,356
(553100) Group Insurance Contribution	\$448,898	\$429,325	\$429,325
(554100) Workers Comp Contribution	\$29,052	\$22,423	\$22,423
SALARIES AND BENEFITS TOTAL	\$4,107,833	\$3,877,758	\$3,923,487
Operating			
(521201) Professional Services	\$29,700	\$46,424	\$32,000
(521400) Contract Services	\$50,000	\$28,886	\$31,000
(522210) Vehicle Repair	\$3,660	\$280	\$0
(523220) Postage	\$3,330	\$2,047	\$3,330
(523300) Advertising	\$20,500	\$25,500	\$25,500
(523500) Travel	\$13,395	\$4,395	\$2,900
(523600) Dues And Fees	\$6,851	\$2,168	\$3,442
(523700) Education And Training	\$27,671	\$12,509	\$14,330
(531105) Supplies	\$8,399	\$5,562	\$7,600
(531310) Hospitality And Events	\$0	-\$107	\$0
(531400) Books And Periodicals	\$5,510	\$2,013	\$5,100
(531605) Machinery And Equipment-Operating	\$5,596	\$0	\$0
(531610) Furniture/Fixtures-Operating	\$750	\$0	\$0
(531720) Uniforms	\$9,876	\$2,361	\$2,330
(522220) Vehicle Fleet Rate	\$42,453	\$30,523	\$30,523
(531250) Oil	\$480	\$321	\$594
(531270) Gasoline/ Diesel	\$26,700	\$25,930	\$26,728
(531620) Communication Equipment-Operating	\$0	\$700	\$0
OPERATING TOTAL	\$254,871	\$189,511	\$185,377
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$253,305	\$224,858	\$224,858
(552400) Risk/Liability Contribution	\$45,088	\$65,263	\$65,263
(611361) Transfer Out - Fleet Capital	\$74,614	\$106,202	\$106,202
TRANSFERS, CAPITAL, OTHER TOTAL	\$373,007	\$396,323	\$396,323
TOTAL	\$4,735,711	\$4,463,592	\$4,505,187

Resident & Business Services

2025 Accomplishments

- **Five9**
 - Contact Center software Implementation
- **City Services Transitioned into Five9:**
 - Solid Waste
 - Main switch board phone number for Resident & Business Services to handle volume
 - Recreation & Parks
 - Financial Services Division (FSD)
 - Water Utility
- **City Teams Onboarded into Resident & Business Services:**
 - Solid Waste
 - Transportation
 - Recreation & Parks
 - Water Utility
- **Exceptional and Sufficient Data from Five9**
 - Supports the purchase decision
 - Provides the City with valuable insights into the needs of City

All in preparation for:

- **City Hall Renovations and Remodel**
 - Optimized for Resident & Business Services customer service delivery
 - Forecasted date of completion 10/27/2025
 - On-time and on budget
- **311 Call Line Activation**
 - Coordinated negotiations with IT team and cell phone carriers.
 - November/December 2025 completion date
- **Enterprise Permitting & Licensing**
 - Digital transformation launches 10/13/2025
 - Website: <https://cityofroswellga-energovweb.tylerhost.net/apps/selfservice#/home>

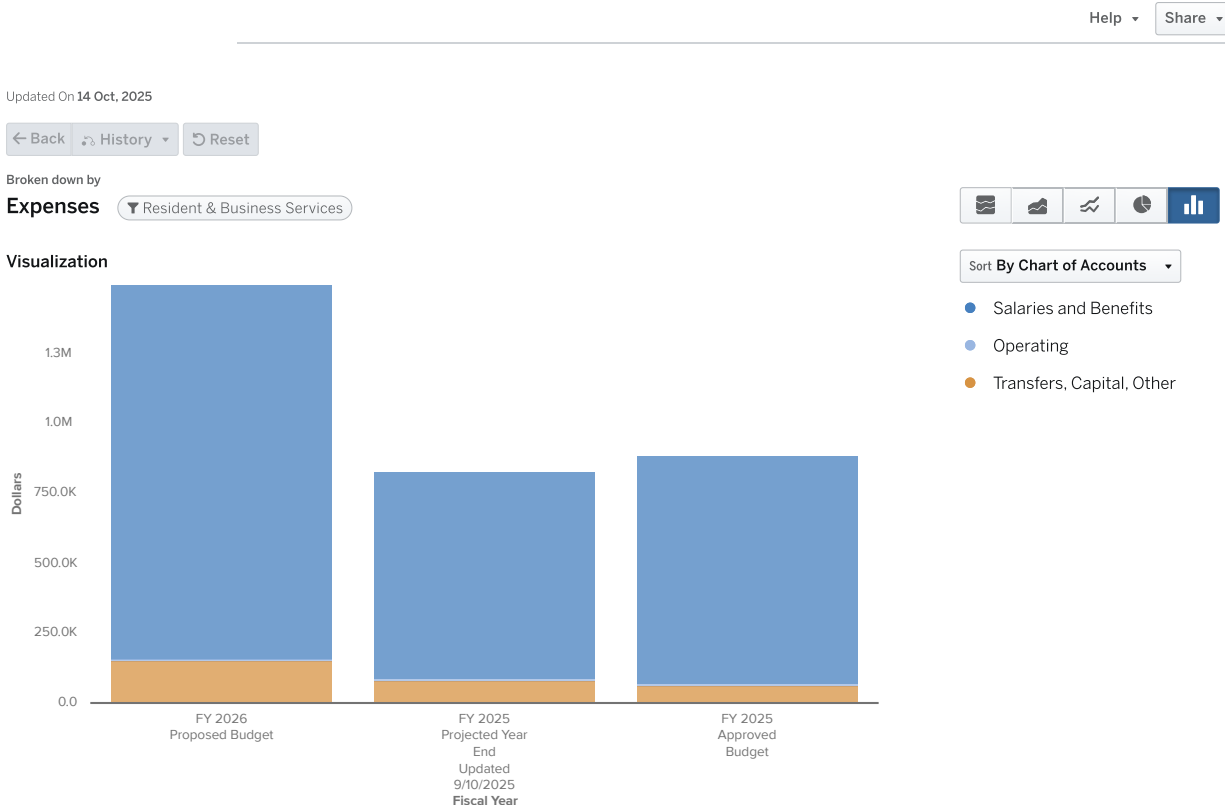
Top Priorities

- **Establish Differentiated Experiences for Residents and Businesses**
 - One-stop shop for all customer service interactions
- **Enhance Financial Services for internal Effectiveness & Efficiency**
 - Combine the City's customer service team with business registration
- **Transformational Economic Development**
 - Integrating customer service data to support Economic Development priorities

Top Initiatives

- **Build Confidence and Trust**
 - Through a one-stop customer service and digital transformation that streamlines plan submittals, licensing, payments, and all non-emergency actions within the City of Roswell
 - Ensuring efficiency, transparency, and accessibility for residents and businesses
- **Reduce Inefficiency**
 - By combining the City's customer service team with financial services, the department will serve as a one-stop shop for all City services
 - Making interactions easier, more transparent, and more efficient for the community
 - Transfer 6 staff members from Financial Services and 1 staff member from Recreation and Parks
 - Realigns the City customer service into a single point of contact and centralized all in-person customer service operation within City Hall
- **Become a Key Business Partner**
 - With all departments, delivering valuable insights to customer service data, trends, and analysis
- **Support Economic Development**
 - Initiatives through data analysis and consistent service delivery
 - Including supporting the preferred developer program

Resident & Business Services General Fund Expenditures by Category



Resident & Business Services General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$970,442	\$532,687	\$556,903
(511101) Budgeted Salary Savings	-\$11,056	\$0	-\$10,669
(511102) Budgeted Salary Contingency	\$0	\$13,964	\$36,699
(512200) Social Security (FICA)	\$59,048	\$32,984	\$36,142
(512300) Medicare	\$13,810	\$7,714	\$8,453
(512400) Defined Benefit Retirement	\$0	\$0	\$24,290
(512401) Deferred Compensation	\$3,484	\$1,609	\$724
(512402) Defined Contribution Retirement	\$110,834	\$45,764	\$56,481
(553100) Group Insurance Contribution	\$189,675	\$105,680	\$105,680
SALARIES AND BENEFITS TOTAL	\$1,336,237	\$740,402	\$814,703
Operating			
(521201) Professional Services	\$1,500	\$0	\$0
(522205) Repairs And Maintenance	\$0	\$385	\$0
(523220) Postage	\$0	\$79	\$200
(523600) Dues And Fees	\$200	\$68	\$153
(523700) Education And Training	\$1,400	\$2,862	\$2,862
(531105) Supplies	\$3,509	\$4,256	\$4,672
(531315) Food	\$250	\$500	\$500
(531720) Uniforms	\$1,320	\$0	\$0
OPERATING TOTAL	\$8,179	\$8,150	\$8,387
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$151,556	\$81,047	\$61,659
TRANSFERS, CAPITAL, OTHER TOTAL	\$151,556	\$81,047	\$61,659
TOTAL	\$1,495,972	\$829,598	\$884,749

Parking Services

Top Priorities

- **Generate New Revenue Streams**
 - 2026 will mark the implementation of a new revenue stream that will support economic development in the City
 - By using a pay-for-parking model, the City will provide parking services that support businesses and business development
 - This revenue transfers the financial responsibility from the taxpayers to the users

Top Initiatives

- **Parking Start-Up**
 - Continued operation in January for Canton Street, Elizabeth Way and East Alley
 - Green Street deck becoming operational by May 2026
- **Integrated Growth**
 - Establish standard operating procedures and technology specifications to expand parking services throughout the City
 - Align parking policy with the City's broader economic development strategy
 - Ensuring that parking supports downtown businesses and strengthens Roswell's market competitiveness

Parking Services General Fund Revenues by Account

[Help](#) [Share](#)

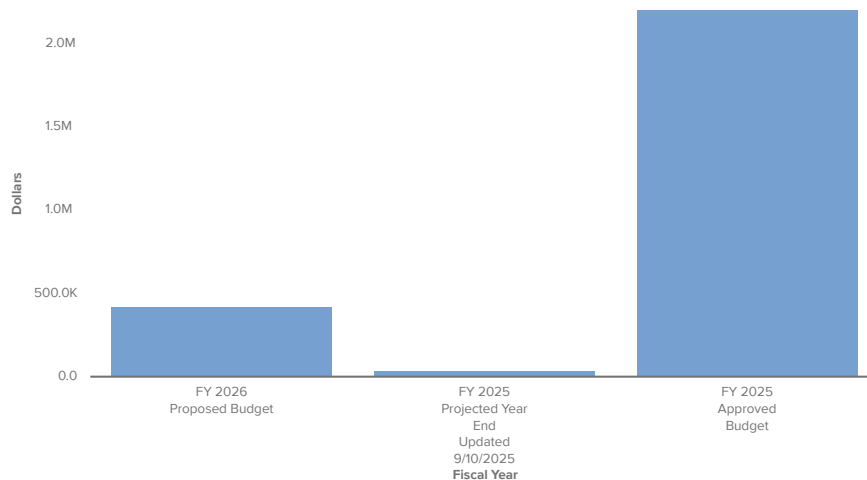
Updated On 14 Oct, 2025

[← Back](#) [↺ History](#) [↺ Reset](#)

Broken down by

Parking Charges

Visualization



Sort By Chart of Accounts

- (345410) Parking Charges

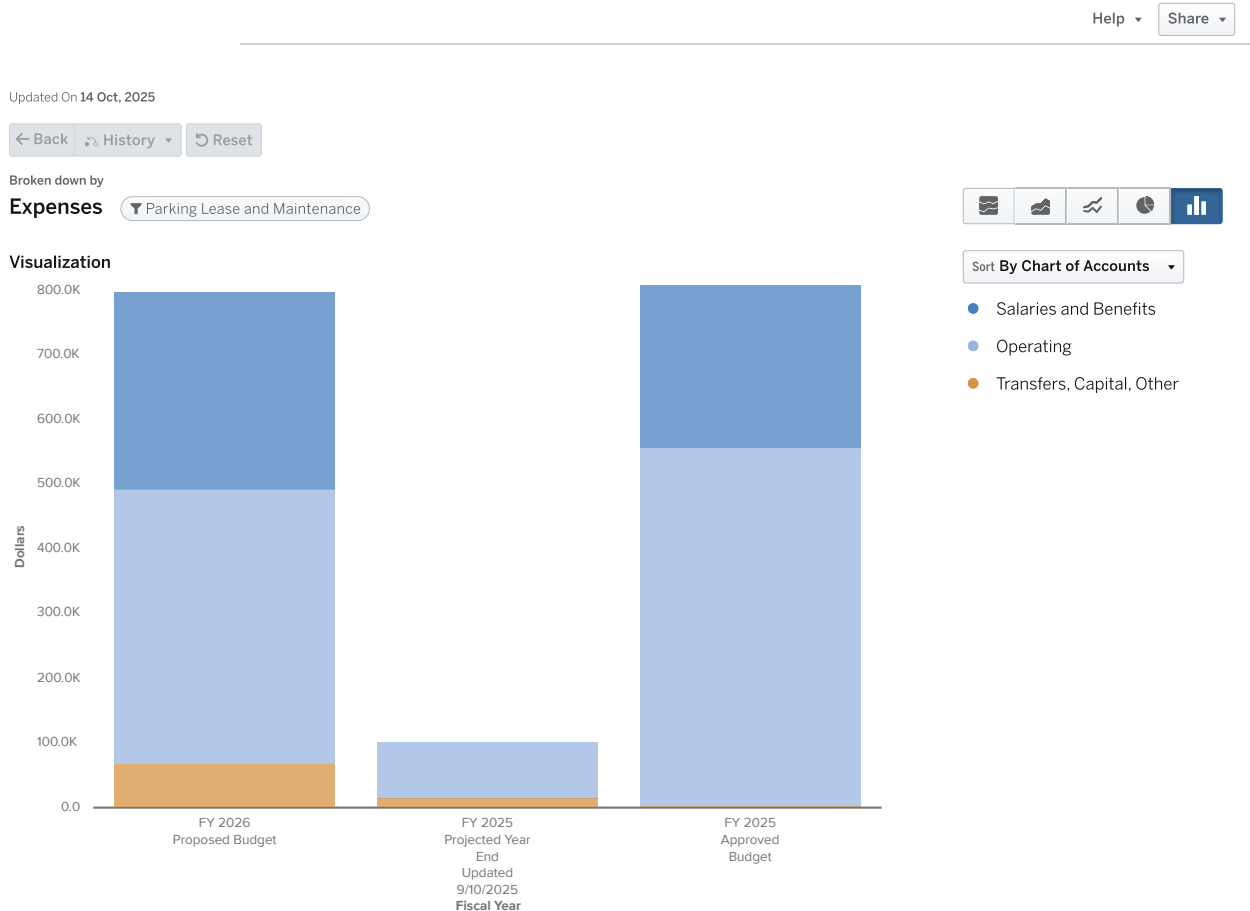
Parking Services General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(345410) Parking Charges	\$422,704	\$38,396	\$2,200,000
TOTAL	\$422,704	\$38,396	\$2,200,000

FY 2026 Revenue Notes

- **Revenue Assumptions:**
 - Conservative occupancy rate between 20-30%
 - Conservative resident to non-resident ratio of 50%-50%
 - Free parking for residents will drive demand to the deck

Parking Services General Fund Expenditures by Category



Parking Services General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$163,470	\$0	\$86,944
(511101) Budgeted Salary Savings	-\$1,962	\$0	-\$1,130
(511105) Part Time Employees	\$73,000	\$0	\$121,728
(512200) Social Security (FICA)	\$14,539	\$0	\$12,868
(512300) Medicare	\$3,400	\$0	\$3,010
(512402) Defined Contribution Retirement	\$21,804	\$0	\$11,303
(553100) Group Insurance Contribution	\$31,613	\$0	\$14,200
SALARIES AND BENEFITS TOTAL	\$305,864	\$0	\$248,923
Operating			
(521201) Professional Services	\$23,600	\$0	\$0
(522140) Maintenance - Grounds	\$237,378	\$4,795	\$4,000
(522205) Repairs And Maintenance	\$22,400	\$6,027	\$29,840
(522310) Rental Of Land And Buildings	\$50,400	\$53,735	\$147,000
(531105) Supplies	\$27,757	\$1,307	\$8,150
(531610) Furniture/Fixtures-Operating	\$10,000	\$5,000	\$5,000
(531720) Uniforms	\$5,100	\$500	\$500
(523100) Property And Liability Insurance	\$0	\$2,000	\$12,000
(523210) Communication Services	\$6,500	\$1,440	\$0
(523901) Bank Fees / Charges	\$32,600	\$2,210	\$344,903
(531210) Water / Sewerage	\$1,547	\$1,549	\$572
(531215) Stormwater Fees	\$597	\$1,511	\$540
(531230) Electricity	\$6,971	\$6,803	\$2,457
OPERATING TOTAL	\$424,850	\$86,876	\$554,962
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$6,840	\$3,500	\$3,500
(552400) Risk/Liability Contribution	\$37,000	\$12,000	\$0
(579004) Fuel and Utility Contingency	\$25,000	\$0	\$0
TRANSFERS, CAPITAL, OTHER TOTAL	\$68,840	\$15,500	\$3,500
TOTAL	\$799,554	\$102,376	\$807,385

Cultural Arts Center

Top Priorities

- **Cultural Arts Center Program Development**
 - Deliver a unified, comprehensive program experience
- **Cultural Arts Branding & Economic Integration**
 - Elevate the Roswell Cultural Arts Center's brand to reflect its regional stature and expand partnerships and audiences
 - Align cultural and historic programming with the City's economic development strategy to drive tourism and fiscal sustainability

Top Initiatives

- **Complete the Rebranding Assessment**
 - This rebrand will position the Roswell Cultural Arts Center to better reflect its scope, scale, and regional competitiveness of the facility and the programming
- **Create a Positive Economic Development Impact**
 - Through revenue generation for programming and rentals, which will drive repeat visitation, increase hotel motel tax, and grow secondary spending



Cultural Arts Center General Fund Revenues by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

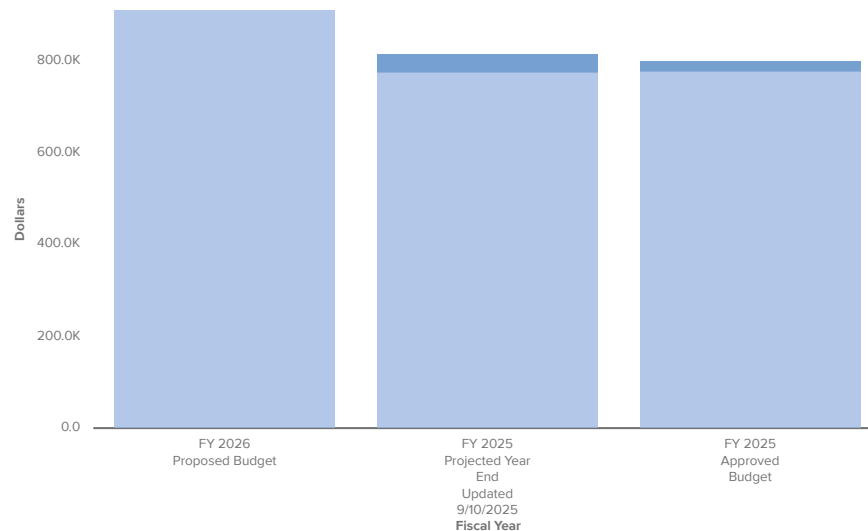
Revenues ▼ Cultural Arts



Sort By Chart of Accounts ▾

- Miscellaneous Revenues
- Charges for Service

Visualization



Cultural Arts Center General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(371006) Special Events Sponsorship	\$0	\$40,060	\$22,500
MISCELLANEOUS REVENUES TOTAL	\$0	\$40,060	\$22,500
Charges for Service			
(347201) Auditorium Rental Fees	\$910,000	\$776,491	\$779,800
CHARGES FOR SERVICE TOTAL	\$910,000	\$776,491	\$779,800
TOTAL	\$910,000	\$816,551	\$802,300

FY 2026 Revenue Notes

- **Revenue Assumptions:**
 - Bringing production services in-house allows us to capture more rental-fee revenue
 - The City continues to capitalize on gains from 100% oversight of Cultural Arts Center scheduling
 - Using Hotel-Motel funding to support facility capital investments in lieu of the General Fund
 - Long-term forecast revenue goal is to leverage a combination of revenue and Hotel-Motel funding to be 100% self-sustaining in the near future

Cultural Arts Center General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

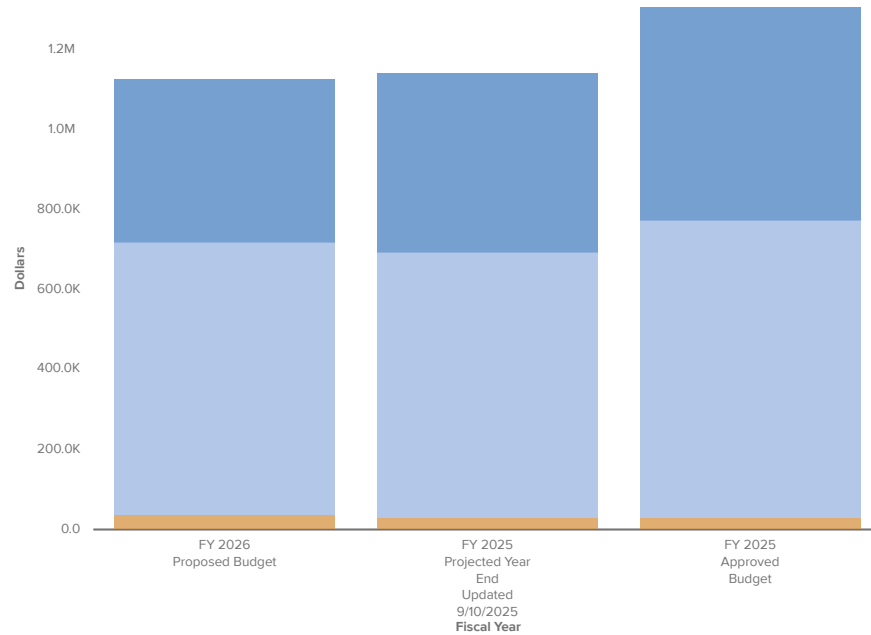
Expenses ▾ Cultural Arts



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Cultural Arts Center General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$257,152	\$289,845	\$346,953
(511101) Budgeted Salary Savings	-\$3,086	\$0	-\$6,657
(511102) Budgeted Salary Contingency	\$0	\$8,713	\$22,899
(511105) Part Time Employees	\$55,000	\$34,669	\$30,000
(512200) Social Security (FICA)	\$19,162	\$20,068	\$24,379
(512300) Medicare	\$4,482	\$4,694	\$5,702
(512401) Deferred Compensation	\$721	\$724	\$705
(512402) Defined Contribution Retirement	\$29,013	\$30,208	\$45,869
(553100) Group Insurance Contribution	\$46,407	\$61,691	\$61,691
SALARIES AND BENEFITS TOTAL	\$408,851	\$450,611	\$531,541
Operating			
(521201) Professional Services	\$0	\$4,448	\$0
(521400) Contract Services	\$565,000	\$618,992	\$710,000
(522130) Custodial	\$12,000	\$5,000	\$0
(522205) Repairs And Maintenance	\$12,000	\$10,339	\$15,000
(522320) Rental Of Equipment And Vehicles	\$34,000	\$1,870	\$0
(523220) Postage	\$1,000	\$492	\$1,000
(523300) Advertising	\$10,000	\$6,611	\$0
(523400) Printing And Binding	\$5,000	\$3,587	\$2,500
(523600) Dues And Fees	\$5,000	\$1,956	\$4,000
(531105) Supplies	\$38,253	\$9,149	\$11,500
(531720) Uniforms	\$0	\$893	\$0
OPERATING TOTAL	\$682,253	\$663,338	\$744,000
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$39,084	\$31,272	\$31,272
TRANSFERS, CAPITAL, OTHER TOTAL	\$39,084	\$31,272	\$31,272
TOTAL	\$1,130,188	\$1,145,222	\$1,306,813

Historic Assets

2025 Accomplishments

- Renovated and furnished 1,600 sq ft of event space on Mimosa Hall's second floor
- Implemented Tripleseat CRM
 - Streamlines client communications, contracts, and logistics
- Launched a quarterly venue round-table with Visit Roswell
 - Shares updates, strengthens vendor relations, and grows referrals
- Formalized an internal process for City meetings and hosted VIP events
 - Examples include the Mayor's Luncheon, Congressman McCormick, and the Swiss Consulate
- Produced updated rental collateral
 - Brochures, floor-plans, and videos
 - Enhances client communication and drives sales
- Created a streamlined on-boarding program for part-time staff for museum operations and interpretation
 - Phase 1 complete with training videos planned
 - Projected to reduce full-time on-boarding time by ~75% and enable citywide training access

Top Priorities

- Specialized Rental Venues
 - Ensure operational readiness to support the successful launch of Mimosa Hall as the City's newest rental venue
- Historic & Cultural Driving Economic Growth
 - Deliver a unified, inclusive heritage tourism program that presents Roswell's historic sites with Roswell's unique story
- Create a new Historic Assets Department
 - Create a department focused on managing, developing, and interpreting Roswell's Historic Assets and unique story

Top Initiatives

- Sharing Roswell's Unique Story
 - Overhaul programming and interpretation model to extend beyond house museums
 - Present Roswell's full range of sites as an integrated heritage tourism destination, driving repeat visitation to our community
- Integrate cultural and historic assets
 - Support Roswell's economic development strategy
 - Ensure that historic assets contribute directly to Roswell's fiscal sustainability through unique programming and repeat visitation
- Create a Positive Economic Development Impact
 - Historic Assets will create net positive economic impact in our community through revenue generation from:
 - Facility rentals
 - Driving repeat visitation
 - Increasing hotel motel tax
 - Growing secondary spending

Historic Assets General Fund Revenues by Account

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

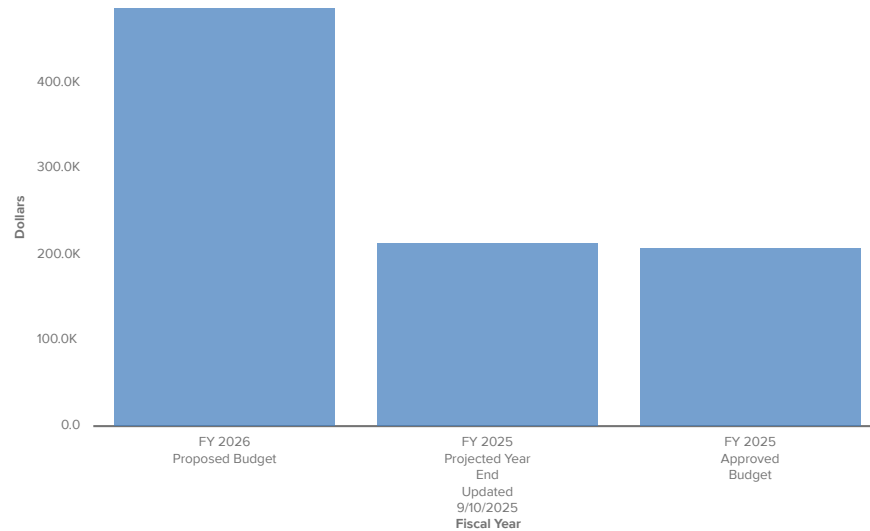
Revenues ▾ Historic Assets



Sort By Chart of Accounts ▾

● Charges for Service

Visualization



Historic Assets General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Charges for Service			
(347202) Other Rental Fees	\$487,080	\$214,804	\$208,000
CHARGES FOR SERVICE TOTAL	\$487,080	\$214,804	\$208,000
TOTAL	\$487,080	\$214,804	\$208,000

FY 2026 Revenue Notes

- **Revenue Assumptions:**
 - Mimosa Hall (Special Event facility) pre-sale opening in June & July with full operations in August
 - A minimum of 25 rentals are budgeted for FY 2026
 - Position division to strengthen special-event venue sales and bookings
 - Event volume growth projected at Roswell River Landing and Old Mill Machine Shop
 - Long-term forecast revenue goal is to leverage a combination of revenue and hotel motel funding to be 100% self-sustaining

Historic Assets General Fund Expenditures by Category

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

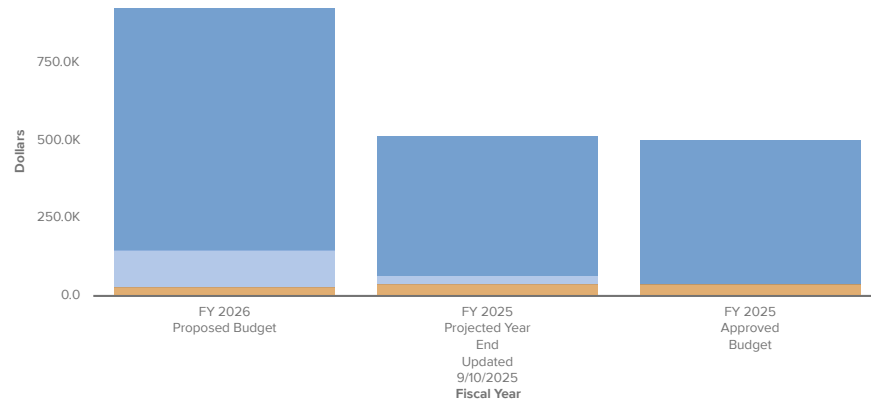
Expenses ▾ Historic Assets



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Historic Assets General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$503,769	\$283,146	\$326,443
(511101) Budgeted Salary Savings	-\$5,492	\$0	-\$6,263
(511102) Budgeted Salary Contingency	\$0	\$8,198	\$21,546
(511105) Part Time Employees	\$100,000	\$42,520	\$0
(511200) Temporary Employees	\$0	\$717	\$0
(511250) Seasonal Employees	\$10,000	\$0	\$0
(512200) Social Security (FICA)	\$35,543	\$19,288	\$21,187
(512300) Medicare	\$8,313	\$4,511	\$4,955
(512401) Deferred Compensation	\$1,679	\$1,481	\$1,450
(512402) Defined Contribution Retirement	\$58,689	\$31,870	\$42,526
(553100) Group Insurance Contribution	\$63,225	\$56,143	\$56,143
SALARIES AND BENEFITS TOTAL	\$775,726	\$447,873	\$467,987
Operating			
(521400) Contract Services	\$0	\$1,147	\$0
(522130) Custodial	\$40,000	\$10,620	\$0
(523300) Advertising	\$20,000	\$0	\$0
(523852) Instruction Fees	\$60,000	\$15,470	\$0
(531400) Books And Periodicals	\$0	\$30	\$0
(531610) Furniture/Fixtures-Operating	\$0	-\$50	\$0
OPERATING TOTAL	\$120,000	\$27,217	\$0
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$31,442	\$39,090	\$39,090
TRANSFERS, CAPITAL, OTHER TOTAL	\$31,442	\$39,090	\$39,090
TOTAL	\$927,168	\$514,180	\$507,077

Recreation & Parks

Meeting the recreation needs of the citizens of Roswell by providing exceptional parks, programs, activities, and events.

2025 Accomplishments

- Launched a KPI dashboard in Hiperweb to improve tracking of Parks Division performance
- Initiated program scheduling at the Crabapple Center
- Achieved record summer camp registration revenue
- Completed replacement of all artificial turf fields
- Broke ground on the Mimosa Hall Special Event Venue
- Completed East Roswell Park improvements
- Will be breaking ground on the Riverside Park Redevelopment project
- Broke ground on the Roswell Area Park pond project
- Will be breaking ground on Liberty Square Park
- Will be breaking ground on the Grimes Bridge Park soccer fields
- Will complete the Doc's Café Deconstruction & Preservation project

Top Priorities

- **Program Continuity & Community Access**
 - Maintain resident access to recreation by maintaining high-quality parks and facilities and expanding capacity in high-demand programs—like gymnastics and performing arts—through facility improvements
- **Project and CIP Initiatives**
 - Advance the bond program by executing projects, funding priority facility maintenance
- **City Priority Landscape Corridor and Maintenance Strategy**
 - Support the high-priority corridors landscaping and beautification program
- **Park and Facilities Maintenance**
 - Develop multiple strategies to stabilize cost pressures for recreation facility maintenance

Top Initiatives

- **Park and Facility Maintenance**
 - Maintain park assets and recreational facilities to support high-quality service delivery and resident satisfaction
 - Stabilize cost pressures through:
 - Increased efficiency and data driven priorities and results
 - New maintenance techniques and facility improvements
- **Program Growth**
 - Increase capacity in high-demand programs (e.g., gymnastics and performing arts) by expanding and improving accessible facilities
- **Priority Corridor Landscape and Maintenance**
 - Authorize creation of a dedicated downtown parking landscape and maintenance team for:
 - Green Street parking deck and landscape improvements
 - East Alley
 - West Alley gravel lot
 - Green Street gravel lot
 - Canton Street

Recreation & Parks General Fund Revenues by Type



Recreation & Parks General Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Charges for Service			
(347202) Other Rental Fees	\$300,000	\$274,886	\$350,000
CHARGES FOR SERVICE TOTAL	\$300,000	\$274,886	\$350,000
TOTAL	\$300,000	\$274,886	\$350,000

Recreation & Parks General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

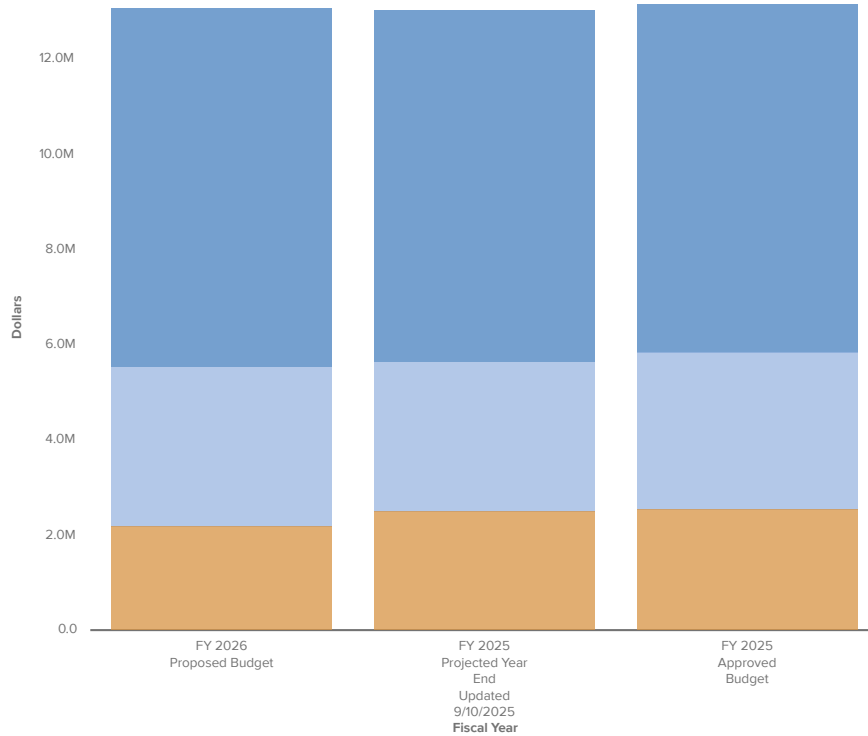
Expenses ▾ Recreation, Parks, Historic & C...



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Recreation & Parks General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$4,352,369	\$4,158,380	\$3,927,772
(511101) Budgeted Salary Savings	-\$52,229	\$0	-\$74,916
(511102) Budgeted Salary Contingency	\$0	\$98,050	\$257,688
(511105) Part Time Employees	\$137,000	\$94,364	\$57,500
(511200) Temporary Employees	\$218,469	\$166,473	\$314,415
(511250) Seasonal Employees	\$14,377	\$20	\$0
(511300) Overtime	\$107,772	\$97,943	\$89,289
(512200) Social Security (FICA)	\$296,220	\$280,061	\$283,449
(512300) Medicare	\$69,277	\$65,499	\$66,293
(512400) Defined Benefit Retirement	\$955,215	\$1,041,292	\$974,882
(512401) Deferred Compensation	\$22,223	\$22,505	\$20,990
(512402) Defined Contribution Retirement	\$348,840	\$290,024	\$318,309
(553100) Group Insurance Contribution	\$894,254	\$887,977	\$887,977
(554100) Workers Comp Contribution	\$171,252	\$185,322	\$185,322
SALARIES AND BENEFITS TOTAL	\$7,535,039	\$7,387,909	\$7,308,970

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Operating			
(521201) Professional Services	\$7,000	-\$53	\$7,000
(521300) Technical Services	\$43,151	\$39,303	\$42,305
(521400) Contract Services	\$11,100	\$9,564	\$10,700
(522110) Disposal	\$18,000	\$19,144	\$29,500
(522130) Custodial	\$4,845	\$3,918	\$4,750
(522140) Maintenance - Grounds	\$259,100	\$235,068	\$255,160
(522205) Repairs And Maintenance	\$575,710	\$547,021	\$560,585
(522320) Rental Of Equipment And Vehicles	\$20,000	\$27,410	\$27,600
(523220) Postage	\$0	\$12	\$0
(523400) Printing And Binding	\$0	\$316	\$0
(523500) Travel	\$350	\$1,254	\$0
(523600) Dues And Fees	\$2,400	\$3,521	\$0
(523700) Education And Training	\$800	\$1,422	\$0
(523852) Instruction Fees	\$34,000	\$21,393	\$26,000
(531105) Supplies	\$400,534	\$456,891	\$401,220
(531115) Recreation Supplies	\$57,047	\$49,047	\$58,470
(531240) Bottled Gas	\$0	\$410	\$0
(531310) Hospitality And Events	\$0	\$506	\$0
(531315) Food	\$0	\$39	\$0
(531605) Machinery And Equipment-Operating	\$24,500	\$55,507	\$76,000
(531610) Furniture/Fixtures-Operating	\$5,500	\$10,102	\$0
(531710) Vietnam Memorial Bricks	\$0	\$539	\$0
(531720) Uniforms	\$54,500	\$32,622	\$52,000
(522220) Vehicle Fleet Rate	\$121,665	\$120,782	\$120,782
(523902) Sanitation Services	\$99,190	\$102,560	\$92,292
(531210) Water / Sewerage	\$332,705	\$331,363	\$403,744
(531215) Stormwater Fees	\$64,105	\$62,397	\$58,980
(531220) Natural Gas	\$105,641	\$81,446	\$73,698
(531230) Electricity	\$1,032,985	\$840,812	\$900,850
(531250) Oil	\$1,650	\$2,911	\$6,125
(531270) Gasoline/ Diesel	\$89,800	\$89,399	\$90,313
OPERATING TOTAL	\$3,366,279	\$3,146,626	\$3,298,074
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$561,690	\$708,188	\$708,188
(552400) Risk/Liability Contribution	\$342,690	\$347,245	\$347,245
(611355) Transfer Out - Participant Rec	\$645,318	\$746,229	\$746,229
(611361) Transfer Out - Fleet Capital	\$156,407	\$262,447	\$262,447
(581100) Principal- Long Term Debt	\$435,441	\$400,231	\$431,414
(582100) Interest - Long Term Debt	\$56,590	\$60,137	\$60,641
TRANSFERS, CAPITAL, OTHER TOTAL	\$2,198,136	\$2,524,477	\$2,556,164
TOTAL	\$13,099,453	\$13,059,012	\$13,163,208

Recreation Participation Fund

The Recreation Participation Fund is an enterprise fund that provides recreation programs throughout the City. This fund strives to offer quality fee-based programs, activities and events that meet the present and future leisure needs of all Roswell Citizens.

Recreation Participation Fund Revenues and Expenses

Updated On 14 Oct, 2025

← Back ↺ History ↺ Reset

Broken down by

Types

▼ Participant Recreation Fund

Visualization



Sort By Chart of Accounts ▼

● Expenses

● Revenues

Recreation Participation Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(391201) Operating Transfer In	\$645,318	\$746,229	\$746,229
MISCELLANEOUS REVENUES TOTAL	\$645,318	\$746,229	\$746,229
Charges for Service			
(347202) Other Rental Fees	\$0	\$1,250	\$0
(347501) General Programs	\$0	\$355,926	\$410,358
(347503) Athletics	\$3,296,070	\$3,356,881	\$2,800,000
(347504) Tennis	\$623,808	\$333,017	\$586,593
(347505) Swimming	\$421,260	\$277,805	\$383,000
(347506) Gym & Physical Fitness	\$2,149,388	\$1,877,172	\$1,842,467
(347507) Dance, Drama, & Music	\$801,074	\$703,173	\$710,280
(347508) Arts & Crafts	\$815,838	\$687,041	\$680,719
(347509) General Instruction Programs	\$824,710	\$608,520	\$651,238
(347510) Rec & Parks Contributions	\$0	\$494	\$0
(347512) Rec & Parks Miscellaneous	\$0	\$19,008	\$0
(347513) Senior Adult Center	\$299,698	\$92,781	\$75,000
(347514) Adult Aquatics Center	\$5,100	\$7,061	\$5,000

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(347906) Recreation Admin Fee	\$0	\$405,024	\$1,050,000
CHARGES FOR SERVICE TOTAL	\$9,236,947	\$8,725,152	\$9,194,655
Interest Income			
(361000) Interest Revenues	\$0	\$84,841	\$0
INTEREST INCOME TOTAL	\$0	\$84,841	\$0
TOTAL	\$9,882,265	\$9,556,222	\$9,940,884

Recreation Participation Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$2,347,784	\$2,357,132	\$2,377,713
(511101) Budgeted Salary Savings	-\$28,174	-\$16,785	-\$44,114
(511102) Budgeted Salary Contingency	\$0	\$57,745	\$151,762
(511105) Part Time Employees	\$0	-\$29,749	\$0
(511200) Temporary Employees	\$1,426,859	\$1,486,914	\$1,484,512
(511250) Seasonal Employees	\$422,133	\$505,949	\$481,000
(511300) Overtime	\$20,000	\$24,122	\$8,000
(512200) Social Security (FICA)	\$259,693	\$281,682	\$276,458
(512300) Medicare	\$60,736	\$65,880	\$64,662
(512400) Defined Benefit Retirement	\$125,335	\$136,628	\$142,475
(512401) Deferred Compensation	\$16,321	\$17,952	\$18,361
(512402) Defined Contribution Retirement	\$179,285	\$147,479	\$181,509
(553100) Group Insurance Contribution	\$467,063	\$492,335	\$492,335
(554100) Workers Comp Contribution	\$107,301	\$98,724	\$98,724
SALARIES AND BENEFITS TOTAL	\$5,404,336	\$5,626,007	\$5,733,397
Operating			
(521400) Contract Services	\$25,300	\$28,246	\$44,300
(523220) Postage	\$0	\$1	\$0
(523300) Advertising	\$2,000	\$2,589	\$4,000
(523400) Printing And Binding	\$0	\$3,792	\$7,500
(523500) Travel	\$7,300	\$4,185	\$10,300
(523600) Dues And Fees	\$111,199	\$75,420	\$116,936
(523700) Education And Training	\$6,537	\$1,197	\$2,270
(523852) Instruction Fees	\$2,298,011	\$2,520,781	\$2,221,890
(531105) Supplies	\$3,000	\$14,239	\$27,000
(531115) Recreation Supplies	\$818,315	\$760,775	\$866,815
(531310) Hospitality And Events	\$0	\$406	\$1,000
(531720) Uniforms	\$3,000	\$4,948	\$6,000
(523901) Bank Fees / Charges	\$15,000	\$10,604	\$26,100
OPERATING TOTAL	\$3,289,662	\$3,427,183	\$3,334,111
Transfers, Capital, Other			
(551110) Indirect Costs	\$761,778	\$646,400	\$646,400
(551300) Information Technology Charges - Internal	\$243,647	\$157,106	\$157,106
(552400) Risk/Liability Contribution	\$71,397	\$71,736	\$71,736
TRANSFERS, CAPITAL, OTHER TOTAL	\$1,076,822	\$875,242	\$875,242
TOTAL	\$9,770,820	\$9,928,432	\$9,942,750

Leita Thompson Fund

The Leita Thompson Fund is utilized to account for revenues and expenditures associated with the apartments located on the donated 107 acres of property known as the Leita Thompson property. In accordance with an agreement between the City of Roswell and the Leitalift Foundation for the acceptance of the donated land and its assets in May 2001, the City provides a safe, clean, and comfortable quality of lifestyle for the elderly retired residents who live in the apartments on the property for a period of five years. While the City continues to operate the rental property, the obligation has ended.

Leita Thompson Fund Revenues and Expenses



Leita Thompson Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(381110) Leita T. - Rent Income	\$62,000	\$58,806	\$69,252
MISCELLANEOUS REVENUES TOTAL	\$62,000	\$58,806	\$69,252
TOTAL	\$62,000	\$58,806	\$69,252

Leita Thompson Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Operating			
(521300) Technical Services	\$0	\$7,000	\$7,000
(522140) Maintenance - Grounds	\$45,055	\$32,102	\$30,000
(522205) Repairs And Maintenance	\$25,000	\$15,067	\$25,000
(531105) Supplies	\$6,000	\$3,990	\$6,000
(523902) Sanitation Services	\$1,070	\$1,136	\$1,070
(531210) Water / Sewerage	\$5,704	\$4,658	\$5,088
(531220) Natural Gas	\$522	\$352	\$0
(531230) Electricity	\$4,583	\$5,144	\$5,040
OPERATING TOTAL	\$87,934	\$69,449	\$79,198
TOTAL	\$87,934	\$69,449	\$79,198

Planning, Performance, and Innovation

Includes Human Resources, Communications, Special Events, and Information Technology

Planning, Performance, and Innovation Expenditures by Fund

Category	2026
Information Technology F...	\$7,690,195.80
General Fund	\$2,996,003.32
Special Events Fund	\$571,233.00

Here is a summary of Planning, Performance, and Innovation in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Planning, Performance, and Innovation Expenditures by Category

Category	2026
Operating	\$6,707,084.12
Salaries and Benefits	\$3,973,523.00
Transfers, Capital, Other	\$576,825.00

This table shows the three main categories of expenditures within Planning, Performance, and Innovation across all funds. Click on the table to explore in greater detail.

Human Resources

2025 Accomplishments

Turning Point & Team Rebuild

- Addressed 60% turnover with in-house recruitment for new HR Director
- Restructured HR team to improve effectiveness and stability

Performance Management

- Achieved full citywide adoption of the Align360 employee evaluation program
- Added leadership competencies to the evaluation process

Talent Acquisition

- Coordinated job fair resulting in 3 hires
 - Including 2 CDL drivers
- Fully staffed HR Department
 - Onboarded key leadership roles
- Streamlined requisition process with IT
 - Reduces time-to-post and time-to-hire

Benefits & Employee Support

- Transitioned to a new benefits provider
 - Contained costs
 - Halved short-term disability wait
- Delivered a smooth open enrollment experience

Workforce Data & Position Control

- Assumed ownership of position control from Finance and a unified citywide vacancy list
- Moved payroll to finance and streamlined payroll liaison profiles in ADP
 - Improves efficiency

Impact

- Transformed a challenging year into a strong foundation for growth
 - Positions HR as a trusted partner to operations
 - Advances Roswell as a great place to work

Top Priorities

- **Strengthen Performance Management Systems**
 - Improve accountability
 - Enable data-driven decision-making
- **Advance “Best Place to Work” Strategy**
 - Foster employee engagement and retention
- **Standardize HR Functions**
 - Implement standard operating procedures
 - Update policies
 - Ensure consistent processes citywide

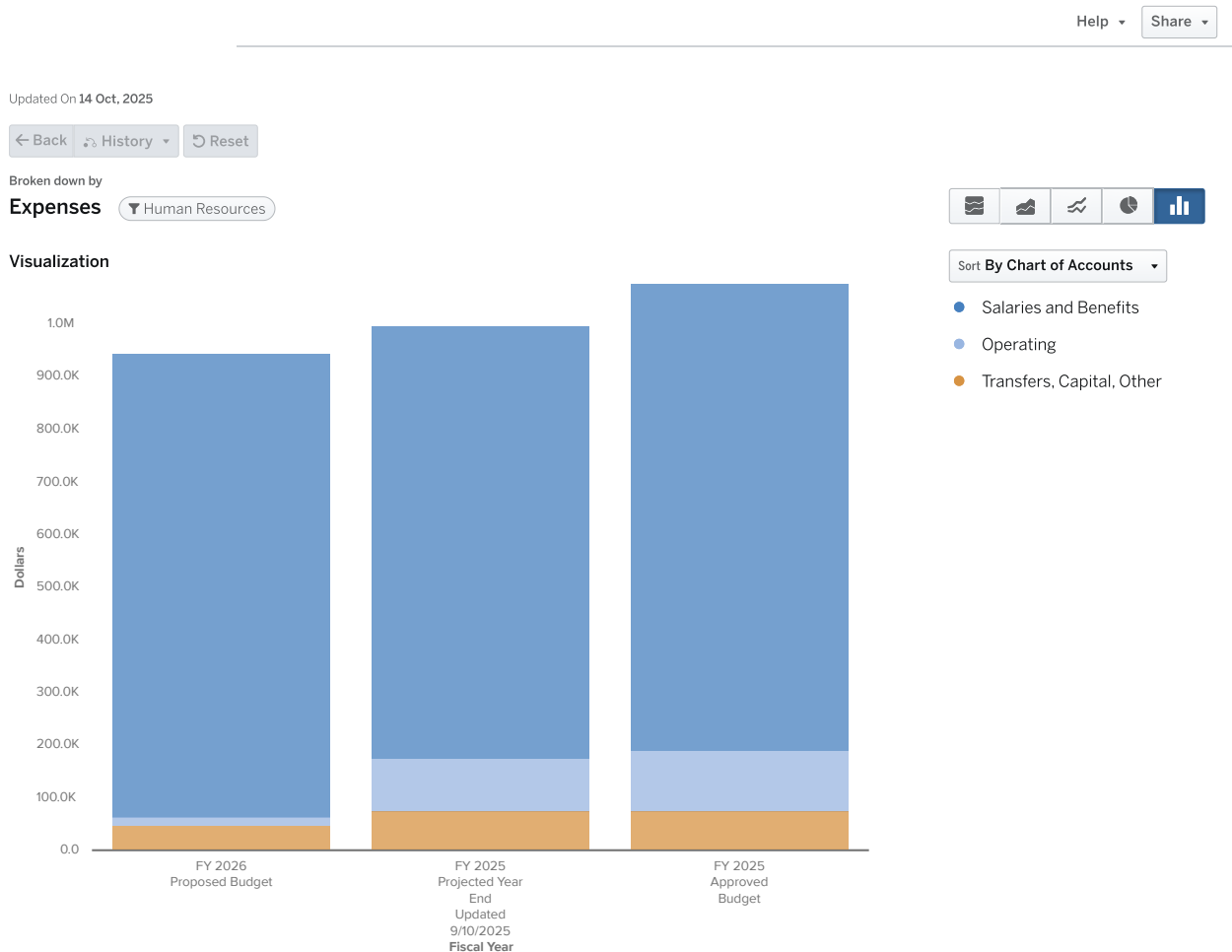
Top Initiatives

- Roll out revised Human Resources **Policy & Procedures Manual** citywide
- Complete **HRIS Implementation** and optimize recruiting, onboarding, and performance tracking
- Evaluate HR **Liaison / Shared Services Model** to strengthen departmental support
- Launch Employee Engagement & Recognition Program
 - Nectar platform
- Implement **Leadership Development Program** to support performance management and workforce growth
- Maintain accurate **citywide org charts** and position control for workforce planning

Impact

- Embeds 2025 improvements
- Ensures HR remains a strategic partner to operations
- Supports excellent service delivery across the City

Human Resources General Fund Expenditures by Type



Human Resources General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$561,572	\$523,819	\$553,614
(511101) Budgeted Salary Savings	-\$6,739	\$0	-\$10,593
(511102) Budgeted Salary Contingency	\$0	\$13,864	\$36,437
(511105) Part Time Employees	\$27,000	\$30,364	\$27,000
(512500) Tuition Reimbursements	\$50,000	\$52,519	\$49,875
(512200) Social Security (FICA)	\$36,074	\$33,642	\$37,601
(512300) Medicare	\$8,437	\$7,868	\$8,794
(512400) Defined Benefit Retirement	\$29,639	\$0	\$0
(512401) Deferred Compensation	\$1,857	\$2,784	\$2,759
(512402) Defined Contribution Retirement	\$76,031	\$58,343	\$78,047
(512920) Other Benefits	\$15,000	\$14,508	\$15,000
(553100) Group Insurance Contribution	\$82,193	\$85,865	\$85,865
SALARIES AND BENEFITS TOTAL	\$881,064	\$823,576	\$884,399
Operating			
(521300) Technical Services	\$500	\$84,843	\$97,920
(523220) Postage	\$300	\$899	\$300
(523300) Advertising	\$0	\$1,494	\$0
(523500) Travel	\$0	\$403	\$0
(523600) Dues And Fees	\$0	\$490	\$0
(523700) Education And Training	\$0	\$2,200	\$2,500
(531105) Supplies	\$2,613	\$2,952	\$1,159
(531310) Hospitality And Events	\$12,070	\$4,833	\$12,885
(531610) Furniture/Fixtures-Operating	\$0	\$399	\$0
OPERATING TOTAL	\$15,483	\$98,514	\$114,764
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$47,877	\$76,683	\$76,683
TRANSFERS, CAPITAL, OTHER TOTAL	\$47,877	\$76,683	\$76,683
TOTAL	\$944,424	\$998,772	\$1,075,846

Communications

2025 Accomplishments

Digital Platforms & Outreach

- Launched two new websites
 - roswellconnections.com
 - City newsroom
 - roswellresults.com
 - accomplishments site
- Integrated Roswell Results highlights into Council meetings
- Initiated Chats with the Mayor series and City podcast
- Grew digital presence by 30,731 new social media followers across platforms

Web & Intranet Development

- New City website launching December 10, 2025
- SharePoint intranet launching December 31, 2025
- CIP, Transportation, and Community Development dashboards launching in November 2025

Executive & Internal Communications

- Established weekly strategic communications meetings
- Held regular communications meetings with the Mayor
- Wrote all major Mayor's Office speeches and issued weekly Council talking points
- Began implementing a comprehensive internal communications strategy

Impact

- Strengthened alignment, visibility, and connection with residents and employees

Top Priorities

- **Ensure Communication Alignment**
 - Strengthen consistency across departments and initiatives
- **Enhance Communication Processes**
 - Streamline workflows to boost efficiency and productivity
- **Build Public Trust**
 - Deliver timely, transparent, relevant information to the community

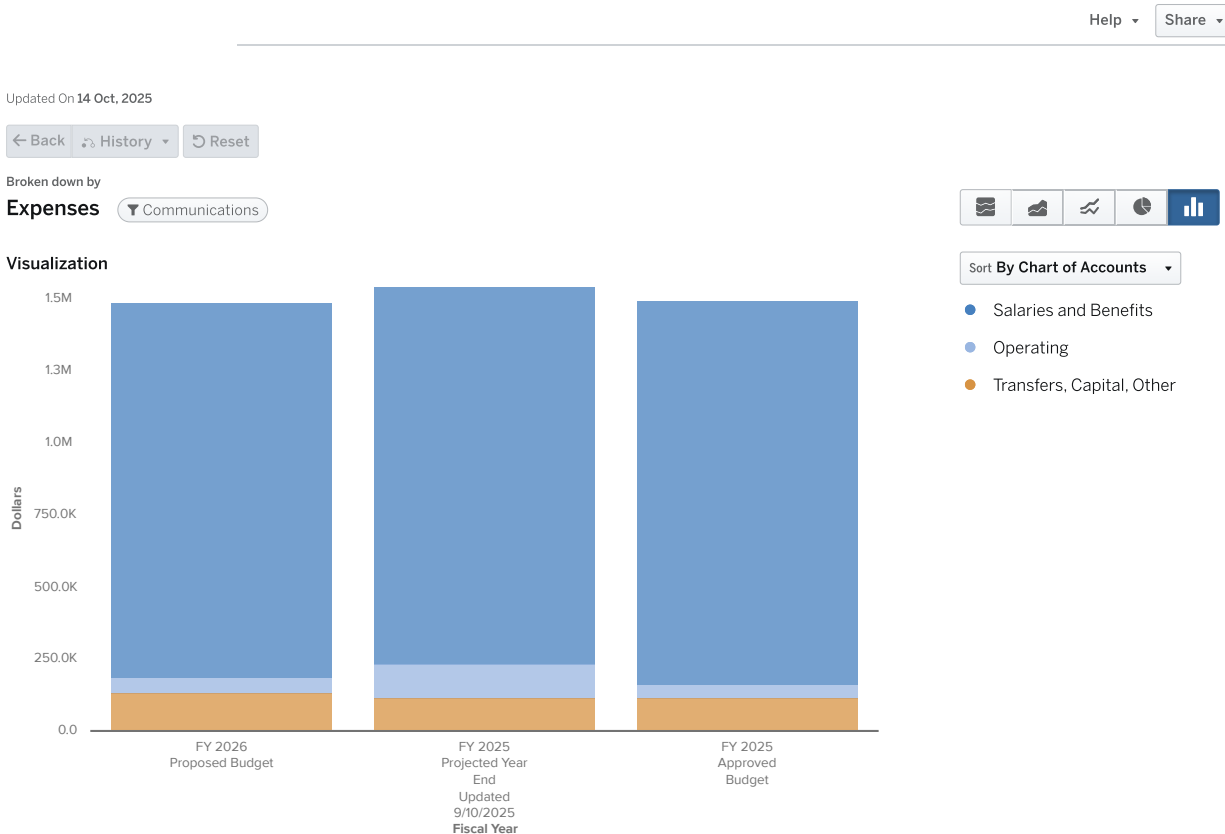
Top Initiatives

- **Roll out FY26 Communication Strategy**
 - Aligned with Mayor & Council priorities
- **Implement Communications Audit recommendations**
 - Improves messaging and outreach
- **Launch new SharePoint Intranet**
 - Strengthens internal communication and access
- **Improve internal messaging**
 - Content calendars
 - Regular staff engagement meetings
- **Optimize digital marketing and placement**
 - Maximize reach and impact
- **Apply new brand standards**
 - Consistency across all platforms
- **Integrate employee engagement support with HR**
 - Nectar recognition platform
- **Executive-level communications**
 - Maintain focus on equipping leadership with strategic messaging

Impact

- Positions Communications as a core driver of alignment, efficiency, and citywide engagement

Communications General Fund Expenditures by Type



Communications General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$940,175	\$907,194	\$892,068
(511101) Budgeted Salary Savings	-\$11,282	\$0	-\$17,005
(511102) Budgeted Salary Contingency	\$0	\$22,257	\$58,495
(511105) Part Time Employees	\$0	\$2,314	\$0
(511200) Temporary Employees	\$0	\$88	\$0
(511300) Overtime	\$0	\$53	\$0
(512200) Social Security (FICA)	\$57,591	\$56,580	\$57,881
(512300) Medicare	\$13,469	\$13,233	\$13,537
(512400) Defined Benefit Retirement	\$73,692	\$80,332	\$89,799
(512401) Deferred Compensation	\$4,769	\$5,261	\$5,550
(512402) Defined Contribution Retirement	\$82,389	\$74,179	\$88,305
(553100) Group Insurance Contribution	\$139,095	\$145,310	\$145,310
SALARIES AND BENEFITS TOTAL	\$1,299,898	\$1,306,801	\$1,333,940
Operating			
(521201) Professional Services	\$0	\$1,490	\$0
(521300) Technical Services	\$0	\$0	\$5,000
(521400) Contract Services	\$43,843	\$79,550	\$0
(523300) Advertising	\$0	\$3,993	\$0
(523400) Printing And Binding	\$0	\$29,364	\$37,600
(523600) Dues And Fees	\$2,020	\$0	\$0
(531105) Supplies	\$9,097	\$6,383	\$5,500
(531400) Books And Periodicals	\$182	\$254	\$182
OPERATING TOTAL	\$55,142	\$121,034	\$48,282
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$132,734	\$114,324	\$114,324
TRANSFERS, CAPITAL, OTHER TOTAL	\$132,734	\$114,324	\$114,324
TOTAL	\$1,487,774	\$1,542,159	\$1,496,546

Special Events

2025 Accomplishments

Program Transition & Professionalization

- Moved Special Events to Planning, Performance, and Innovation
- Established a single team to set a citywide standard for all events
- Implemented event evaluation matrix and embedded key performance indicator (KPI) tracking

Key Achievements

- Delivered a full slate of high-impact events under compressed timelines
- Successfully executed July 4 fireworks replacement show on time and on budget
- Earned *Best of North Fulton – Community Event* award for Alive in Roswell
- Strengthened post-event surveys and integrated Council/leadership input into planning cycles

Music on the Hill – Community Impact Survey

- 47 Respondents
- Attendance: Almost 70% were repeat guests
- Event Satisfaction: 92% rated the event as Good/Excellent
- Top Drivers: 94% music & performances, 55% community atmosphere
- Economic Impact: 40% visited a local business, 20% plan to in the future
- Community Value: 86% felt the event strengthened Roswell's sense of community

Process Improvements

- Instituted weekly “Upcoming Events” meetings with departments & Press Secretary
- Weekly Mayor briefings for alignment

Impact

- Special Events now operates as a unified, citywide program
 - Delivers consistent, high-quality events that strengthens community connection and supports local businesses

Top Priorities

- Implement Event Evaluation Matrix
 - Ensure events align with city goals
- Develop & Apply Comparable KPIs
 - Measure outcomes, impact, and performance consistently
- Pursue Additional Revenue Opportunities
 - Strengthen event financial sustainability

Top Initiatives

- Refine and expand **KPI tracking and reporting** methods for measurable results
- Formalize **post-event feedback loops** to guide planning
 - Surveys, leadership, and Council input
- Continue weekly **Upcoming Events Coordination Meetings** and Mayor briefings for alignment
- Transition to a **structured sponsorship model**
 - Benchmark peer cities, define inventory, develop packages

Impact

- Creates a unified “one playbook” and citywide scorecard for events
 - Raises quality, improving decision-making, and strengthening cost recovery

Special Events General Fund Expenditures by Type

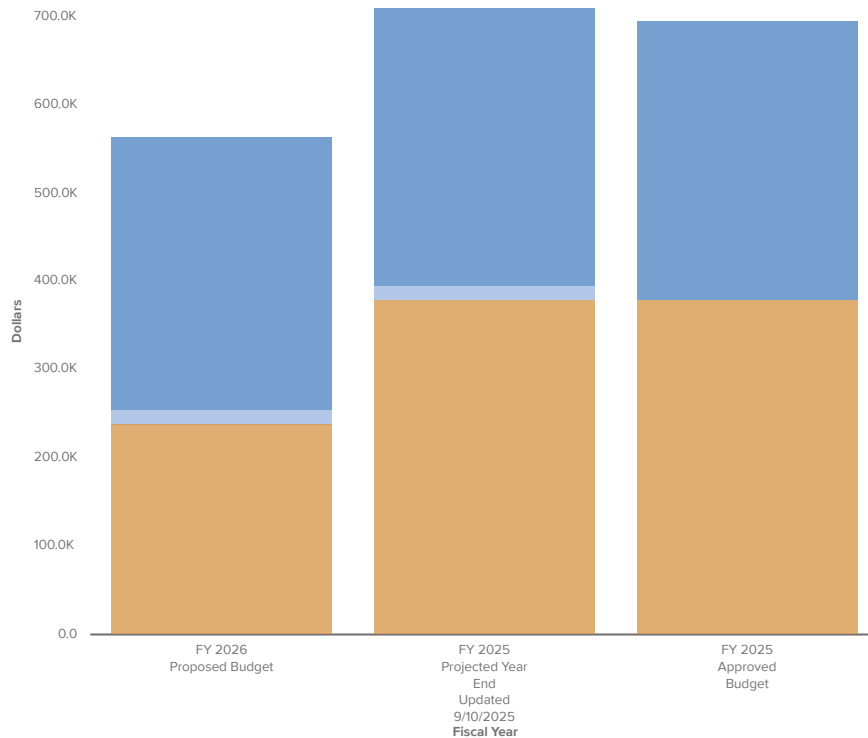
Updated On 14 Oct, 2025

← Back ↺ History ↺ Reset

Broken down by

Expenses ▼ Special Events

Visualization



Help ▾ Share ▾



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

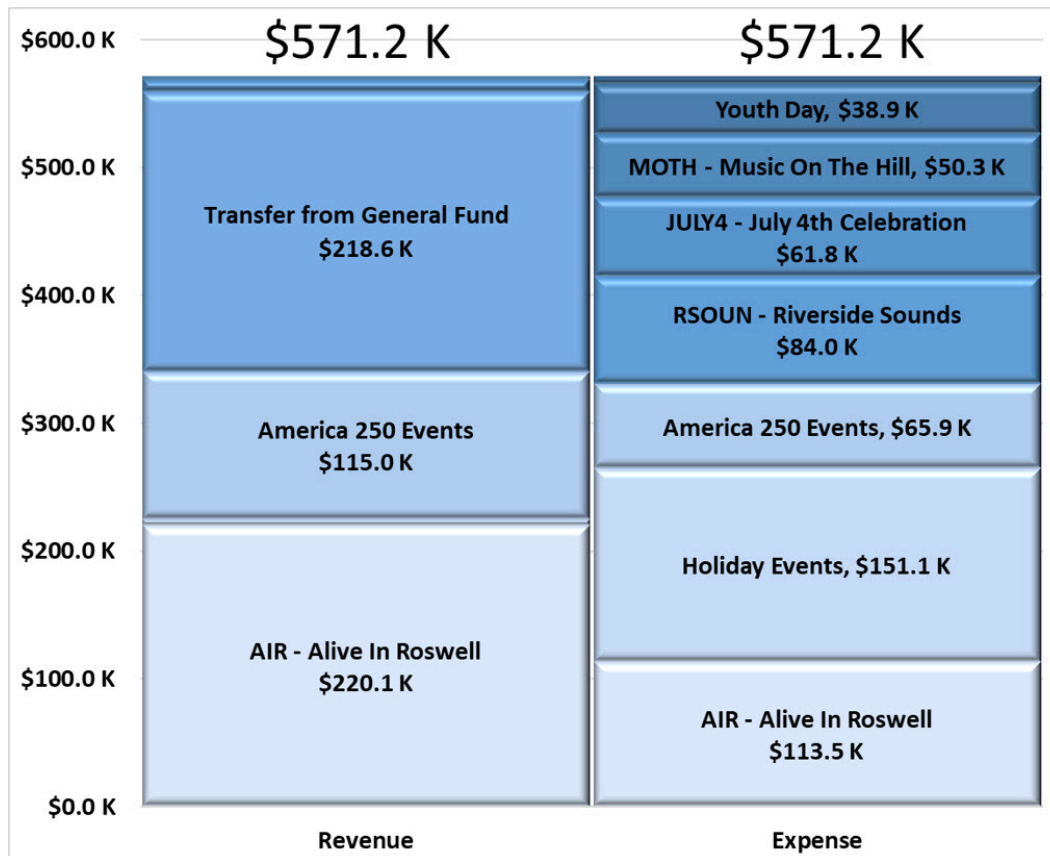
Special Events General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$242,271	\$237,352	\$233,465
(511101) Budgeted Salary Savings	-\$2,907	\$0	-\$4,436
(511102) Budgeted Salary Contingency	\$0	\$5,807	\$15,261
(512200) Social Security (FICA)	\$14,841	\$14,710	\$15,146
(512300) Medicare	\$3,471	\$3,441	\$3,543
(512401) Deferred Compensation	\$2,394	\$2,415	\$2,443
(512402) Defined Contribution Retirement	\$10,645	\$9,533	\$10,990
(553100) Group Insurance Contribution	\$37,935	\$39,630	\$39,630
SALARIES AND BENEFITS TOTAL	\$308,650	\$312,887	\$316,042
Operating			
(539999) Special Events Contra	\$16,000	\$16,000	\$0
OPERATING TOTAL	\$16,000	\$16,000	\$0
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$20,519	\$0	\$0
(611366) Operating Transfer Out-SpEvnts	\$218,636	\$380,300	\$380,300
TRANSFERS, CAPITAL, OTHER TOTAL	\$239,155	\$380,300	\$380,300
TOTAL	\$563,805	\$709,187	\$696,342

Special Events Fund

The Special Events Fund is a special revenue fund that manages the City's special event programs including planning and oversight. These events are funded by vendor event fees, sponsors, and a transfer from General Fund.

Special Events Fund Revenues and Expenses



FY 2026 data only

Special Events Fund Revenues by Project

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(BLANK) No Project Number	\$218,636	\$590,306	\$386,453
(AIR) Alive In Roswell	\$220,097	\$0	\$199,000
(AM250) America 250	\$115,000	\$0	\$0
(MOTH) Music On The Hill	\$2,500	\$0	\$2,500
(HOLID) Holiday Avenue	\$5,000	\$0	\$8,000
(JULY4) Fourth of July Event	\$10,000	\$0	\$5,000
TOTAL	\$571,233	\$590,306	\$600,953

Special Events Fund Expenses by Project

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
(BLANK) No Project Number	\$0	\$572,229	\$5,800
(HOLID) Holiday Avenue	\$151,135	\$0	\$151,155
(AIR) Alive In Roswell	\$113,479	\$0	\$112,725
(AM250) America 250	\$65,900	\$0	\$156,753
(JULY4) Fourth of July Event	\$61,765	\$0	\$70,995
(MOTH) Music On The Hill	\$50,305	\$0	\$50,930
(YOUTH) Youth Day Parade and Event	\$38,924	\$0	\$45,375
(RSOUN) Riverside Sounds	\$84,000	\$0	\$0
(EVENT) Events	\$5,725	\$0	\$7,220
TOTAL	\$571,233	\$572,229	\$600,953

Information Technology

2025 Accomplishments

Budget & Cost Management

- Maintained a flat-to-down budget
- Offset +17.8% software cost increases with reductions in professional services, communications, and equipment purchases

Technology Investments

- Modernized permitting with Enterprise Permitting & Licensing (EPL)
- Completed full technology build-out at Summit
- Implemented Five9 Contact Center for Resident & Business Services
- Equipped Code Enforcement team with tablets for full field functionality

Public Safety & Security Upgrades

- Migrated Police Department to Cellebrite Cloud for digital evidence
- Expanded 911 capabilities with Carbyne and Axon digital evidence management
- Strengthened cybersecurity resilience with CrowdStrike
- Deploying new citywide phone system to improve reliability, quality, & user experience

Impact

- These initiatives modernized core operations, improved service delivery, strengthened public safety, and enhanced customer experience across departments

Top Priorities

- **Establish IT Governance Committee**
 - Oversee policy, data, investment, and project prioritization
- **Partner with Finance**
 - Clarify enterprise IT vs. departmental expenditures
- **Improve Cost Clarity & Accountability**
 - Track, control, and report technology spend citywide

Top Initiatives

- **Launch Software Asset Management (SAM)**
 - Track licenses and control costs
- **Drive Process Improvement & Technology Adoption**
 - Streamline workflows across departments
- **Develop Enterprise Innovation Strategy**
 - Guide citywide modernization efforts
- **Implement Enterprise Data Lake**
 - Power dashboards and advanced analytics for decision-making
- **Staffing Alignment**
 - No Budget Impact
 - Chief Data Officer → Enterprise Data Manager to construct a data lake

Impact

- Strengthens Roswell's IT function as a true enterprise partner
 - Enabling better governance, cost control, modernization, and data-driven decision-making at scale

Information Technology Fund Expenditures by Type

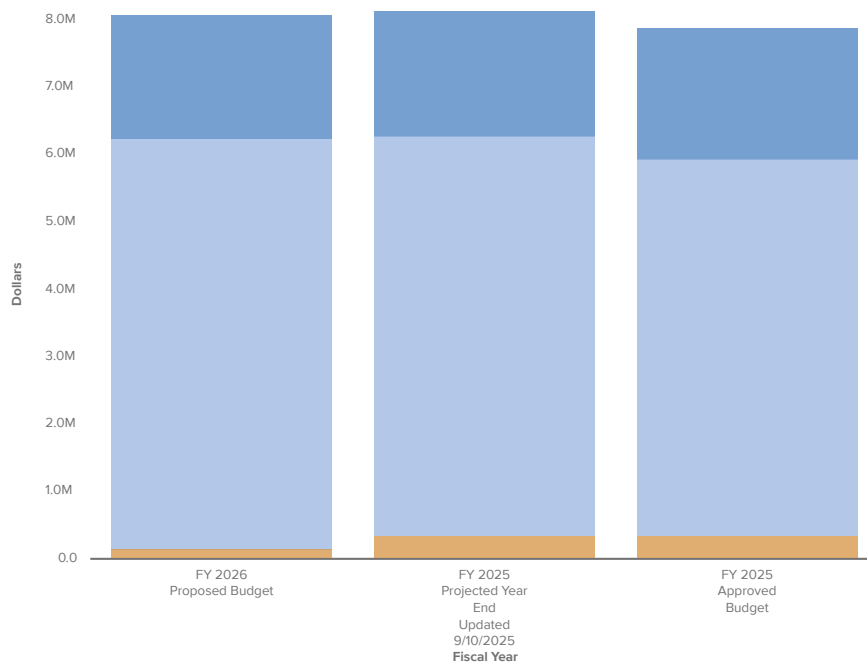
Updated On 14 Oct, 2025

← Back ↻ History ↺ Reset

Broken down by

Expenses ▼ Information Technology Fund

Visualization



Help ▾ Share ▾



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Information Technology Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$1,318,135	\$1,291,456	\$1,267,837
(511101) Budgeted Salary Savings	-\$15,818	-\$3,790	-\$24,201
(511102) Budgeted Salary Contingency	\$0	\$31,676	\$83,248
(511105) Part Time Employees	\$41,600	\$36,786	\$30,000
(512200) Social Security (FICA)	\$83,323	\$82,355	\$84,128
(512300) Medicare	\$19,487	\$19,261	\$19,676
(512400) Defined Benefit Retirement	\$73,107	\$79,695	\$153,169
(512401) Deferred Compensation	\$5,214	\$4,902	\$4,621
(512402) Defined Contribution Retirement	\$110,065	\$99,502	\$117,275
(553100) Group Insurance Contribution	\$189,675	\$198,150	\$198,150
(554100) Workers Comp Contribution	\$13,302	\$7,756	\$7,756
SALARIES AND BENEFITS TOTAL	\$1,838,090	\$1,847,749	\$1,941,659
Operating			
(521201) Professional Services	\$38,400	\$122,681	\$98,880
(521300) Technical Services	\$106,000	\$50,160	\$40,000
(521400) Contract Services	\$2,000	\$7,254	\$7,200
(522205) Repairs And Maintenance	\$96,200	\$42,136	\$57,600
(522310) Rental Of Land And Buildings	\$17,000	\$18,292	\$17,000
(522320) Rental Of Equipment And Vehicles	\$81,600	\$96,814	\$90,933
(523500) Travel	\$0	\$1,667	\$5,000
(523600) Dues And Fees	\$1,120	\$889	\$304
(523700) Education And Training	\$22,000	\$20,551	\$30,600
(531105) Supplies	\$7,000	\$58,850	\$50,200
(531310) Hospitality And Events	\$0	\$3,948	\$10,000
(531315) Food	\$2,000	\$0	\$0
(531605) Machinery And Equipment-Operating	\$10,000	\$10,837	\$8,000
(522206) Repairs & Maintenance - Technology	\$383,660	\$495,755	\$467,294
(523210) Communication Services	\$803,475	\$906,878	\$789,247
(523810) Software Licenses, Fees, and Maintenance	\$4,482,211	\$3,805,336	\$3,874,016
(531150) Computer Supplies	\$3,500	\$17,394	\$6,000
(531230) Electricity	\$1,080	\$1,066	\$1,172
(531615) Computer Equipment-Operating	\$31,500	\$259,889	\$24,500
(531620) Communication Equipment-Operating	\$0	\$9,917	\$6,000
OPERATING TOTAL	\$6,088,746	\$5,930,316	\$5,583,946
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$0	\$6	\$0
(552400) Risk/Liability Contribution	\$157,059	\$149,960	\$149,960
(581100) Principal- Long Term Debt	\$0	\$202,784	\$202,784
(582100) Interest - Long Term Debt	\$0	\$2,718	\$2,718
TRANSFERS, CAPITAL, OTHER TOTAL	\$157,059	\$355,468	\$355,462
TOTAL	\$8,083,895	\$8,133,534	\$7,881,067

Finance Department

To serve our customers while providing exceptional financial stewardship

2025 Accomplishments

- We are actively transforming Finance to align to the needs of the City while reducing the budgetary impacts overall
- Completed the transitional six-month budget audit process
 - Found that financial information was presented fairly
- Successfully transitioned into a calendar year styled fiscal year
 - Previous fiscal years started on July 1, but now they start on January 1
- Revolutionized internal budgetary reporting
 - Increases departmental engagement in their funding streams and spending
 - Greater use of key performance indicators (KPIs) and data to inform City leadership for improved decision-making capacity
- Filled the long-time vacant Finance Director position
- Created new Business and Performance Analysis Division
 - Three full-time staff members will have all started by end of the year
 - Duties include functional assignments based on Senior Vice President divisions
 - Enterprise-wide performance improvement projects

Top Priorities

- **Alignment of Staff and Systems**
 - Ensure that the staff skills and systems utilized are aligned overall
- **Advance “Stewarding with Integrity” Strategy**
 - Maximize value on taxpayer resources placed under the City’s care
- **A Focus on Innovation**
 - Re-examine staff structure and reporting tools
 - Consider the potential of automation in regularly occurring processes, such as invoice processing and payments

Top Initiatives

- Utilization of the Business and Performance Analysis Division
 - Staffing level of three with various assignments
- Automation Implementation
 - Complete system rollout utilizing artificial intelligence where appropriate and achievable
- Creation of Executive Dashboards
 - Rollout of initial phase of executive dashboards for decision makers
 - Level of automation is dependent on information technology-funded initiatives
- Continue Enhancement of Monthly Business Review Financials
 - Assign Business and Performance Analysis Division to continue working toward refinement of KPIs as they relate to performance of other departments
 - Dashboards play a large part in this

Finance Expenditures by Fund

Category	2026
Bond Fund (Debt Service)	\$5,079,548.00
General Fund	\$3,556,560.23

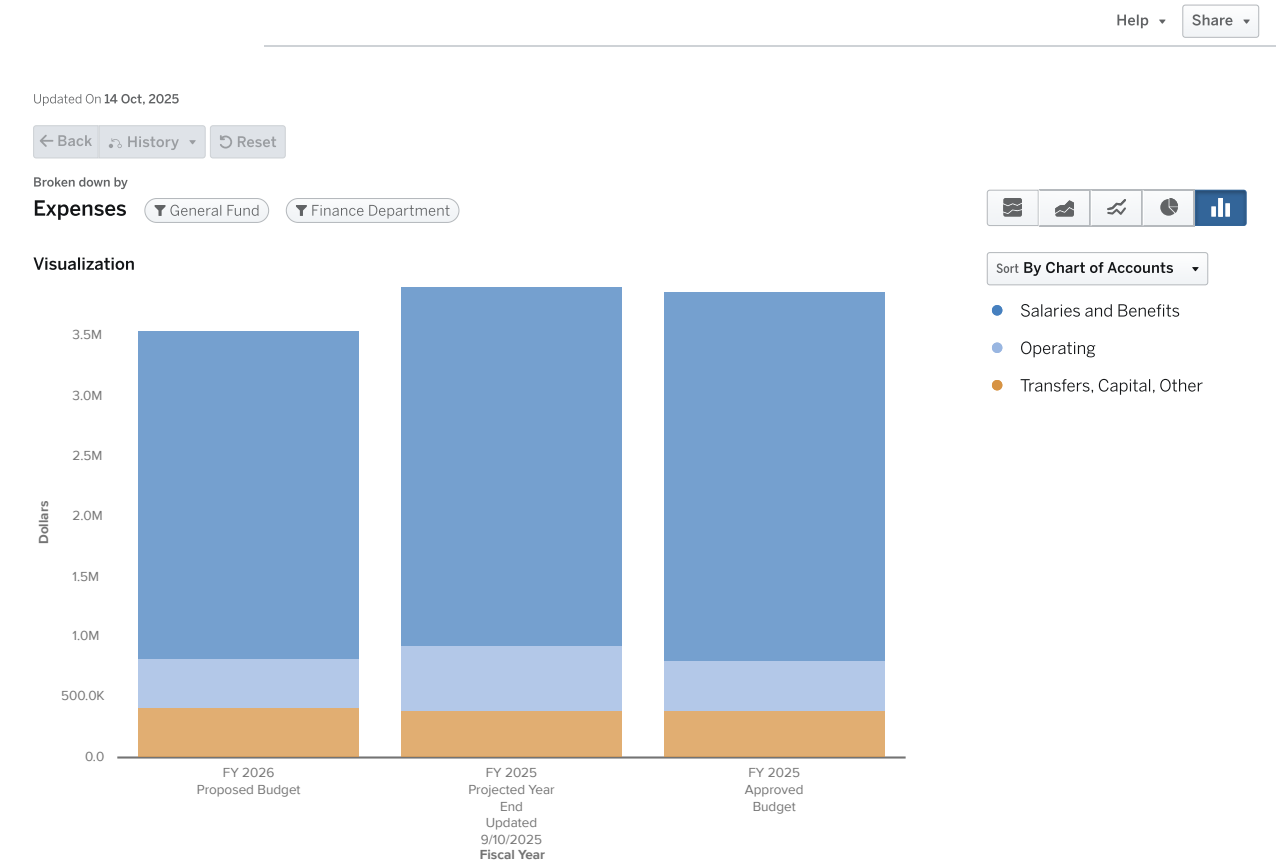
Here is a summary of the Finance Department in table form, illustrating direct costs and indirect costs. Click on the table to explore in greater detail.

Finance Expenditures by Category

Category	2026
Transfers, Capital, Other	\$5,499,992.00
Salaries and Benefits	\$2,729,309.00
Operating	\$406,807.23

This table shows the three main categories of expenditures within the Finance Department across all funds. Click on the table to explore in greater detail.

Finance General Fund Expenditures by Type



Finance General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$1,874,570	\$1,948,890	\$2,021,349
(511101) Budgeted Salary Savings	-\$22,369	\$0	-\$38,673
(511102) Budgeted Salary Contingency	\$0	\$50,621	\$133,038
(512200) Social Security (FICA)	\$114,837	\$120,416	\$131,177
(512300) Medicare	\$26,856	\$28,163	\$30,681
(512400) Defined Benefit Retirement	\$197,727	\$215,547	\$122,960
(512401) Deferred Compensation	\$11,915	\$10,253	\$8,971
(512402) Defined Contribution Retirement	\$225,464	\$204,861	\$259,916
(553100) Group Insurance Contribution	\$288,306	\$383,091	\$383,091
(554100) Workers Comp Contribution	\$12,003	\$12,809	\$12,809
SALARIES AND BENEFITS TOTAL	\$2,729,309	\$2,974,651	\$3,065,319
Operating			
(521201) Professional Services	\$203,568	\$323,726	\$210,000
(521300) Technical Services	\$500	\$197	\$500
(523220) Postage	\$150,488	\$155,752	\$149,688
(523300) Advertising	\$0	\$2,464	\$6,240
(523400) Printing And Binding	\$32,534	\$32,534	\$32,534
(523500) Travel	\$600	\$230	\$0
(523600) Dues And Fees	\$1,859	\$5,066	\$0
(523700) Education And Training	\$1,235	\$519	\$0
(531105) Supplies	\$2,333	\$3,976	\$1,250
(531310) Hospitality And Events	\$250	\$0	\$0
(531610) Furniture/Fixtures-Operating	\$0	\$125	\$0
(522220) Vehicle Fleet Rate	\$0	\$915	\$915
(523901) Bank Fees / Charges	\$13,400	\$11,437	\$14,400
(531270) Gasoline/ Diesel	\$40	\$0	\$0
OPERATING TOTAL	\$406,807	\$536,941	\$415,527
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$407,614	\$376,754	\$376,754
(552400) Risk/Liability Contribution	\$12,830	\$14,455	\$14,455
(611361) Transfer Out - Fleet Capital	\$0	\$5,024	\$5,024
TRANSFERS, CAPITAL, OTHER TOTAL	\$420,444	\$396,233	\$396,233
TOTAL	\$3,556,560	\$3,907,824	\$3,877,079

Debt Service Fund

The Debt Service Fund is utilized to account for the accumulation and disbursement of funds needed to comply with the interest and principal redemption requirements. The City of Roswell has earned an “AAA” bond rating, the highest possible rating, consistently each year since 2000.

Debt Service Fund Revenues and Expenses



Debt Service Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Property Tax			
(311100) Real Property - Current Year	\$7,871,248	\$7,924,687	\$7,853,637
(311110) Public Utility	\$61,994	\$61,844	\$58,324
(311200) Real Property - Prior	\$0	\$131	\$0
(311300) Personal Property - Current	\$176,102	\$193,791	\$194,730
(311305) Personal Property - Prior	\$0	-\$16	\$0
(311310) Motor Vehicle	\$13,499	\$15,208	\$16,705
(319110) Property - Penalty & Interest - Real	\$2,000	\$9,266	\$0
PROPERTY TAX TOTAL	\$8,124,843	\$8,204,911	\$8,123,396
Miscellaneous Revenues			
(389999) Over And Short	\$0	-\$246	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	-\$246	\$0
Interest Income			
(361000) Interest Revenues	\$32,000	\$102,204	\$42,000
INTEREST INCOME TOTAL	\$32,000	\$102,204	\$42,000
TOTAL	\$8,156,843	\$8,306,869	\$8,165,396

Debt Service Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Transfers, Capital, Other			
(581100) Principal- Long Term Debt	\$1,450,000	\$3,020,000	\$3,020,000
(582100) Interest - Long Term Debt	\$3,629,548	\$3,744,748	\$3,744,749
TRANSFERS, CAPITAL, OTHER TOTAL	\$5,079,548	\$6,764,748	\$6,764,749
TOTAL	\$5,079,548	\$6,764,748	\$6,764,749

Administration

Legal, City Clerk, Court, and Administration

Top Priorities

- **Alignment of Staff and Systems**
 - Move two positions out of the Administration area and into Business and Performance Analysis Division within the Finance Department
 - Legal Services to support Economic Development/City

Top Initiatives

- Realign financial resources to be less than FY 2025 end of year forecasts
- Maintain Administration Contingency funding

Administration General Fund Expenditures by Type

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

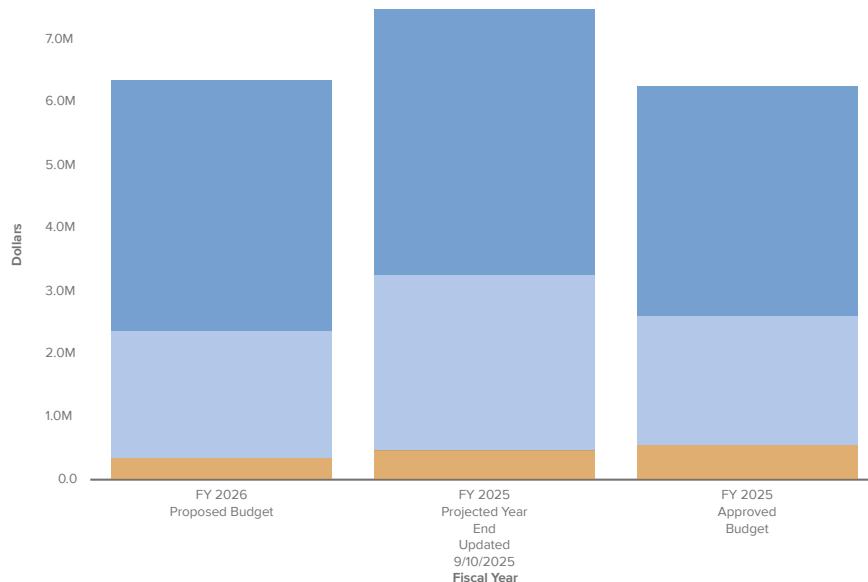
Expenses ▾ Administration Department **



Sort By Chart of Accounts ▾

- Salaries and Benefits
- Operating
- Transfers, Capital, Other

Visualization



Administration General Fund Expenditures by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$2,567,768	\$2,703,862	\$2,241,518
(511101) Budgeted Salary Savings	-\$30,511	-\$16,135	-\$42,404
(511102) Budgeted Salary Contingency	\$0	\$37,987	\$145,868
(511110) Elected Officials	\$196,000	\$185,285	\$196,000
(511105) Part Time Employees	\$95,208	\$103,629	\$95,208
(512200) Social Security (FICA)	\$173,802	\$183,585	\$162,256
(512300) Medicare	\$40,647	\$42,934	\$37,950
(512400) Defined Benefit Retirement	\$265,060	\$288,945	\$151,004
(512401) Deferred Compensation	\$17,659	\$17,514	\$14,969
(512402) Defined Contribution Retirement	\$299,515	\$270,900	\$264,410
(553100) Group Insurance Contribution	\$366,706	\$369,880	\$369,880
(554100) Workers Comp Contribution	\$4,413	\$13,037	\$13,037
SALARIES AND BENEFITS TOTAL	\$3,996,267	\$4,201,425	\$3,649,696
Operating			
(521201) Professional Services	\$994,700	\$1,216,704	\$980,000
(521202) Legal	\$645,844	\$947,559	\$900,000
(521400) Contract Services	\$2,500	\$257,056	\$360
(522310) Rental Of Land And Buildings	\$0	\$213	\$0
(523220) Postage	\$11,750	\$5,188	\$5,450
(523300) Advertising	\$9,000	\$8,305	\$9,000
(523500) Travel	\$116,304	\$26,044	\$70,500
(523600) Dues And Fees	\$46,500	\$41,872	\$4,353
(523700) Education And Training	\$18,645	\$89,780	\$2,050
(523800) Licenses	\$105	\$79	\$200
(531105) Supplies	\$17,337	\$18,955	\$14,250
(531130) Officials Expenses	\$3,000	\$3,009	\$3,000
(531131) Mayor's Expenses	\$77,000	\$111,631	\$7,000
(531310) Hospitality And Events	\$7,400	\$10,479	\$7,400
(531315) Food	\$3,500	\$2,877	\$4,000
(531400) Books And Periodicals	\$51,000	\$41,197	\$44,978
(531610) Furniture/Fixtures-Operating	\$3,700	\$5,521	\$5,000
(523210) Communication Services	\$2,880	\$1,314	\$0
(531250) Oil	\$0	\$73	\$185
(531270) Gasoline/ Diesel	\$0	\$913	\$1,346
OPERATING TOTAL	\$2,011,165	\$2,788,768	\$2,059,072
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$235,195	\$324,242	\$324,242
(552400) Risk/Liability Contribution	\$134,104	\$144,268	\$144,268
(611361) Transfer Out - Fleet Capital	\$0	\$18,647	\$18,647
(579001) Contingency Operating	\$0	\$0	\$75,000
TRANSFERS, CAPITAL, OTHER TOTAL	\$369,299	\$487,157	\$562,157
TOTAL	\$6,376,731	\$7,477,350	\$6,270,925

Workers' Compensation Fund

Internal Service Fund that tracks citywide costs worker's compensation.

Workers' Compensation Fund Revenues and Expenses

Updated On 14 Oct, 2025

← Back ↺ History ↺ Reset

Broken down by

Types

Workers' Compensation Fund

Help Share

Visualization



Sort By Chart of Accounts

- Revenues
- Expenses

Worker's Compensation Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(391201) Operating Transfer In	\$1,242,000	\$1,183,000	\$1,183,000
MISCELLANEOUS REVENUES TOTAL	\$1,242,000	\$1,183,000	\$1,183,000
Interest Income			
(361000) Interest Revenues	\$5,000	\$3,130	\$0
INTEREST INCOME TOTAL	\$5,000	\$3,130	\$0
TOTAL	\$1,247,000	\$1,186,130	\$1,183,000

Worker's Compensation Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$39,327	\$38,252	\$36,081
(511101) Budgeted Salary Savings	-\$472	-\$263	-\$692
(511102) Budgeted Salary Contingency	\$0	\$906	\$2,382
(512200) Social Security (FICA)	\$2,409	\$2,303	\$2,342
(512300) Medicare	\$563	\$539	\$548
(512401) Deferred Compensation	\$389	\$389	\$378
(512402) Defined Contribution Retirement	\$5,828	\$5,216	\$5,770
(512700) Workers' Compensation	\$950,000	\$589,129	\$933,000
(553100) Group Insurance Contribution	\$6,323	\$6,605	\$6,605
SALARIES AND BENEFITS TOTAL	\$1,004,367	\$643,077	\$986,414
Operating			
(521201) Professional Services	\$194,213	\$306,189	\$184,965
(523500) Travel	\$325	\$0	\$0
(523600) Dues And Fees	\$795	\$634	\$795
(523700) Education And Training	\$420	\$272	\$195
OPERATING TOTAL	\$195,753	\$307,095	\$185,955
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$3,420	\$28,226	\$28,226
TRANSFERS, CAPITAL, OTHER TOTAL	\$3,420	\$28,226	\$28,226
TOTAL	\$1,203,540	\$978,397	\$1,200,595

Group Health Fund

Internal Service Fund that tracks citywide costs for Group Benefits.

Group Health Fund Revenues and Expenses

Help ▾ Share ▾

Updated On 14 Oct, 2025

← Back ↺ History ▾ ↺ Reset

Broken down by

Types

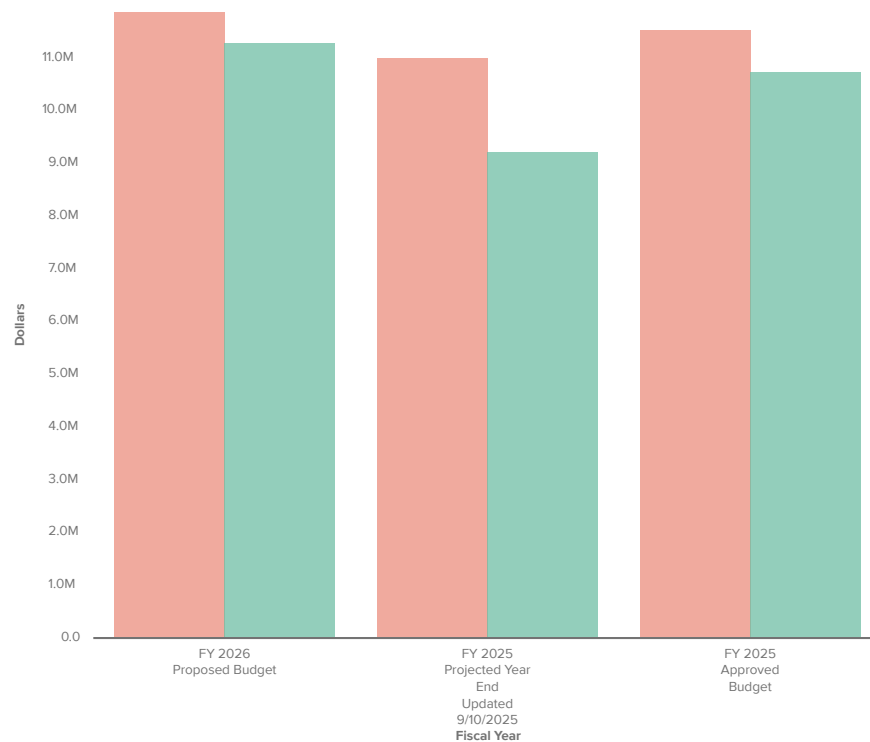
▼ Group Health Insurance Fund



Sort By Chart of Accounts ▾

- Expenses
- Revenues

Visualization



Group Health Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(383100) Reimbursement From Insura	\$550,000	\$133	\$250,000
(389400) Miscellaneous	\$0	\$440	\$0
(391201) Operating Transfer In	\$25,000	\$25,000	\$25,000
MISCELLANEOUS REVENUES TOTAL	\$575,000	\$25,573	\$275,000
Employee Contribution			
(341826) Dental-Employee	\$193,525	\$0	\$0
(341835) Group Health-Employee	\$998,407	\$0	\$0
(389500) Employee Hc Contribution	\$0	\$896,036	\$890,962
EMPLOYEE CONTRIBUTION TOTAL	\$1,191,932	\$896,036	\$890,962
Employer Contribution			
(341820) HSA Contribution-Employer	\$0	\$11,713	\$0
(341825) Dental-Employer	\$388,546	\$301,531	\$312,271
(341827) Basic Life-Employer	\$0	\$145,300	\$0
(341829) Disability-Employer	\$0	\$137,489	\$0
(341834) Group Health-Employer	\$8,616,187	\$7,443,860	\$8,583,659
(341837) Empl Assist Program-Employer	\$0	\$10,416	\$0
(341839) Benefits Admin Assessment	\$478,146	\$211,126	\$633,378
EMPLOYER CONTRIBUTION TOTAL	\$9,482,879	\$8,261,434	\$9,529,308
Interest Income			
(361000) Interest Revenues	\$34,300	\$42,633	\$34,300
INTEREST INCOME TOTAL	\$34,300	\$42,633	\$34,300
TOTAL	\$11,284,111	\$9,225,676	\$10,729,570

Group Health Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$115,203	\$91,814	\$77,893
(511101) Budgeted Salary Savings	-\$1,382	-\$564	-\$1,481
(511102) Budgeted Salary Contingency	\$0	\$1,940	\$5,098
(511200) Temporary Employees	\$0	\$2,753	\$0
(512600) Unemployment Insurance	\$25,000	\$36,727	\$25,000
(512902) Employee Wellness Program	\$55,000	\$96,024	\$117,000
(512100) Group Insurance	\$9,302,572	\$8,415,317	\$8,908,875
(512200) Social Security (FICA)	\$7,057	\$5,876	\$5,054
(512300) Medicare	\$1,650	\$1,374	\$1,182
(512400) Defined Benefit Retirement	\$7,409	\$8,077	\$0
(512401) Deferred Compensation	\$708	\$898	\$816
(512402) Defined Contribution Retirement	\$16,428	\$12,104	\$12,350
(512903) HSA Contributions	\$550,000	\$809,504	\$800,000
(512904) Employee Assistance Program	\$33,725	\$32,546	\$35,410
(512905) Base Life Insurance	\$201,136	\$181,199	\$202,800
(512907) Disability Insurance	\$173,868	\$172,460	\$195,300
(512908) Dental Insurance	\$582,100	\$439,634	\$505,800
(553100) Group Insurance Contribution	\$18,968	\$13,210	\$13,210
SALARIES AND BENEFITS TOTAL	\$11,089,442	\$10,320,893	\$10,904,307
Operating			
(521201) Professional Services	\$97,200	\$99,175	\$97,200
(521300) Technical Services	\$97,920	\$0	\$0
(521400) Contract Services	\$531,121	\$528,773	\$494,000
(531105) Supplies	\$500	\$486	\$500
(523901) Bank Fees / Charges	\$32,253	\$27,456	\$18,200
OPERATING TOTAL	\$758,994	\$655,890	\$609,900
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$10,259	\$6,851	\$6,851
TRANSFERS, CAPITAL, OTHER TOTAL	\$10,259	\$6,851	\$6,851
TOTAL	\$11,858,695	\$10,983,634	\$11,521,058

Risk Management Fund

Internal Service Fund that tracks citywide costs for risk and liability.

Risk Management Fund Revenues and Expenses

Updated On 14 Oct, 2025

← Back ↺ History ↺ Reset

Broken down by

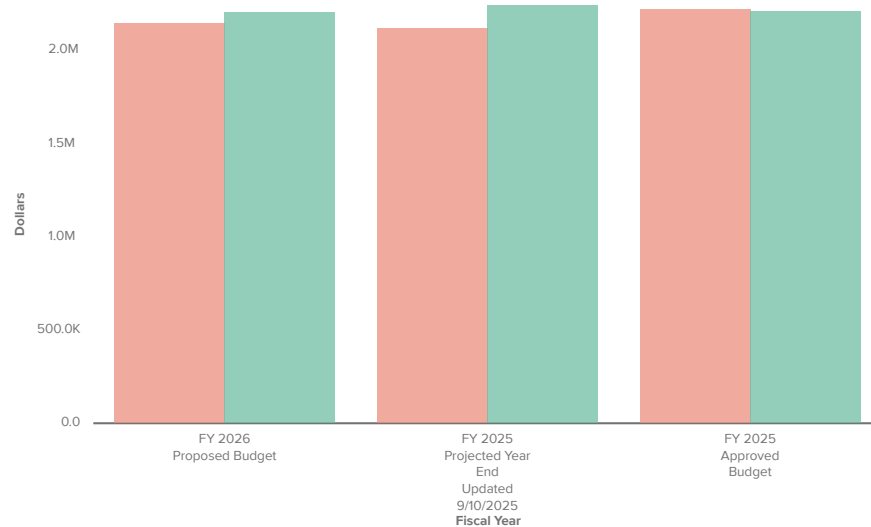
Types

▼ Risk Management Fund

Help ▾

Share ▾

Visualization



Sort By Chart of Accounts ▾

- Revenues
- Expenses

Risk Management Fund Revenues by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Miscellaneous Revenues			
(383100) Reimbursement From Insura	\$0	\$20,000	\$0
MISCELLANEOUS REVENUES TOTAL	\$0	\$20,000	\$0
Charges for Service			
(341805) Risk Claims Payments	\$2,200,001	\$2,213,000	\$2,205,000
CHARGES FOR SERVICE TOTAL	\$2,200,001	\$2,213,000	\$2,205,000
Interest Income			
(361000) Interest Revenues	\$6,000	\$7,042	\$8,400
INTEREST INCOME TOTAL	\$6,000	\$7,042	\$8,400
TOTAL	\$2,206,001	\$2,240,042	\$2,213,400

Risk Management Fund Expenses by Account

	FY 2026 Proposed Budget	FY 2025 Projected Year End Updated 9/10/2025	FY 2025 Approved Budget
Salaries and Benefits			
(511100) Regular Employees	\$101,811	\$99,686	\$95,126
(511101) Budgeted Salary Savings	-\$1,222	-\$684	-\$1,798
(511102) Budgeted Salary Contingency	\$0	\$2,354	\$6,187
(511105) Part Time Employees	\$39,700	\$30,739	\$39,700
(512200) Social Security (FICA)	\$8,698	\$8,201	\$8,632
(512300) Medicare	\$2,034	\$1,918	\$2,019
(512401) Deferred Compensation	\$1,006	\$1,014	\$996
(512402) Defined Contribution Retirement	\$15,088	\$13,517	\$14,988
(553100) Group Insurance Contribution	\$12,645	\$13,210	\$13,210
SALARIES AND BENEFITS TOTAL	\$179,760	\$169,954	\$179,060
Operating			
(521201) Professional Services	\$155,000	\$61,492	\$155,000
(523220) Postage	\$100	\$44	\$100
(523600) Dues And Fees	\$175	\$117	\$170
(523700) Education And Training	\$850	\$786	\$850
(523701) Roswell U	\$5,100	\$3,793	\$5,091
(523100) Property And Liability Insurance	\$1,429,203	\$1,456,379	\$1,500,000
OPERATING TOTAL	\$1,590,428	\$1,522,610	\$1,661,211
Transfers, Capital, Other			
(551300) Information Technology Charges - Internal	\$31,640	\$32,617	\$32,617
(579025) Insurance Deductibles	\$350,000	\$400,159	\$350,000
TRANSFERS, CAPITAL, OTHER TOTAL	\$381,640	\$432,776	\$382,617
TOTAL	\$2,151,828	\$2,125,340	\$2,222,888

Capital Improvements

Information about the capital projects for all funds

Fund / Name of Project	Amount
CAPITAL PROJECTS FUND (includes all governmental capital - Source listed below)	
GENERAL FUND (CAPITAL PROJECT FUND)	\$ 4,314,705
Update to Roswell's Unified Development Code	\$ 402,555
Citywide Resurfacing	\$ 3,114,000
Traffic Calming	\$ 400,000
Personal Protective Equipment for Fire Full Time Firefighter Transition	\$ 148,150
Dredging Assistance Program	\$ 250,000
ALL FUNDS (CAPITAL PROJECT FUND)	\$ 4,255,576
Citywide Vehicle Replacement	\$ 1,485,000
Citywide Vehicle Replacement - Loan on Fire Apparatus	\$ 700,000
Existing Fleet Payments	\$ 2,070,576
HOTEL MOTEL TOURISM PRODUCT DEVELOPMENT (TPD) (CAPITAL PROJECT FUND)	\$ 979,000
Cultural Arts Center Rigging Overhaul - Construction Phase	\$ 400,000
Cultural Arts Center Improvement Plan - Construction Phase	\$ 135,000
Holly Hill to Mimosa Bridge Design	\$ 200,000
Doc's Café Design and Engineering	\$ 159,000
Parks and Facilities Capital Investment and Maintenance Plan	\$ 85,000
SOLID WASTE FUND	\$ 1,031,500
Large Vehicle Replacement - Commercial Front Loader	\$ 380,000
Large Vehicle Replacement - Residential Automatic Side Loader	\$ 450,000
Large Vehicle Replacement - Commercial Dumpster Delivery Vehicle	\$ 145,000
New Semi Trailer	\$ 6,500
Transfer Station Repaving	\$ 50,000
STORMWATER FUND	\$ 1,500,000
Stormwater FY26 CIP List	\$ 1,470,000
Stormwater Equipment Replacement	\$ 30,000

WATER FUND	\$ 2,528,874
Woodstock Road Water Line Replacement - Construction Phase	\$ 370,200
Frank Lewis Drive Water Line Extension - Construction Phase	\$ 500,000
Replacement of Water Tank - Concept/Planning Phase	\$ 250,000
Valve at Woodstock Water Tank - Construction Phase	\$ 35,000
Waterline Maintenance	\$ 611,087
Lead & Copper Service Line Replacement	\$ 100,000
Event Detection System - Water Quality Monitoring System with SCADA Integration	\$ 51,500
 TREE BANK FUND	 \$ 413,500
Tree Planting	
EPW - CIP Projects	\$ 148,000
RecParks Projects	\$ 112,500
Transportation Projects	\$ 153,000
 TSPLOST 2	 \$23,200,000
Green Street Mobility - Sidewalk Connectivity	\$ 2,566,765
Program Management - Professional Services	\$ 1,633,235
Riverside Rd Corridor Improvements - Construction	\$ 2,000,000
Grimes Bridge Rd/Dogwood - Construction	\$ 6,000,000
Big Creek Parkway Phase 2 - Construction	\$ 7,500,000
Old Alambama MUT - Construction	\$ 1,500,000
Woodstock Rd MUT - Construction	\$ 2,000,000
 PFA Projects - Fund 360	 \$12,050,000
Vehicle Lifts for Fleet Shop - Purchase	\$ 115,000
City Hall Roof Replacement	\$ 7,000,000
SharpShooters Range Revitalization & Construction	\$ 500,000
Summit Building #100 - RTUs and PIUs	\$ 1,350,000
Deck Construction Administrative Services & Contingency	\$ 1,200,000
City Hall VAVs/PIU/Duct Cleaning & Replacement	\$ 1,200,000
Crabapple / Expansion of PAC	\$ 625,000
Roof Replacement at Barrington Hall / Main House	\$ 60,000
 IMPACT FEE	 \$ 2,211,926
Green Street Mobility Project	\$ 433,235
SharpShooters Range Revitalization & Construction	\$ 1,008,691
Spruill Property Debt Service	\$ 770,000